

NEWS: INTERNATIONAL

Walesa seeking more power to form cabinet

By Christopher Bobinski
in Warsaw

PRESIDENT Lech Walesa of Poland signalled yesterday he is intent on installing a cabinet of his own choosing and broadening his executive powers. This would mean dropping the centre-right minority government headed by Mr Jan Olszewski.

The president said on the main evening TV news yesterday that he needed "the means to act effectively" and that he was now convinced the country had to have a "cabinet of professionals" which transcended party divisions.

He added this would mean "greater powers for the president" in a new system modelled on the French constitution, "where the prime minister answers to the president".

Mr Walesa, who was elected president at the end of 1990, is looking to rising discontent in the country to propel his drive to dominate the executive and parliament.

However, he will need a

majority in parliament to make the necessary constitutional changes. This might be difficult as MPs, divided among 10 or so groups, may well unite to resist Mr Walesa's demands. Poland's constitution has the prime minister and his cabinet answering to parliament, with the president merely responsible for nominating the premier. The head of state has overall responsibility for defence, internal security and foreign affairs, but their day-to-day running is in the hands of ministers.

Mr Olszewski is having difficulty pushing austere budget measures through parliament. He has also shown that he intends to defy the president in a dispute over Mr Jan Parys, defence minister. Mr Walesa demanded last month that he be replaced after the minister had made a series of changes among senior military officers against the president's wishes.

Mr Walesa is due to meet today shop-floor workers in a bid to win support for his new tough line.

Spain faces strikes over jobless benefits

By Peter Bruce in Madrid

SPAIN is facing serious labour unrest this summer and autumn, following the announcement at the weekend by the General Workers' Union (UGT) that it is to hold a half-day stoppage next month, and a general strike of possibly 48 hours in October, both in protest at government cuts in unemployment benefits.

The UGT and the other large union, the communist-led Workers' Commissions (CCOO) are to meet this week to co-ordinate further mobilisations. The CCOO will probably persuade the UGT to convert its May stoppage into a 24-hour strike.

Both unions are promising a series of rolling sectoral strikes if the government does not withdraw its decree to cut unemployment payments.

The government, which has made the cuts to trim the growing deficit (equivalent to \$4bn) in the official employment institute, says they are necessary to help the country cut its public sector deficits

before it enters the EC's economic and monetary union (Emu). Mr Carlos Solchaga, finance minister, insisted this weekend that the decree would not be withdrawn.

The government and the ruling Socialist Party, which was initially unmoved by the scale of the decree, were closing ranks at the weekend and appear to have decided to confront the unions. The party is likely, even so, to force some changes to the decree in parliament this week. Officials say these will be minor and will not change the decree's thrust.

Other ministers, including cabinet members well to the left of Mr Solchaga, were rallying to support him at the weekend. The employment institute's deficit has nearly trebled since 1987. Combined with the introduction of temporary contracts, designed to encourage recruitment of labour, its system of benefits payments has become widely abused. Some unemployed people receive more in institute benefit than they did when working.

Far-right in Germany gains voter popularity

By Quentin Peel in Bonn

CHANCELLOR Helmut Kohl's ruling coalition in Germany is no longer supported by a majority, while the far-right Republicans are creeping up in popularity, according to the latest national opinion poll.

The monthly survey in the weekly magazine Der Spiegel shows support for Mr Kohl's Christian Democrats (CDU) and their Bavarian allies, the Christian Social Union (CSU), slipping to 37 per cent - a drop of three points over the past month.

At the same time, the Republicans, who won seats for the

first time in the Baden-Württemberg state parliament this month, increased their support by the same amount - from 2 to 5 per cent - just enough to get seats in the national parliament if there were an election.

The opposition Social Democrats pushed up their support from 38 to 39 per cent, and the Free Democrats, junior partners in the Kohl coalition, maintained their support at 10 per cent. The Greens slipped from 7 to 6 per cent.

The poll confirms that controlling the inflow of asylum seekers is the single most important issue for west German voters.

Silent Cossiga may yet come back from the dead

It is too soon to write the colourful ex-president's political obituary, writes Haig Simonian

IT WAS an uncharacteristically taciturn Mr Francesco Cossiga whom avid Roman journalists trailed through the city yesterday from Mass at 7am to lunch and beyond.

Less than 24 hours after announcing his resignation to more than 5m television viewers, the Italian president maintained a silence more typical of his Sardinian origins than his past two years as president. He

has become better known for his off-the-cuff remarks, often about his party colleagues and usually bathed in virulence.

But it is too soon to write Mr Cossiga's political obituary. Having plunged Italy into a political crisis unparalleled even by its rumbustious standards, Mr Cossiga may still see himself as a potential saviour for a country without a president, premier or government.

For among the list of poten-

tial candidates for his post, which includes Mr Giulio Andreotti, the outgoing premier, and Mr Bettino Craxi, the Socialist leader, is probably Mr Cossiga himself.

In his resignation speech, he made much of the need for a strong, newly-elected president, who would have the political and moral authority to knock heads together among party leaders, whom he accused of failing to recognise

voters' call for change at the polls on April 5.

Mr Cossiga's harsh political barbs have brought him few friends in political circles, particularly among the Christian Democrats, his former party, but his comments command wide public support. He has cast himself as the mouthpiece for Italians frustrated with a party political establishment which seems more intent on settling old scores than solving

the country's problems. Yet Mr Cossiga has often been as much the culprit as others.

His resignation speech was full of the emotional touches which have characterised many of his recent outbursts. He presented himself in the now familiar role of a lone fighter against an all-powerful political establishment.

For all its high principles, Mr Cossiga's departure just over two months before his term

expired also bore all the marks of the bitter - and sometimes petty - personal antagonisms that have marked his last two years in office.

The Christian Democrats, still Italy's biggest political grouping, were his prime target. Mr Cossiga has been deeply angered by the party's unwillingness to bow to his wish for some new form of parliamentary order, in which he might play a guiding role.



Romania's former King Michael waves to a crowd of more than 100,000 people yesterday as he emerges from a service to celebrate Orthodox Easter at St George's church in Bucharest. It was his first visit to the capital since 1947

Romanians give ecstatic welcome to former king

THOUSANDS of Romanians filled the streets of Bucharest yesterday to welcome back their former king, Michael of Hohenzollern, who was visiting the capital for the first time since 1947, writes Virginia Marsh in Bucharest.

Police struggled to keep back good-natured crowds who had gathered since early morning around St George's church in the city centre, where the former king,

aged 70, celebrated the Orthodox Easter with members of his family.

Ex-king Michael declined to make political statements to the crowd, which at one point reached an estimated 100,000. He stood on the church balcony and exchanged traditional Easter greetings with his supporters.

Although the crowd gave him an ecstatic welcome, many had mixed feel-

ings as to whether the monarchy should be reinstated in Romania.

The country's royalist party, the Liberal Monarchists, have no parliamentary representation. However, some opposition parties, whose 14-party coalition attracted strong support in local elections in February, have said they will hold a referendum on the issue, if successful in general elections due this summer.

Streicher short of clear majority in Austrian poll

By Eric Frey in Vienna

MR Rudolf Streicher won the first round in Austria's presidential election yesterday, confirming his status as front-runner to succeed President Kurt Waldheim.

But Mr Streicher, transport minister and the Social Democratic party's candidate, failed to win a clear majority and will face the runner-up, Mr Thomas Klestil, of the conservative People's party, in a runoff on May 24.

With 98 per cent of the votes counted, Mr Streicher led Mr Klestil with 40.8 per cent to 37.1 per cent.

Mrs Heide Schmidt, the candidate of the right-wing Freedom party, polled 16.4 per cent, and Mr Robert Jungk of the Green party received 5.7 per cent.

Mr Klestil, a career diplomat, did far better - and Mr Streicher worse - than the performance of their respective parties in the last parliamentary elections in 1990.

With the voting pattern of the supporters of Mrs Schmidt and Mr Jungk difficult to predict, the outcome of the second round is wide open.

Mr Waldheim's election campaign in 1986 was marred by allegations that he lied about his war-time record, and he

has been treated as a pariah by the western world throughout his six-year term.

Although the Austrian president is mostly a figurehead with limited political powers, Mr Waldheim's inability to travel to the US and most other western countries has damaged Austria's standing.

Mr Hannes Androsch, Austrian former finance minister and former chairman of the Creditanstalt Bank, is arranging a package of loans to finance the completion of the controversial Gabčíkovo hydroelectric dam in Slovakia.

Mr Androsch, who now heads Androsch International Management Consulting (AIM), said he was confident the project on the Danube would go on line at the end of the year.

Czechoslovakia has already completed two thirds of Gabčíkovo for a cost of Kcs24bn (\$827m). Completion of the dam requires about Kcs12bn, of which AIM is planning to raise about Kcs4bn from western banks and other private sources. The remainder will be provided by the Slovak government, Mr Androsch said. The foreign loans were expected to have a three-year maturity.

The dam has been denounced for its possible negative impact on the fragile environment near the Danube.

Biotech groups find bright new world slow to dawn

Europe's patent legislation and regulations have caused frustration in the sector, writes David Buchan



EUROPE's biotechnology sector is considerably frustrated with its European Community regulatory regime. This is partly because only three of the 12 EC states have fulfilled their obligation to implement directives on testing new bio-

techniques, patent legislation has been stalled in the Strasbourg parliament for the past four years, and at least until recently, four directorates-general inside the Brussels Commission have been at odds over biotechnology.

But other sectors suffer from EC regulations, too. The 800 companies active in the EC in biotech research are particularly frustrated because they believe their future should be bright. Biotechnology, which is less a new industry than new biological techniques applied to existing industries, is seen as boosting Europe's traditional strengths in the agricultural, pharmaceutical, and food and drink sectors into the next century. These three sectors employ 15m Europeans. Biotechnology could create a further

2m jobs by the end of this decade, according to the Commission, if all goes right.

All, however, is not going right, says the Senior Advisory Group on Biotechnology (SAGB), a Brussels-based committee of major chemical companies with biotech activities. "If our companies can't use their innovations on a par with their competitors in the US and Japan, they will either decline or move their investments elsewhere," says Mr Brian Ager, SAGB's director.

In fact, both trends seem to be occurring. According to figures on patents registered in the late 1980s, Europeans obtained 19 per cent, compared to 41 per cent for Americans and 38 per cent for Japanese. Biotech investment, particularly by the big German chemical companies Bayer, BASF and Hoechst, is shifting to the US, where the SAGB was recently invited to the White House and impressed, says Mr Ager, by the Bush administration's "clear awareness" of biotechnology's importance.

The senior Commission co-ordinator on biotechnology counters that "industrial lobbies are over-dramatising the situation" with criticism that

is, at the very least, outdated. The Commission's 1991 biotechnology policy statement, which pledged not to over-regulate and to ensure EC legislation was coherent, "should be recognised as a positive step".

The industry welcomed the statement but has two gripes: ● Existing regulation. In 1990 the EC passed two directives, on the "contained use" in development laboratories and on the "deliberate release" for field testing of genetically modified organisms. Mr Ager complains these set up "a complicated bureaucratic notification and approval procedure", regardless of the actual risks involved. The industry says biotech products should be assessed on any inherent risk in the product, not on the process by which it is made.

EC states were due to have put the two directives on their national statute books last October, so far only three - Denmark, Germany and the Netherlands - have. The UK is still wrestling with how to carry out the EC directive, and when it put out its proposed regulations for public comment it received in January a tart answer from the US government. "In our view," the US authorities said,

"these [EC] regulations would eliminate or severely restrict the potential of UK institutions to bring products to market - and solely because methods of modern biotechnology had been used in their production."

While not conceding any past errors, EC officials harp on more recent initiatives. These include last autumn's proposal for an integrated risk assessment procedure for biotech pharmaceuticals (as part of the Commission idea for a European drugs agency); a plan for a similar procedure for "novel foods" this summer; Commission help for the CEN standards body to harmonise equipment used in the development and manufacture of biotech products; and the setting up of an advisory group on the ethical implications of biotechnology.

● Patenting. In 1988 the Commission proposed a directive on the legal protection of biotech inventions. This has run into opposition in the European parliament, chiefly from the Greens and the animal welfare lobby. Earlier this month the proposal was again sent back to the legal affairs committee without getting a first reading by the whole House.

The reason was MEPs' differences

with the Commission, whose support the parliament needs if its amendments are to get through the Council of Ministers. While the Commission accepts MEPs' opposition to patenting human life or any part thereof, it does not back parliamentary amendments on animal protection. It is also opposed to MEPs' demands that lay be given to farmers using genetically grown seeds. Farmers want to be able to re-use patented seeds, reaped after harvest, without having to pay royalties or seek the permission of the right-holding biotech company. The Commission takes the industry's line that without such protection companies will cut investment in bio-agriculture.

The argument is false, says Lord Ingfield, a Tory MEP who is both a farmer and a member of the legal affairs committee. He reckons the biotech companies would not have a hope of collecting royalties from farmers across the Community, but could in any case rely on farmers avoiding switching to new strains of seed.

The patent dispute needs a speedy solution, if Europe's biotech companies are to get uniform protection for inventions in the single market.

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Pause in Sarajevo fighting

By Laura Silber in Belgrade

THERE was a lull in fighting around Sarajevo, the capital of the former Yugoslav republic of Bosnia Herzegovina, ahead of peace talks today in Lisbon, the seat of the European Community presidency.

EC negotiators say the resumption of talks among the leaders of Bosnia's 4.35m Moslems, Serbs and Croats is contingent on a stable ceasefire. About 300 people have been killed and some 2,000 wounded in the recent fighting over Bosnian independence.

Serbs, 31 per cent of the population, staunchly oppose independence, which is backed by Moslems and Croats.

However, fighting was reported yesterday at Zvornik, eastern Bosnia, as well as in the north and west.

Belgrade radio said Serbs seized control of a fortress at Zvornik, where Moslem fighters have been holding out for two weeks.

Yugoslav army chiefs began talks with Bosnian leaders yesterday on the withdrawal of 100,000 federal army troops from Bosnia Herzegovina.

Sweden pledges SKr30bn cuts to reduce deficit

By Sara Webb in Stockholm

SWEDEN's centre-right government has promised sweeping cuts in spending to improve public sector finances and reduce the ballooning budget deficit, now forecast to reach SKr101.8bn (\$17.1bn) in the 1992-93 tax year.

The government proposed expenditure cuts of more than SKr30bn over the next three years, concentrating mainly on welfare benefits, local government consumption and the central government sector.

The cuts come on top of earlier promises to slash SKr27bn from the government's 1992-93 spending plans, which included reductions in sickness benefits, interest rate subsidies on housing, and grants to local authorities.

The government said it planned to phase in a new system of state grants to local authorities, aimed at encouraging competition from the private sector.

Mrs Anne Wibble, finance minister, blamed the sharp deterioration in public finances on the current deep recession, adding that the budget deficit would continue to widen in the 1993-94 tax year.

In her supplementary bud-

get, she warned that Sweden's GNP, which fell by 1.1 per cent in 1991, would continue to fall by 0.4 per cent this year before increasing by 0.8 per cent in 1993. Unemployment will reach 4.4 per cent this year and will climb to 5 per cent in 1993 - a record level for Sweden which has traditionally enjoyed full employment.

However, the government stressed it would stick to its low-inflation policy in an effort to enable Sweden to become an economically strong member of the EC. Inflation has already fallen sharply and the consumer price index (December-to-December) is forecast to be 2 per cent this year and 2.5 per cent in 1993.

The government announced further cuts in taxes, including a widely-expected reduction in VAT, from 25 per cent to 22 per cent, which it said would help exert downward pressure on prices, thus favouring continued low wage growth.

Taxes on electricity and fuel for industrial use will also be scrapped in an attempt to improve the international competitiveness of Sweden's energy-intensive industries, for example in the forestry, chemicals and mining sectors. Swedish bonds, Page 15

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Guerrillas no longer a joke as Kabul falls

David Housego witnesses the taking of the capital

DURING the long years of civil war, the Afghan mujahideen guerrillas have often been ridiculed for incompetence. But the speed with which they have taken over the country in the past two weeks — and the capital Kabul on Saturday — indicates a well-conceived and executed operation.

Kabul fell like a pack of cards. At daybreak, the army and the paramilitary forces still had control, although the reality of power had slipped from them as the regime made clear its willingness to hand over power to an interim mujahideen administration.

The guerrillas started to slip into the capital in large numbers from Wednesday night. That day, a long column of Mr Ahmed Shah Masood's Jamiat-Islami fighters headed for the capital. He now says that he moved more rapidly than he had intended because he feared a coup attempt involving his rival mujahideen leader, Mr Gulbuddin Hekmatyar.

He accuses the latter, leader of the most fundamentalist of the Islamic guerrilla groups, Hezb-i-Islam, of conspiracy with Mr Raz Mohammad Pakteen, interior minister, and with General Manukay Mangel. All these are hardline Pushtun, who dominate in the south of the country, opposed to hegemony over Afghanistan by non-Pushtun minorities.

By Friday night, all the main mujahideen groups had smuggled heavily armed guerrillas into the capital with the tacit

support of the security forces. They broke cover on Saturday morning, shortly after the announcement from Peshawar in Pakistan of an agreement on an interim administration.

The "different" guerrilla groups competed for control of key installations. Apart from the interior ministry, the Hezb gained control of the foreign ministry, parts of the president's palace, and districts of Mekooyan where the Russian supporters of the outgoing regime used to live. The Hezb also won a national guard post in the centre of the city where they unlocked the armoury and distributed weapons.

But the Hezb were easily outnumbered by the Mr Masood's Jamiat and other groups supporting him. At the army's arsenal in Kabul, the Jamiat arrived before the Hezb. "We got here first. The Hezb came and left," said Mohammad Tahiri, a Jamiat commander, grinning with pleasure.

At the Afghan television station, officials in charge had called in the Jamiat and General Rashid Dostum's Uzbek forces — mainly mercenaries who have been in a loose alliance with Mr Masood's guerrillas — to maintain control.

Almost everywhere the army and security forces handed over control immediately and then stopped to chat with the newly arrived mujahideen. By mid-afternoon, the streets were almost empty. Mujahideen began hijacking a few cars and

trucks, hoisting the green Islamic flag and touring the town crying jubilant slogans. Some vehicles carried portraits of the late Ayatollah Khomeini of Iran.

Mujahideen set up checkpoints in different parts of the city. There were areas where nerves were strained. Opposite the interior ministry, where the Hezb were in command, the Jamiat had taken over the headquarters of Khad, the secret police. The Hezb kept watch with their fingers on their triggers. When driving towards the defence ministry, my car was turned back by a guerrilla who threateningly pointed a rocket-launcher at it.

For all that, it was open day in the Afghan capital in a way probably never seen before. I walked into the Khad hospital to find the director and two of his colleagues terrified by the sudden turn of events. At an anti-aircraft centre in the south of the city, a smiling air force commander had just handed over to a group of guerrillas, the Shia Whadad group made up of Hazaras from central Afghanistan.

At nightfall, the city was tense and in the hands of heavily armed guerrillas, many of whom had never been to the capital before. At about 7.30 pm, tracer fire signal flares began to light the sky, tentatively at first and then in a crescendo of celebration. For much of the night, Kabul echoed to machine-gun and artillery fire, while red and yellow flares hung overhead.



Ahmed Shah Masood, the northern leader facing a job of reconciliation among the Afghan victors

Turkish premier to bolster links with central Asia

By John Murray Brown in Ankara

MR Suleyman Demirel, Turkey's prime minister, travels today to Turkic-speaking central Asia on a week-long trip aimed at underlining Ankara's ambitions as a leading regional power and economic model for former Soviet republics.

Mr Demirel's visit, the first by a western leader, will seek to bolster Turkey's linguistic, cultural and religious links with central Asia, reinforcing its support for the leaders of six republics — Uzbekistan, Kirghizia, Kazakhstan, Tajikistan, Turkmenistan and Azerbaijan — all of whom have visited Ankara.

Turkey was one of the first countries to recognise the republics after last year's dissolution of the Soviet Union. Ankara is concerned at Iran's growing regional influence but, none the less, remains wary of becoming involved in the area's disputes.

Mr Demirel has refrained from openly siding with the Moslem Azeris in their conflict with Armenia over the Nagorno-Karabakh enclave, although Turkey made an abortive attempt to mediate between the two warring factions. Instead, Turks have set out to gain a commercial and economic foothold in this resource-rich region and to underline their potential role as a channel for western business.

Mr Demirel leads a high-ranking delegation, including Mr Hikmet Cetin, foreign minister, and Mr Alpaslan Turkes, a Turkish nationalist and head of the extreme right-wing National Labour party, which has espoused a pan-Turkic vision to unite Turkic speaking peoples.

"We're supporting them, but Turkey alone cannot solve their problems. I think the world community also has a responsibility," Mr Cetin said.

Turkey's state television has started Turkish language broadcasts to the region, and Ankara is offering university places for 1,000 students from each of the six republics. It has also sent Islamic teachers from its religious ministry.

Longer term trade prospects remain uncertain. Turkey has no common border with the central Asia states, a reminder of the limits of economic co-operation.

With its own severe budget problems, Turkey's aid funds are scarce. The Turkish Eximbank has frozen all new credit lines to the republics until outstanding debt obligations are settled. Some Turkish contractors already complain of payments difficulties with the republics.

Among the former Soviet republics, Russia continues to be Turkey's principal economic partner. Both sides have still to renegotiate a \$300m-a-year gas offtake deal, which has underpinned bilateral trade worth \$2bn in 1990.

At the palace the president gives way to a semblance of order

A LOOK inside the simple, elegant, book-lined bedroom of the deposed Afghan President Najibullah suggests all must have been calm until the day he tried to flee Kabul aboard a waiting JIN aeroplane, then was turned back by his erstwhile militia allies at the capital's airport, reports Steve Levine in Kabul.

The presidential quarters gave no sign of a hurried exit. This weekend, though, there was little calm on the green lawns and

among the fountains of the presidential palace grounds. At 3.47 pm on Saturday, men loyal to the mujahideen commander Mr Ahmed Shah Masood sneaked through the adjacent Afghanistan National Bank and into the grounds. Mr Najibullah had gone into hiding in Kabul the day before. Now the rebels, in battle for control of the capital, were rifling the presidential guards' stores for weapons and ammunition.

They took up position on the palace

roofs and placed tanks in the drive. One guerrilla fixed his tank in a tight circle, playfully spinning the vehicle round and round in the dirt.

At the back perimeter wall yesterday morning, militia allies of Mr Masood fought a machine-gun and mortar skirmish against fighters controlled by mujahideen rival Mr Gulbuddin Hekmatyar and positioned at the foreign ministry.

The militia unit, under the command of an ethnic Hazara named

Abdul Chirik, was protecting a communications centre — an aluminium pole sticking up from the top of a tank, reinforced by electrical wiring fixed to the wall. At one of the palace's five gates, another rebel commander, allied with Mr Masood and calling himself Moel, stood near a smoking brick building. "We want peace, but they want war. We had to run them out," he said of Mr Hekmatyar's fighters.

However, in the palace grounds

yesterday, Mr Masood's men were maintaining relative order. In a building next to Mr Najibullah's quarters, Hazara militiamen strolled about, collecting booty in sacks.

Ethnic Tajiks at the front door checked the sacks and forced their looter allies to leave most of the booty. "You are not a Moslem," one Tajik admonished a Hazara carrying a sack, sending a tin teapot he had been trying to steal bouncing across the floor.

Iranian oil for Ukraine

TEHRAN is to supply Ukraine with 4m-5m tonnes of oil this year, Renter reports from Nicosia.

Iranian radio, monitored by the British Broadcasting Corporation, has also reported that three pipelines are planned to carry a total of 75bn cubic metres of Iranian gas to Europe.

Mr Gholamreza Aqazadeh, Iran's oil minister, announced on Saturday that Iran had

agreed to supply 25bn cubic metres of gas to Ukraine.

He said a joint company, to be set up by the two countries and Azerbaijan, would build a pipeline to carry the gas, some of which would be exported to Europe by Ukraine.

Mr Leonid Kravchuk, the Ukrainian president, arrived in Tehran at the weekend and held talks with Mr Ali Akbar Hashemi Rafsanjani, his Iranian counterpart.

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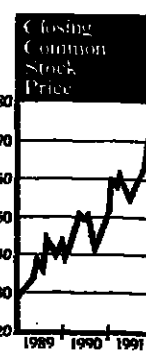
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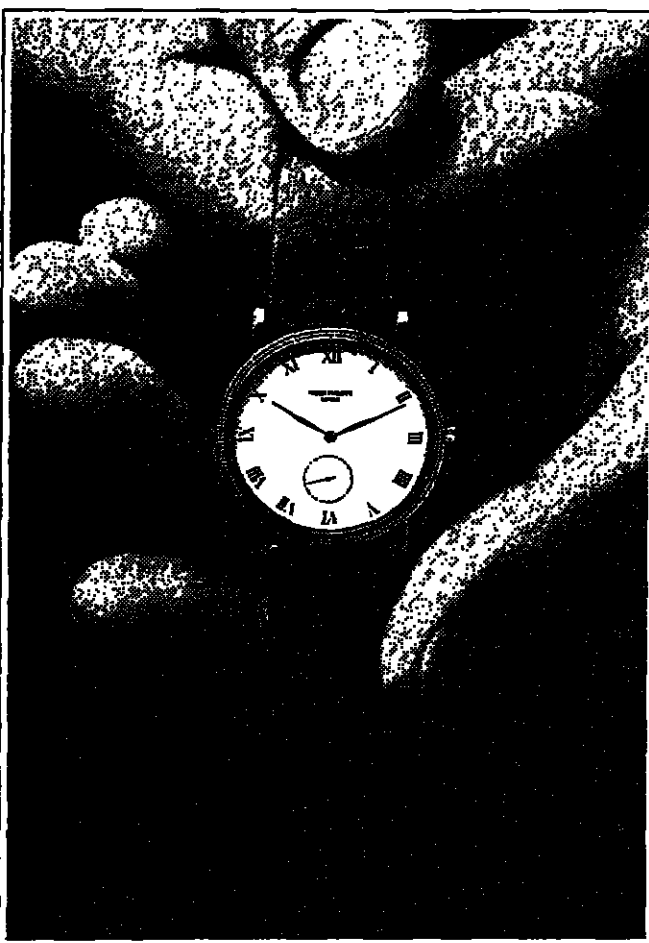
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Fresh impetus for farm trade compromise

Mr Delors prompted Japanese and Canadian officials to press their EC and US counterparts for comprehensive debriefings on the outcome of the summit.

headway in Washington. Mr. Watanabe then pressed for a resumption of bilateral talks in the Geneva headquarters of Gatt on tariff cuts and liberalisation of trade in services.

ered. Negotiators insisted they needed to see details of farm trade liberalisation in the EC and the US before they could make "bottom line" offers.

Kenya alleges plot to spread violence

He has come under increasing pressure recently from businessmen because of the way he handled the introduction last year of value-added tax. After battling for several weeks with trade unions over the application of VAT to foodstuffs, Mr du Plessis announced an arbitrary reduction in the rate from 12 to 10 per cent, and certain exemptions. Despite these concessions, unionists staged a two-day national general strike which paralysed economic activity. Mr du Plessis' successor has yet to be named.

er this the day before the explosions, but did not order evacuation of the area or act to prevent an accident. The source of the petrol has been identified as a hole in a pipe from a refinery run by Pemex, the national oil company.

stages of the process. But the
s insist that the issue forms an
ral part of all discussions.
ab participants claim that the
national community's reluctance

ist that Israel adhere to UN resolutions obliging it to withdraw from land is undermining their credibility in the eyes of their people.

However, they also recognise they are caught in a quandary over the issue of Libya and sanctions. "How can Arab governments reject Security Council resolutions [on Libya] while they are nursing the implementation of the

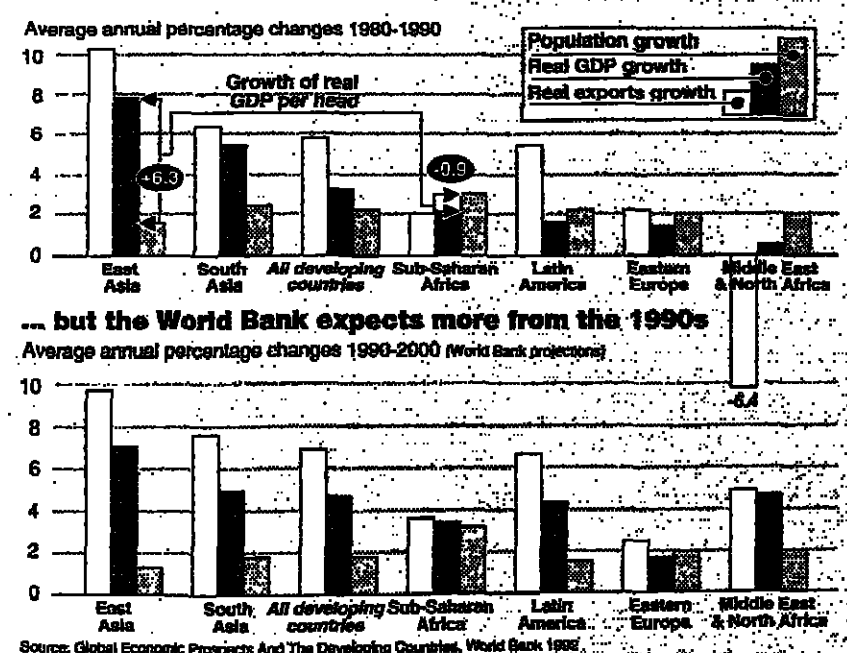
2 and 338," a Jordanian official involved in the peace talks said.

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The

[illegible]

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Destatis and WEPA. Retail sales volumes data from national government sources except Japan and Italy (value series deflated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (all outlets). Includes production data from national government sources. Includes mining, manufacturing, gas, electricity and water supply industries except Japan (mining and manufacturing only) and UK (also includes construction industries). Unemployment rate: OECD standardised rate which adjusts as far as possible for the different definitions of unemployment used in official sources of relevant countries. Unemployment measure divided by total civilian employment, expressed in index form. Derived from OECD series. US - help wanted advertising. Japan - new vacancies. Germany and France - all jobs vacant. Italy - no data available. UK - unutilised vacancies. Composite leading indicator. OECD data. Each is a combination of series, cyclical fluctuations which usually precede cyclical fluctuations in general economic activity.

Optimists predict little progress for poorest countries



THE WORLD BANK cannot be faulted for optimism. Over the past few years it has been preaching a new message: a combination of debt relief, trade liberalisation and less interventionist government can together revive the economic prospects of the developing countries. Many of these countries have acted on the bank's advice. So far the developed world has done little more than listen politely.

But the bank's latest economic forecasts assume that both developed and developing countries act on its recommendations. The results, published recently in this year's Global Economic Prospects and the Developing Countries report, are moderately pleasing. The average annual economic growth rate of low- and middle-income countries is expected to rise to 4.9 per cent in the 1990s, up from 3.2 per cent over the past decade. The east Asian countries are expected to have a slower growth rate, but their recent performance has been exceptional.

At first sight these conclusions may seem rather odd. The developed world is

The main market for developing country exports, purchases 75 per cent of their manufacturing exports. But the growth prospects for the industrialised countries look increasingly discouraging. Moreover, exports to the developed world are likely to be the main source of resources to finance new domestic investment. Net resource flows to the developing world fell in 1980, and the chances of a fall in real interest rates and a spurt of new lending look remote.

So why should the bank be predicting faster economic growth? One reason is that it expects a successful conclusion to the Uruguay Round of trade negotiations. It estimates that a 50 per cent fall in non-tariff barriers would raise developing country exports by \$50bn (£28.2bn), almost equal to the total net flow of official development assistance in 1991. But the bank's confidence in the Gatt process may be misplaced. Developing countries, which constitute only 3.1 per cent of the total consumption of the main developed countries. But the percentage of these imports

covered by non-tariff barriers has grown in the past 10 years.

If liberalisation rather than protectionism does prevail, the immediate gains will be unevenly shared. More than half the extra exports would accrue to east Asian countries. But the long-term impact could spread much wider. The link between growth in exports and in gross domestic product is strong, as the chart shows. Further liberalisation might encourage more governments to pursue the faster growth market-friendly policies that have boosted growth in east Asia in recent decades. While the developing country share of labour-intensive manufactures doubled between 1965 and 1986, this increase was entirely due to the rise of east Asian economies. But other developing countries, in Latin America and more recently India, are now following their example.

Yet the World Bank report contains little good cheer for sub-Saharan Africa, where half the population lives in rural areas, where most of the world's poorest countries are located. Weak and corrupt governments and the throttling burden of

accumulated debts mean that most sub-Saharan countries have made little progress to date in liberalising their economies and upgrading the education and skills of their population. Instead, they remain highly dependent on primary commodity exports — manufacturing exports constitute only 19 per cent of total exports, against 59 per cent in east Asia. Those structural adjustment efforts that have been attempted, notably in Nigeria, have effectively grown the debt, while creditor governments remain unwilling to agree to the Trinidad proposals for low-income country debt reduction.

The World Bank expects the world's poorest countries merely to tread water over the next decade. Even if its relatively optimistic expectations are correct, GDP growth across Africa is barely expected to keep pace with population growth. Poverty will remain as entrenched as ever. If the bank is wrong, then real incomes per head will continue to fall.

Edward Balls

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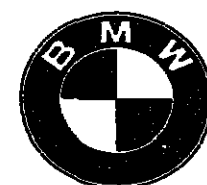
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NEWS: UK

Pressure to extend 'holiday' for stamp duty on housing

Call to keep tax help for home sales

By Alison Smith

THE GOVERNMENT is coming under pressure to extend the "holiday" from stamp duty for most house purchases unless there is a clear and sustained revival in the housing market.

Some Tory backbenchers have already said privately that they believe the government would have great difficulty in re-imposing the previous stamp duty arrangements, and there have also been representations from the construction and housing industry.

The government does not intend to abolish stamp duty on house purchases and puts some faith in the idea that the impact of the change will have most effect only as the August 19 deadline approaches.

Ministers will also argue that further cuts in interest rates, when they can prudently be made, will have more impact on the market than the future of stamp duty.

The continuing political sensitivity of housing was demonstrated by the fact that representatives of the construction industry have already had an introductory meeting with Mr Michael Howard, the new environment secretary.

Five candidates line up in Commons election



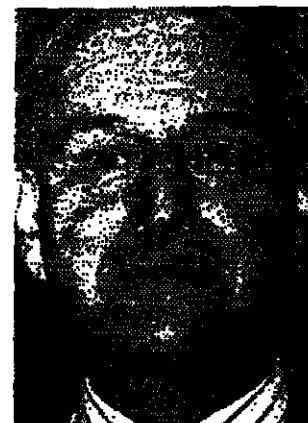
Peter Brooke
Age: 58
Constituency: City of London

The Northern Ireland secretary until the election is seen as the Tory front runner. He is admired for his wit, patience and courtesy but some Tories have said they would not support him because they think the Speakership should not go to someone so fresh out of the cabinet.



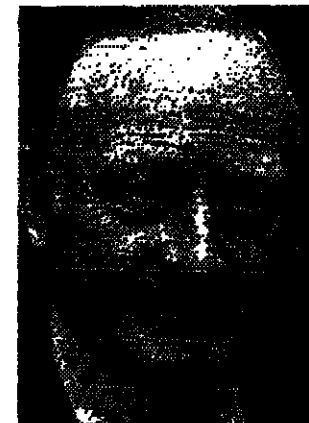
Paul Channon
Age: 56
Constituency: Southend West

The former cabinet minister - he left office in 1989 after an unhappy time as trade secretary and then transport secretary - has stayed in the Commons to become a senior backbencher. His 30 years' service at Westminster may attract some Tories but he seems the outside candidate.



Terence Higgins
Age: 64
Constituency: Worthing

The chairman of the all-party Treasury committee and of the all-party committee of committee chairmen, he is the senior figure of the select committee system set up in 1978. He has demonstrated his independence of government, but some colleagues favour a less dry personality.



Sir Giles Shaw
Age: 60
Constituency: Pudsey

A popular former middle-rank minister and on the 1922 executive. He has particular support from the "knights of the shires". He has served as a chairman of committees considering legislation but he may be too much a Tory establishment figure to attract opposition support.



Betty Boothroyd
Age: 62
Constituency: W Bromwich

The only Labour candidate has attracted praise as a deputy speaker for humour and warmth: she responded "call me madam" when asked how she should be addressed. Some MPs favour electing the first woman to the office but most Tories may want to retain it for one of their own.

Poll tax leaves a legacy of debt

By Bethan Hutton

THE POLL TAX has entered its final year, but its legacy of debt collection looks set for a long life.

"The last bills have just gone out, but we reckon we will be collecting it until the end of the century," said Mr Martin Pilgrim, of the Labour-controlled Association of Metropolitan Authorities.

Attorneys vary around the country from less than 5 per cent to almost 40 per cent.

Some local authorities have come up with novel ways of speeding up collection. Brent Council in north London pays for a monthly four-page newspaper supplement. Under the slogan "There is no amnesty", it publishes lists of people against whom liability orders have been granted, to embarrass them into paying. The most recent issue offered a 5 per cent discount on the full charge of £271 if people paid up by April 14.

"We had people queuing up outside the town hall," said a council official. "We have collected more in the first two weeks than we collected in the first three months last year."

The non-payment issue is particularly severe in Scotland, where the tax was introduced a year before it was in England and Wales. At the end of last month, Strathclyde Regional Council had 38 per cent of its total £275.5m billed for 1991-92 outstanding, in spite of an advertising campaign.

In Scotland, imprisonment is not available as a final solution. The last resort is to hold a warrant sale, where household goods are sold. However, because of anti-poll tax protests, no warrant sales have been able to proceed.

At the other end of the scale, Mole Valley District Council in Surrey has collected 97 per cent of the amount due. Police have been more co-operative in chasing up non-payers than in many urban areas.

Low turnout at Scotland United rally

HEAVY rain yesterday caused a poor turnout at the second rally in Glasgow called by Scotland United, the movement formed after the election to campaign for a referendum on Scotland's constitutional future, James Buxton writes.

Although organisers had expected 10,000 people, only about 2,500 braved the rain. The movement's first rally attracted 3,000 to 4,000 people.

No party leaders attended, although a message of support was read out from Mr Alex Salmond, leader of the SNP.

Scotland United is a cross-party grouping set up by Mr George Galloway, Labour MP for Glasgow Hillhead, and other Labour MPs.

Ulster talks poised to reopen this week

By Ralph Atkins

ATTEMPTS to resolve Northern Ireland's political future by "round table" talks will resume this week after being given the go-ahead by British and Irish ministers at a meeting in London today.

Unionist and nationalist leaders are expected to reopen on Wednesday negotiations that collapsed last July but which might - if the enormous gulf between the two communities is overcome -

lead to devolved government for the province.

Sir Patrick Mayhew, Northern Ireland secretary, will meet Mr David Andrews, the Irish foreign minister, today for an Anglo-Irish conference meeting, held under the 1985 Anglo-Irish Agreement.

They are expected to agree a three-month gap before the next meeting, so satisfying the Unionist demand for the conferences to be suspended during negotiations.

The Northern Ireland Office

is committed to giving talks the best chance of success but there is a realistic atmosphere among officials and the politicians involved - reflecting the difficulties, over apparently minor procedural points, that eventually wrecked the initiative last time.

The formula for the talks will be the same as that painstakingly worked out by Mr Peter Brooke, the Northern Ireland secretary who was dropped by Mr John Major after the general election.

The first "strand", chaired by Sir Patrick, would be on the internal government of the province. The second "strand" would be on relations between Northern Ireland and the Irish Republic and become the point at which Dublin entered the talks. Last time there were lengthy disputes over the location of the second strand and over who should chair it.

The third, and final, "strand" would be on relations between the UK and Ireland and might lead to a replacement for the 1985 agreement.

acceptable independent chairman, is available again. However, it is uncertain whether the Rev Ian Paisley and Mr James Moynihan, the two Unionist leaders, will allow the talks to proceed to strand two at the speed that is preferred by the nationalist Social Democratic and Labour Party.

The third, and final, "strand" would be on relations between the UK and Ireland and might lead to a replacement for the 1985 agreement.

New owners of European bring change of style

WHEN THE late Mr Robert Maxwell wanted to influence the direction of The European, he simply picked up the telephone - frequently.

On one occasion, Mr Maxwell even broke into an office after deciding he should become editor-in-chief and direct operations himself.

The new proprietors of the international weekly newspaper, Mr David Barclay and his brother Frederick, who own ships and hotels, do things differently.

Whenever they think it is time for a discussion about strategy or the future of the venture, they invite Mr Charles Garside, the editor, and Mr Alan Chamberlain, the managing director, for a good lunch in a top hotel in Monte Carlo, where they live.

Mr Garside, who at the beginning of January was not only editor but the only employee of the paper, said: "They read the paper from cover to cover and they have been delighted with the way the paper has been progressing."

Next month there will be small but sure signs of progress. The European will bring back Eilan as a separate third

section covering everything from arts to lifestyle, and start promoting the title again.

Last week the paper took on 15 people, half of them journalists, to add to staff of 50.

Circulation is believed to be starting to pick up and is between 150,000 and 200,000. The official circulation figure for the last six months of 1991 was 167,000.

"We gave an immediate guarantee that we were selling over 150,000 on the day we took over. We are doing better than that but it will be our policy to let the ABC (official circulation figures) speak for themselves," Mr Garside said.

He will not be drawn on how the paper is doing financially. Observers believe that before the threat of closure the paper was losing about £1m a month and is unlikely to be losing more than £1m to £2m a year now.

"It's the most exciting job I have ever had," said Mr Chamberlain, who has worked for the publicity-shy Barclays for about 10 years. "We are serious players and we are running a business. People are starting to feel comfortable dealing with us."

Raymond Snoddy

Gas consumers call for study of market changes

By Juliet Sychrava

MR Michael Heseltine, the trade and industry secretary, is being urged by gas consumers to launch an investigation into recent changes in the gas market.

The Gas Consumers Council, which represents the UK's 17m gas users, says in its annual report today that it believes proposals by the Office of Fair Trading (OFT) for restructuring British Gas and creating more competition in gas supply might mean higher prices.

The reforms were agreed early this year after a long row between British Gas and the OFT. They compel British Gas

to halve its share of the industrial gas market within three years and allow other gas suppliers to use its pipelines.

So far, British Gas has a monopoly on supplying domestic customers, although that will change. Oil companies and other gas companies already compete with British Gas to supply industrial consumers.

The consumers council report warns that there is a limited amount of gas in the UK market and more competition might force the price of this gas higher. It says that the effect of the far-reaching changes must be publicly examined from the consumers' viewpoint.

Sir James McKinnon, director-general of Ofgas, the industry's watchdog, said both domestic and industrial consumers would benefit from competition.

More competition would not change the balance of supply and demand, which he believed was quite adequate. Industrial consumers that were buying from suppliers other than British Gas were very satisfied, and had seen price cuts of between 7 per cent and 9 per cent.

Sir James added that Ofgas had introduced a tough new price formula that might force British Gas to cut domestic tariffs this year.

COVENTRY

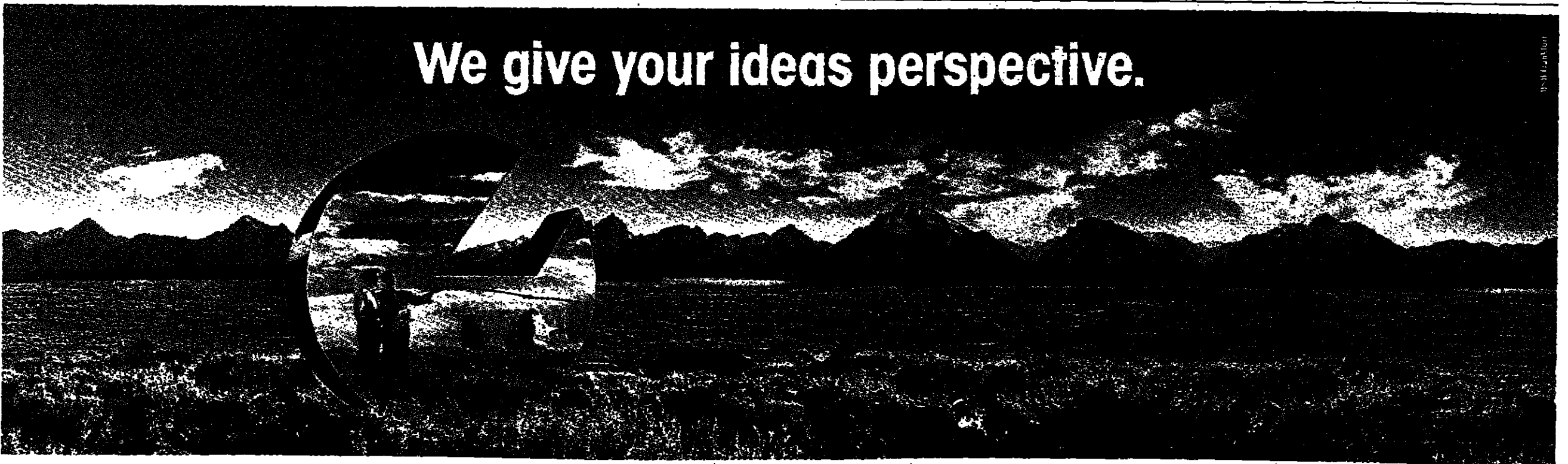
The FT proposes to publish this survey on May 26 1992, from its print centres in Tokyo, New York, Frankfurt, Paris and London. It will be read by senior businessmen and government officials in 160 countries worldwide. It will be of particular interest to the 130,000 directors and managers in the U.K. who read the weekday FT. If you want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Coventry

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FT SURVEYS

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DG BANK

NEWS: UK

Equal opportunities campaign gains support

Staffing targets set to help women

By Mary Bogan

BRITISH companies are starting to set targets for the number of women being hired and promoted within their organisations, as a part of a general move to improve the lot of women at work.

The finding came from interviews conducted by the Financial Times with companies participating in Opportunity 2000, the campaign designed to help working women, which was launched six months ago tomorrow by Mr John Major, the prime minister.

More than 60 organisations signed up to the initiative in October and a further 350 contacted Business in the Community, the voluntary organisation behind the campaign, in the first month.

The issue of numerical targets for the employment and promotion of women has been controversial among employers, and split the launch committee of Opportunity 2000.

Many companies feared numerical targets could be seen as tantamount to quotas.

They argued this would imply positive discrimination and could lead to the kind of "male backlash" seen in the US.

Of the 16 big organisations interviewed, seven have introduced targets and six could not rule out introducing them. British Airways, British Rail, IBM, Lucas, Littlewoods, the

Management. The campaign to promote women is slowly starting to deliver the goods. Page 10

National Health Service and Rank Xerox already had, or planned to have, some form of numerical goals.

The six who said they would consider such a step if existing policies did not increase the numbers of women in management included Wellcome Foundation, Barclays Bank, Digital, Grand Metropolitan and ICI.

ICI and GrandMet said it was not appropriate to bring in targets at the moment because of the economic recession. The companies which put

targets in place argued they were essential if they were to ensure that their equal-opportunities policies were successful.

All companies in the initiative have taken some action to improve the lot of women since they signed up. The male-dominated Metropolitan Police pointed to a growing acceptance of equal-opportunities policies. Superintendent Peter Brand, the Met's former head of equal opportunities, said: "Officers today have wives and daughters with professional careers so they understand the issues better."

However, some companies - including British Rail, GrandMet, Rank Xerox and Barclays Bank - expressed concern that Opportunity 2000 may lead employees to think that women's interests were being pursued over those of disabled people or ethnic groups. But there was growing confidence among companies interviewed that they can persuade employees that equal opportunities is about removing barriers and not positive discrimination.

UK power station 'dirtiest' in Europe

By Juliet Sychrava

DRAX, a coal-fired power station owned by the privatised generator National Power was yesterday branded as the "biggest polluter in Europe".

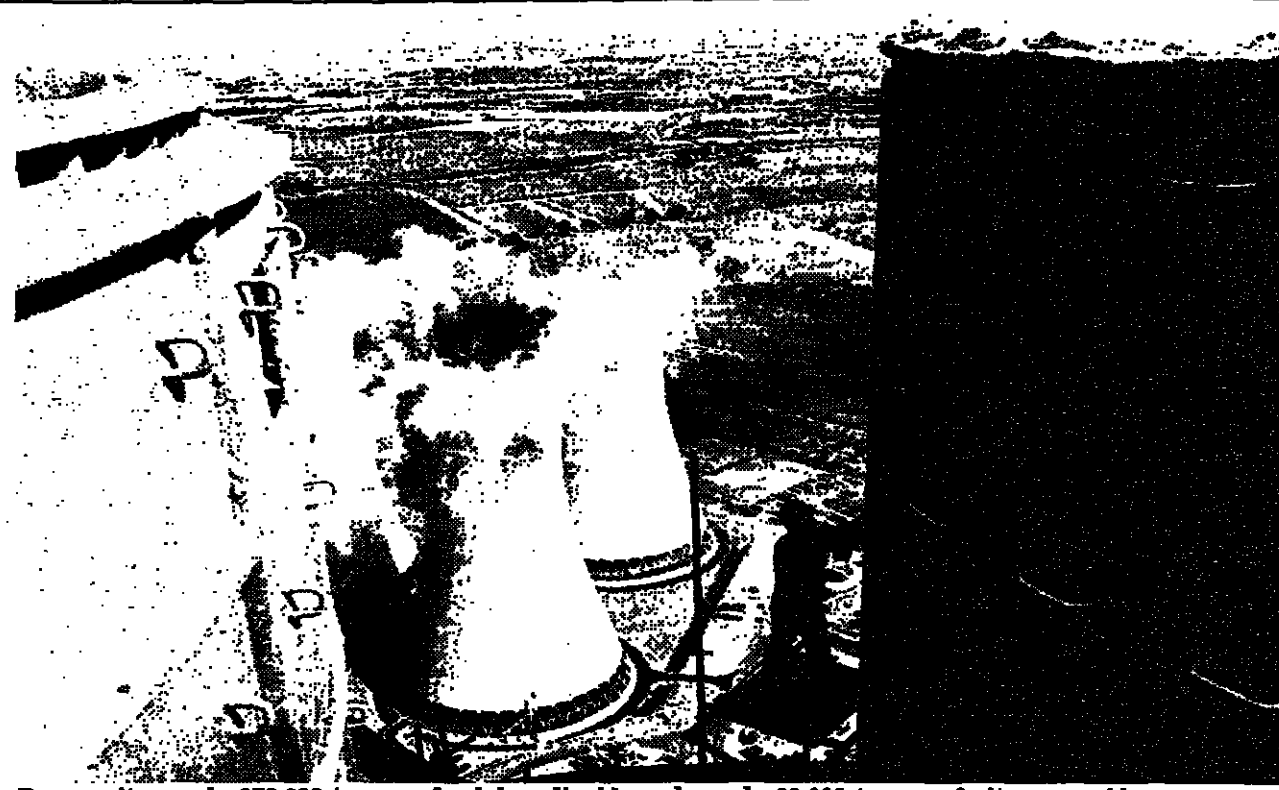
This followed the first publication of government figures on the 20 "dirtiest" power stations in England and Wales.

Drax, a power station in Yorkshire, northern England, tops the list. It emits nearly 270,000 tonnes of sulphur dioxide and nearly 83,000 tonnes of nitrogen oxide - both gases that cause acid rain - every year according to the figures. "Drax is the biggest polluter in Europe," said Ms Fiona Weir, a campaigner with Friends of the Earth, the environmental lobby group.

FOE obtained the list of stations and their emissions from the Department of the Environment.

Twelve of the power stations on the list belong to National Power, and eight to PowerGen, the other big generator.

Emissions from the power stations should have been placed on a public register under the Environmental Protection Act of 1990, the government's flagship environmental legislation. But so far no stations have been registered under the act because of a bureaucratic wrangle between the generators and the Department of the Environment.



Drax emits nearly 270,000 tonnes of sulphur dioxide and nearly 83,000 tonnes of nitrogen oxide every year

and spending £1bn on clean gas-fired technology." The company said: "We are also importing low-sulphur coal."

National Power and PowerGen have appealed against some crucial information appearing on the register - which they are entitled to do under the act. The generators

said they had no intention of concealing details of emissions from their stations.

"We are very happy for all information to be in the public domain," said Mr Ed Wallis, chief executive of PowerGen.

"But they asked us for the emissions for a year ahead. A competitor could have analysed them and deduced our

fuel strategy, which would have been unfair."

Their appeal, which has gone to the Secretary of State, will be settled imminently, the department said.

FOE is keen for the appeal to be settled, so that it can begin to challenge individual stations' applications under the act.

Britain in brief



Post Office offers 22-hour working week

A 22-hour working week, possibly the shortest for any group of full-time workers in British industry, has been agreed for some Post Office maintenance engineers.

Volunteers from among the 800 engineers will get Monday to Friday off in return for working up to 22 hours over the weekend.

A full week's pay at normal weekday rates - between £240 and £270 - will be paid for the weekend shifts of up to 12 hours for part of the year. The short working week, to be introduced as a pilot scheme, is designed to compensate for the unsocial hours.

Most manual workers still work 39 hours a week, although several hundred thousand in the engineering sector have recently won reductions to 37 hours. Few office employees work less than 35 hours.

When overtime is taken into account, British men work the longest hours within the European Community.

Offshore safety moves urged

Offshore oil and gas operators should be required to consult employee safety representatives, said the Trades Union Congress.

Under new Health and Safety Commission proposals - which follow the recommendations of the Cullen report into the Piper Alpha disaster in 1988 in which 167 men died - operators will have to prepare detailed safety cases setting out how they would deal with health and safety. Each case will have to be accepted by the Health and Safety Executive.

The TUC welcomed the proposed framework, but said those at the sharp end of industrial risk should have the opportunity to influence measures to protect them.

Call to extend levy 'holiday'

The government is under growing pressure to extend the "holiday" from stamp duty on the one per cent levy on house purchases - which is due to run out in mid-August unless there is a clear revival in the housing market.

The decision to lift the point at which the levy becomes payable, from properties costing £30,000 to £250,000, was announced in December as part of a government package to help home owners.



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FINANCIAL TIMES

NEWS: UK

Industries see slow recovery

By Peter Marsh,
Economics Staff

THE BATTERED UK economy, like a hospital patient coming round from major surgery, appears to be heading for recovery. But the first steps are proving painfully slow.

In a signal that the recession, which started about mid 1990, might be nearing an end, a Gallup survey at the end of last week showed consumer confidence sharply higher since the April 9 general election.

Sectors such as TV advertising, recruitment and housing show signs of life, while over Easter many retailers reported buoyant sales.

In the past month, several surveys of business opinion have indicated increased optimism - a message likely to be echoed in the quarterly report on prospects for manufacturers by the Confederation of British Industry, which represents UK employers, out tomorrow.

Few people in business, however, predict a quick end to the country's longest recession since the 1930s.

Mr Peter Clappison, finance director of the BBA automotive parts group, said: "We are seeing greater optimism, but very little [in terms of extra UK orders] is coming through the door." Mr Cameron McLatchie, chairman and chief executive of British Polythene Industries, Europe's biggest maker of polyethylene film for agriculture, construction and retailing, said the order profile from customers remained "flat".

Several industry representatives said, however, they had seen signs of increased economic activity in recent weeks, some of it possibly helped by the removal of political uncertainty after the election.

Mr David Powis, director of the British Forging Industry Association, which represents 100 companies in areas such as cars, aerospace and mining

equipment, said: "Over the past four to six weeks, member companies have been reporting greater levels of customer inquiries."

Mr Jim Winship, director of the Pizza and Pasta Association, which has 700 members in the food industry and catering, said: "Companies are behaving as though a recovery is going to happen, for instance by stepping up marketing support for their products and services."

Mr Ian McColl, finance director at plastic pipe and industrial equipment maker Victaulic, said: "The telephone is ringing more often. Since the election, our customers seem to have done more to crystallise their plans."

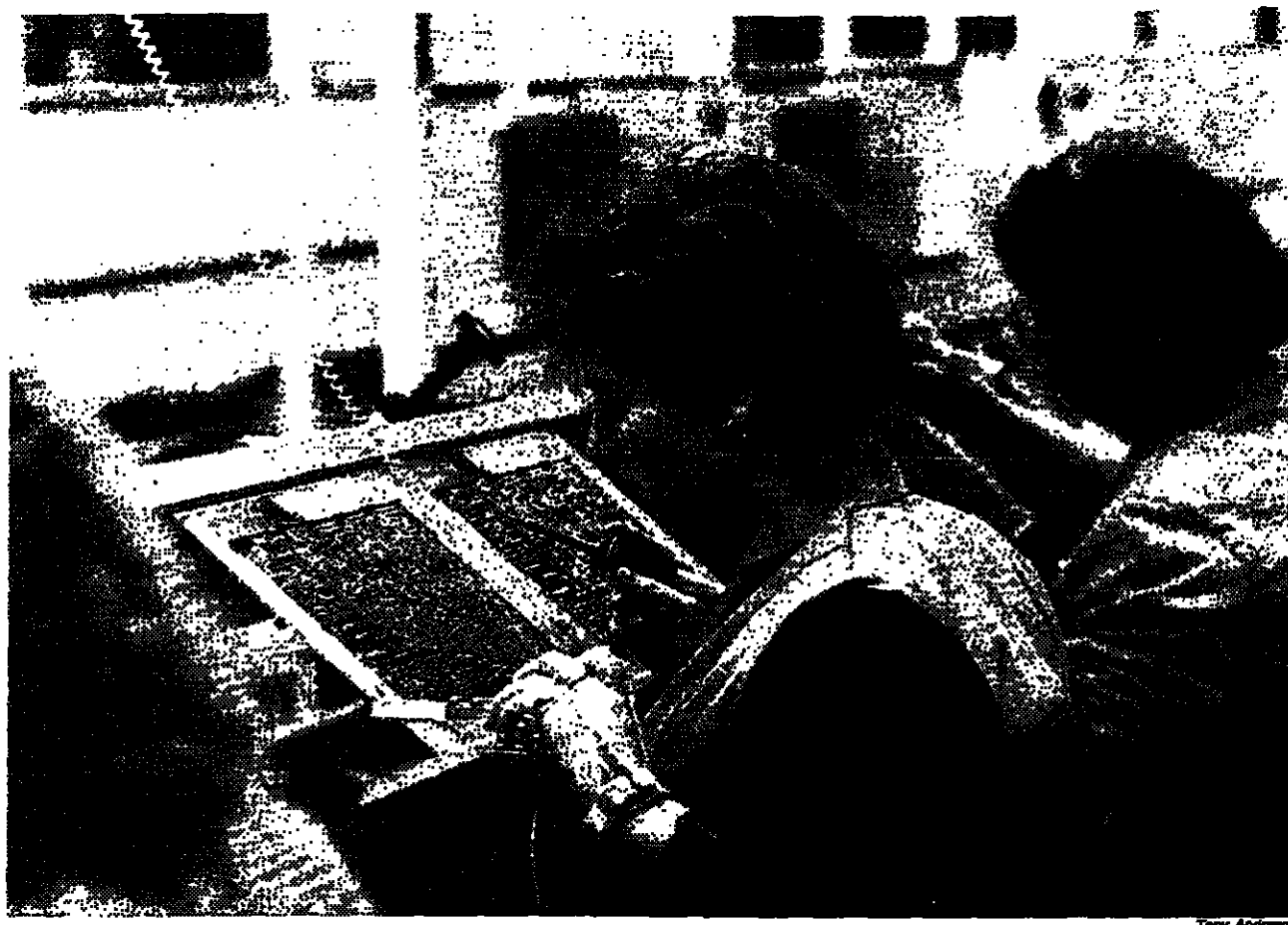
As for the business exhibitions industry, which depends for customers on a range of companies spread across manufacturing and services, prospects are brighter. Mr Bill Richards, of the Exhibition Industry Federation, said: "A year ago our members were moaning about the recession. Now they are finding customers are actually confirming plans for future events."

The harsh business climate has benefited one group of companies - insolvency practitioners. Even in that area, though, it is possible to find signs that the recession may be drawing to a close.

Mr Peter Phillips, a partner in Buchler Phillips, a leading insolvency practice, said many of the companies being put into liquidation were the result of bankers "clearing out intolerable debts in favour of more exciting projects".

He added: "We have been through the biggest boom in insolvencies for 30 years. But I feel the worst in terms of the state of the economy is behind us."

"We are starting to see money moving around again. I have a strong hunch that in a year's time things will be looking better."



Right connections: semiconductor manufacturers report a strong rise in orders and predict a shortage of supplies

Semiconductors sense a scramble

Michio Nakamoto finds an economic barometer registers optimism

THE semiconductors market, a barometer of economic activity, is showing strong signs of a pick-up in demand that it may experience a shortage of supplies by the end of the year, according to leading semiconductor manufacturers.

In growing numbers, manufacturers in the UK report a strong surge in orders in the first quarter of this year.

"We have now come to the bottom of the semiconductor cycle," says Mr Raymond Ambrose, manager of marketing development and research at SGS-Thomson Microelectronics in the UK. "Recovery is under way and we are looking at 5 per cent to 10 per cent growth rates this year."

The growing demand for has been driven largely by new applications in the computer, telecommunications and automotive sectors.

Demand for semiconductors in the computer, or data-processing, sector has been driven by notebook computers and workstations rather than personal computers, says Mr Ken Sanders, Managing Director of Texas Instruments.

The US company has also seen a steady improvement in demand since about November, and the trend has continued into this year. In the first quarter, Texas Instruments' net revenue from UK businesses, of which semiconductors comprise about 60 per cent, has been the highest they have seen since the early 1980s, according to Mr Sanders.

In the telecommunications industry, demand is fuelled by growth in mobile communications. In the automotive sector, it is due to the consistent increase in the application of electronics in cars.

Motorola, the US group that

has seen a month of record bookings and another month of record billings this year, believes it is seeing "a genuine increase in demand".

"The pick-up is strong enough to support something in the area of 10 per cent growth in 1992, which it considers significant, considering the market was basically flat last year."

NEC, the Japanese group, reported that if its first-quarter UK revenue were annualised, it would show a better result than in 1988, when the semiconductor industry was at the top of its last high growth cycle.

The Electronic Components Industry Federation expects the automotive sector to show the strongest growth in semiconductor demand at 28 per cent this year and overtake the military sector in terms of the value of semiconductor sales.

Most manufacturers say that

if the increase seen in the first quarter persists, the industry might soon see another year of high growth, repeating its historical boom-and-bust pattern. "I fully expect that we will go into another boom situation," Mr Ambrose says.

It will be a welcome break for the industry, which has seen demand and prices plummet in the past few years.

In 1991, the federation estimates, the sales value of semiconductors in the UK grew by just 0.8 per cent to £1.33bn from £1.22bn after a decline in the previous year of 5 per cent from £1.28bn.

Faced with sagging demand and collapsed prices, manufacturers have refrained from investing in new capacity. In certain areas, supply constraints are now appearing. "By the end of this year we could begin to see a bit of a scramble," Mr Ambrose says.

Exports seen to rally in spite of strong currency

By Daniel Green

UK EXPORTS will rise strongly this year in spite of high interest rates and the strength of sterling, a report published today by Oxford Economic Forecasting, a private-sector research body, says.

The group outlines three forecasts: low growth, in which consumers continue to save at the present rate; high growth, with a sharp swing from saving to spending; and a central case, which it prefers.

That, it says, would see growth consistent with government predictions. UK gross domestic product should rise by 1 per cent this year.

The report argues that, with the election past, the government's priority is the strength of the recovery rather than its timing.

There is therefore no need to cut interest rates quickly. Although that keeps sterling

strong, it need not damage exports because labour costs should stay competitive over the next few years. With world trade rising, exports should grow by 4 per cent both this year and next.

A National Westminster Bank report at the weekend said the government had room for only a ¼-percentage-point cut in rates. Further reductions depended on German rates.

The Oxford group's report tempers its confident tone by warning that consumers might continue to cut their debts for the next two or three years.

Exporters in tourism, banking and other contributors to invisible earnings are confident that sales will grow this year. A survey of 80 exporters by A.T. Kearney, the management consultancy, found more than two thirds expecting an improvement in 1992. The Continent is the main market.

Credit loses appeal as joblessness rises

By Philip Rawstone

CONSUMERS have become far more sophisticated in managing personal finances since the credit-financed consumer boom of the 1980s, according to a report published today.

The report by Verdict Research, a retail consultancy, says: "Credit has for the time being lost some of its attraction."

Greater uncertainty about the future and rising unemployment have encouraged consumers to reduce debt. New non-mortgage credit advanced in 1991 amounted to £52.1bn - a 3.6 per cent reduction in real terms compared to 1990. Loans outstanding at the end of 1991 amounted to £51.9bn - a 4.8 per cent lower in real terms.

Yet those levels were the same, in constant prices, as in 1988. The report suggests:

"This resilience in difficult times bodes well for an expansion of consumer credit boosting retail spending as the economic recovery gathers pace."

Consumers were increasingly using different forms of payment to avoid a build-up of debt. More were paying off credit-card balances in full monthly and debit-card use had risen sevenfold since 1989 to 380m transactions a year.

Bank credit cards more than doubled to nearly 30m during the 1980s, and annual transactions rose from 180m to 650m. An estimated 3m cardholders - mainly infrequent users - had abandoned their cards on the introduction of annual fees.

Card fraud cost £168m last year - 35 per cent more than in 1990.

How Britain Pays, 1992. Verdict Research, 112 High Holborn, London WC1V 6JS. 2695.



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Privatised port prepares for flotation

By Michael Terry

THE Port of Tilbury, privatised six weeks ago in a £32m management and employee buy-out, has announced plans to move to a stock exchange listing in five years.

Mr John McNab, the chief executive, said the port expected to have repaid the £20m lent by the National Westminster Bank towards the purchase from the Port of London Authority.

He said the port would concentrate on developing cargo feeder traffic with Continental deep-sea ports, building up its growing European cruise busi-

ness and redeveloping excess land for a maritime business park.

The port's prospects would be significantly strengthened, he said, by the freeport status it expected to secure this summer from Customs and Excise, allowing businesses to defer payments of VAT and customs duty on cargo brought into the port. Liverpool is the only other UK maritime freeport.

Of the £32m to buy the port, £11.9m was jointly invested by the port's management and the venture capitalist, Schroder Ventures.

Next month, the port's 900 employees will be invited to

purchase further shares worth a total of £1.15m. Last week they were each given 135 ordinary shares free.

Mr McNab said the employees' share units would include preference shares which will be redeemed at the time of the listing. Tilbury managers have been pressing the port's case on Continental visits.

In the three years since abolition of the Dock Labour Scheme, Tilbury has moved from losses of £4.1m to a profit of £2.2m this year. Since 1989 the port has invested more than £11m in capital projects. Cargo volumes for 1991 totalled 5.9m tonnes. Mr

McNab told a gathering of customers and port employees that the port expected to double its cargo handling capability to 15m tonnes by the year 2002.

He said the plans for regenerating the east Thames corridor recently proposed by Michael Heseltine when environment secretary would provide important new traffic for Tilbury. Construction materials for the predicted 700,000 new homes can be "imported in vast quantities" through the port, he said.

Michael Terry edits European Freight Management, a Financial Times newsletter.

Plants provide clues to preservation

By Philip Rawstone

A CAMBRIDGE scientist claims to have discovered a means of preserving food and medicines by mimicking the ability of some plants to survive years of drought.

Mr Bruce Roser found that drought-resistant plants owed their abilities to a molecule called trehalose. Experiments

showed that simply adding trehalose to a range of compounds enabled them to be dried out completely and then restored at will.

Trehalose works by maintaining the shape of molecules and preventing damage after their water content is removed, Mr Roser says. "It embalms them like amber traps insects."

Quadrant, a company that he

set up to develop his findings commercially, is negotiating with two Japanese food companies.

Apart from the preservation of food, the process might have many medical uses. Vaccines for use in developing countries, for example, need a costly refrigerated supply chain. The World Health Organisation has approached Mr Roser's

company about the use of trehalose to enable vaccines to be dried and then made up on the spot.

Mr Roser and his colleagues also claim to have discovered the gene that instructs plants to produce trehalose naturally, opening the prospect of creating new varieties of drought-proof wheat and other types of crop.

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Every operating theatre contains a hidden risk - bacteria. They can jeopardize the most careful surgical work. Despite high standards of hygiene, painful, sometimes potentially fatal, wound infections still occur in more than 5% of all operations performed today. This conclusion was reached on the basis of investigations carried out in the USA.

On the other hand, surgeons are also at risk if, for example, they accidentally injure themselves with a scalpel while operating on an HIV-positive patient. In such cases the danger of infection is, naturally, high. Thanks to Du Pont's development work, however, we are now able to control these risks.



SONTARA increases hygienic standards.

SONTARA is a spunlaced fabric specially developed by Du Pont and consisting of a blend of polyester fibre and woodpulp. This fabric forms the basis for operating gowns and drapes available from manufacturers such as Mölnlycke and Baxter. Unlike conventional cotton operating gowns and drapes, SONTARA provides a considerably improved barrier against bacteria, a fact confirmed in a comparative test performed by Prof. Werner at the University Clinic of Mainz. Another advantage of SONTARA is that its special surface treatment is liquid-repellent. Consequently, surgeons and theatre staff are protected from germs transmitted through the blood. Moreover the use of SONTARA operating gowns and drapes means that 12 times fewer particles are released through linting than by conventional textiles. During surgery, such lint particles may act as a transmission medium for micro-organisms and result in infection. Non-wovens provide a higher standard of safety because they



are less prone to damage during transit or washing which could put their sterility at risk. The use of SONTARA made it possible for instance, at the Duke University Medical Center in Durham, to reduce the post-operative infection rate from 6.51% to 2.83%. An increasing number of clinics in Europe are placing their trust in operating gowns and drapes made from SONTARA.



Sterile packaging made of TYVEK is tear- and puncture-resistant.

Tyvek for permanently sterile packs.

TYVEK is a spunbonded material made from microscopically fine, low-pressure endless polyethylene fibres. Its special properties make it ideal for sterile packaging: it is not only tear- and puncture-resistant, waterproof and lintfree, but also impenetrable to bacteria. Since the packs are heat-sealed rather than adhesive-bonded, they can easily be opened. At the same time TYVEK is perfectly suitable for gas or gamma-ray sterilization which always takes place after closure. TYVEK's structure prevents bacterial penetration but allows gases to enter easily and escape again quickly. That is why leading manufacturers of medical equipment, Abbott, Baxter, Fresenius and Viggo-Spectramed, for example, use sterile TYVEK packs to protect their products.

Kevlar operating gloves protect surgeons.

For the same weight, the para-aramid fibre KEVLAR offers five times the tensile

strength of steel, and is flexible and cut-resistant. This fibre has enabled the most amazing developments in a variety of fields. Now it is also in use for medical purposes. A special manufacturing process is able to produce seamless operating gloves from KEVLAR. They represent a significant safety factor in respect to pathogens, in that they help protect the surgeon from accidental cuts. Even a scalpel, if used normally, is unable to cut through them. The disposable gloves, packed in sterile conditions, are purpose-designed for surgical requirements. They are worn between two thin Latex gloves. Unlike other types, these KEVLAR surgical gloves offer an important

advantage, because they are so soft and flexible they do not limit the surgeons's dexterity and skill.

KEVLAR protective surgical gloves are already in widespread use in America. In addition to use by surgeons and their assistants, these gloves are also a valuable contribution towards the safety of dentists, accident and emergency personnel and to others in areas of risk.



Operating gloves made from KEVLAR reduce the risk of infection.

Du Pont innovations

SONTARA, TYVEK and KEVLAR are developments of Du Pont's Engineering Fiber Systems, as are NOMEX*, TEFLON*, TYPAR*, CORDURA*, ZEMDRAIN* and high tensile strength NYLON. These products never cease to create new potential in a variety of areas ranging from household applications to space travel. Du Pont is one of the leading research-oriented companies in the world; in Europe alone, it employs 21,000 people and has already invested DM 35 billion.

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MANAGEMENT

When Opportunity 2000 was launched last October, some people scoffed, saying that this new campaign to help working women was mere window dressing. Others applauded, arguing that it proved employers had at last accepted that women faced problems at work, and had decided it would be in their best interests to do something about it.

John Major, who launched the scheme with such razzamatazz six months ago tomorrow, may feel he has done his bit by picking two women for his new cabinet. But what have the 61 companies who joined the scheme achieved?

The Financial Times has interviewed more than a quarter of the campaign members, chosen at random, to discover whether they are living up to the promises they made in October. The interviews reveal a great variety of approach, but suggest equal opportunities is being taken increasingly seriously.

Very broadly, the companies divide into two groups. In the first are organisations which have already done a great deal for their female employees. The foundations for cultural change have been in place for some time, over the last six months, these companies have been developing, extending and adding to existing policies. This group includes the Wellcome Foundation, the Metropolitan Police, BT, J Sainsbury, Barclays Bank, British Rail, IBM and Littlewoods.

The second group have had more fundamental work to do in building their policies. These companies include Digital, Rank Xerox, Lucas, Grand Metropolitan, ICI, the National Health Service, Glaxo and British Airways.

All of this second group have looked at their existing equal opportunities policies and decided to go back to basics. This has meant devising new strategies, establish-

An opportunity not to be missed

Mary Bogan finds that the campaign to promote women is slowly starting to deliver the goods

ing where women are in their organisations and discovering what impedes their progress. It has also meant making sure that line managers are committed to cultural change, and setting up monitoring systems to track results.

Digital, for example, has put in place an Opportunity 2000 steering team whose first job is to understand where the barriers to women lie. Rank Xerox has introduced a new, "positive" equal opportunities policy, developed with the help of employees. It is currently building equal opportunities into performance and business appraisal. ICI, meanwhile, has been developing a monitoring system to track the changes in the female workforce by function, grade and division.

At Lucas and GrandMet, the most important area of work has been to make sure that middle managers are committed to change. Both are taking great care to impress the business reasons for change on their managers; GrandMet is organising awareness workshops for its top 250 managers worldwide.

A quite different line has been taken by another decentralised, global company, Glaxo. Equal opportunity is one of Glaxo's corporate values, but it is left to each business, acting in "enlightened self-interest", to implement it. The problem is that change is not consistent throughout the group, and some parts have proved slow on the uptake. Glaxo has therefore decided to monitor the initiatives centrally to see if a more co-ordinated approach might be better.

Meanwhile, all the companies interviewed have been working on



policies to break down the barriers to recruitment and promotion of women, and to make it easier for them - and for some men - to combine a career with a family.

In the first category, BT is examining ways of training women to increase their chances of becoming managers. British Rail is setting new recruitment targets to increase

the number of women in a male-dominated company; Barclays is reviewing its selection of high-flying employees, and women's access to training generally. GrandMet is insisting that headhunters include the name of at least one high-calibre woman on all short-lists.

As for career and family, all companies interviewed have tried to

address the issue, with many introducing or extending flexible working arrangements. Most companies see this as the most economical answer to the childcare issue. At British Airways, flexible working makes it easier to serve customers outside the normal nine-to-five day, while ICI reports pleasing results from job-sharing, saying it has

made its workers more committed and has been cost effective.

Flexible working seems to be what women themselves want, as it keeps up their confidence and skills. A number of companies have started offering career breaks to part-timers and Rank Xerox guarantees part-time work to women returning from maternity leave.

Littlewoods is the only company with firm plans to open a workplace nursery while Barclays is offering a "responsibility break" allowing men and women caring for sick, old or disabled people to take up to six months off work. It is also trying to upgrade the status of part-time work, by giving its part-timers the same benefits - on a pro rata basis - as full-time employees.

The very existence of these changes does not prove that Opportunity 2000 is working. Indeed, companies could simply be making changes to their policies that they would have made anyway.

But all those interviewed said the campaign had given a new focus to their plans and increased their awareness of the issues. Those directly responsible for equal opportunities said the campaign had made their jobs easier, helping them get through to the board and line management.

Most companies also thought the campaign had helped develop a more strategic approach and had taught them more about best practice in other organisations.

A few went further and pointed to the beginnings of cultural change in their companies. ICI, for example, said men who turned down overseas jobs for family reasons were no lon-

ger ridiculed, while Lucas said women were becoming more assertive in asking for the working arrangements they wanted. BT says that women are slowly stopping behaving like surrogate men.

These are early days for Opportunity 2000. Although the first signs are encouraging, it will be some time before the long-term success can be measured. One test will be whether the women themselves feel more valued. So far, only a few companies are planning to measure their policies this way. The second test is in the numbers - how many women are actually making it to more senior jobs?

To measure this, many campaign members are relying on existing monitoring mechanisms. However, the problem with monitoring is that it will only tell you if there are any, more female middle managers in finance. It will not say whether the increase is good, bad or indifferent.

A better approach, adopted by seven of the organisations interviewed - including the NHS, British Airways and Littlewoods - is to estimate in advance the degree of progress. These companies argue that such goals are important for bringing about, as well as measuring, change.

Other companies fear that employees may mistake goals or estimates for quotas. GrandMet, ICI and Digital say that goals are irrelevant in a recession, as recruitment has come to a standstill. However, a further group of companies is considering setting goals for the future.

Whether the companies set goals for internal use, most Opportunity 2000 members are presenting a vague face to the public. Most of the govt statements issued at the launch lacked rigour and detail.

It seems that companies may be ready to start changing their policy. Whether they are ready to do so under full public scrutiny is another matter.

Germans regard the fuss about top people's pay as a phenomenon of the free-wheeling Anglo-Saxon business world. In the US and Britain, they argue, attention is paid more to individual than to team effort. Also, in the US and UK there is greater "concentration" on short-term performance than on long-term consistency. For most German companies, quarterly reports are anathema.

Salaries in Germany are certainly high, but they are not outrageous by international standards. However, it is sometimes hard to tell quite how high they are. German companies do not give details of individual executives' pay, providing only a total for all directors, so salary levels can be only estimated.

Consensus triumphs over greed

Andrew Fisher says that top salaries in Germany are fat but not fanciful

Probably the highest paid executive in Germany is Mark Wössner, the self-assured head of Bertelsmann, the media group.

Bertelsmann's annual report for 1990-91 gives a figure of DM24.6m (£8.40m) for management board pay, an average of around DM2.4m for each director. Taking the rough rule of thumb that the chief executive receives up to 50 per cent more than the others, Wössner would have earned DM3.5m.

This would put him well ahead of other German high-earners like

Eberhard von Kuenheim of BMW, Edgar Beuter of Daimler-Benz, and Carl Hahn of Volkswagen, all of whom are likely to have comfortably exceeded DM2m.

Bertelsmann operates a formula intended to keep managers on their toes and reward them well for entrepreneurial drive. Their pay is divided into three components: one part fixed, one part relating to group performance, and the third depending on profitability of the director's division.

Bertelsmann differs from other

big German companies in two important ways. It is not noted and, because it comes under the press and publishing law, its board structure is relatively unrestrictive.

Indeed, the make-up of German boards is one reason that excesses are foreign to managers. The non-executive supervisory boards, which set the level of executive pay, usually have an equal number of shareholder and labour representatives. Heinz Evers, a director of Kienbaum, the German manage-

ment consultancy, reckons this "acts as a moderating element".

So does the presence of ministers or civil servants in companies where the state has a stake. Below the top companies, he says the usual pay level for a chief executive is DM400,000, about a third of which is performance-related or dividend-linked. "This is good when compared with, say, a professor or civil servant. They don't expect to be millionaires so they are satisfied."

Executives tend to compare their



pay with those of their peers in Germany and the rest of Europe. The high remuneration received, for example, by a Michael Eisner of Walt Disney - exceeding \$10m - would be regarded as provocative.

Also, a German executive can mostly expect a position for life: he is not likely to be thrown out if short-term goals are not met. After retirement, pensions tend to be generous.

The German attitude towards pay is in line with the corporatist approach in German industry. Executives trying to break the trend would stand out from the crowd.

Tax treatment of executive compensation is also fairly rigid. Hence, unlike the US, stock options are not part of top managers' packages. Not only does the stock market play less of a role in German business life - many top and middle-ranking concerns are not quoted, or only partially - but there is no tax advantage for options.

PEOPLE

Flying higher

Anthony Bolton, one of the most well-known aviation brokers in the London market, is taking a step up the ladder at CT Bowring, the UK subsidiary of the world's biggest insurance broking group, Marsh McLennan.

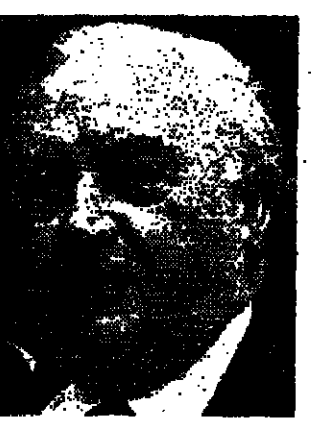
Bolton, now 49, has been appointed chairman of Bowring Worldwide Insurance Brokers, the Bowring subsidiary that handles wholesale non-marine insurance business (placing business in the London and other insurance markets on behalf of retail brokers).

Bolton, who has spent most of his working life with Bowring, was one of a number of brokers to pioneer the insurance of satellites in London in the early 1980s.

Bowring has also appointed Norman Waite a director of its marine reinsurance broking subsidiary, while Roland Seel, a managing partner of Gradmann & Holler, Marsh & McLennan's German subsidiary, has been appointed a director of Bowring Marsh & McLennan.

Sir Max Williams has been appointed non-executive deputy chairman of Royal Insurance, the troubled UK insurance company. Sir Max, now 66, is a former senior partner of Clifford Chance, and a past president of the Law Society. He is also a director of SI, the company chaired by Royal's chairman, Sir John Cuckney. Sir Max replaces Sir Anthony Tulke, who retired last week.

Sir Anthony (below), chairman of the Savoy Hotel, is a former chairman of Barclays Bank and of BT; he joined the Royal board in 1976 and has been deputy chairman since 1985.



Cecil Parkinson joins Starmin

The Abdullah brothers, Raschid and Osman, learned a salutary lesson about what can happen in public companies even when you own significant chunks of them.

They were ousted at the beginning of 1988 from Evered, the quarry and building products group which they had turned into an aggressive conglomerate; now they are determined to do things differently.

With the combined family holding of the Abdullahs' new vehicle, quarry products company Starmin, standing at around 17 per cent, and the ability to grow further increasingly dependent on outside shareholders, the time has come to appoint another non-executive director, in addition to chairman Owen Rout, and a finance director.



Consequently, former cabinet minister Cecil Parkinson arrives as an independent director and deputy chairman, the latter post being relinquished by Raschid Abdullah - who, nevertheless, remains director responsible for acquisitions and strategy. At the same time Barry

Croucher, for many years financial controller at Evered and who moved over with the Abdullahs, is promoted to the board as finance director. Starmin did not have a finance director as such previously.

Of Parkinson, Raschid Abdullah calls him "quite an able businessman. We don't want figureheads just to make the Christmas tree look good". Parkinson was a non-executive director of Tarmac and the family business he ran before entering politics was in the building sector; he is also a qualified accountant.

"I have known Cecil for five or six years," adds Abdullah, apparently not put off by the fact that the introduction was made by Roy Kettle, once at Tarmac, who took over as chief executive of Evered when the brothers were ousted.

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Keele professor wants to lessen 'the procedure in accountancy'

Richard Wilson, the 45-year-old new professor of management and accounting at Keele University, likes waving his right arm in the air. "It works very nicely, but it would not be much good if you chopped it off."

This is his way of emphasising the interdisciplinary approach he wants to build up in the new department of management - recently spun off from economics and management sciences - which he will also be running, in the first instance for three years.

Training students to be financially literate rather than churning out accounting technicians is one aim of a profes-

sor who, although a qualified accountant, is much more interested in stopping gifted students going into the profession for the wrong reasons.

Indeed, his current research is into the occupational psychology of financial careers. "Accountancy is massively oversold. The big firms do not know what they are looking for, nor do the students." Still in the middle of the research, he mentions one trait - tolerance of ambiguity - that emerges as essential in a profession that is quite wrongly seen as heavily procedural.

Starting off in industry and still retaining a string of con-

sultancies, Wilson's own experience ranges from working on a World-Bank-sponsored project teaching managerial skills in the Egyptian public sector, to making MBA courses at Nairobi University relevant to east African businessmen. He also happens to have four degrees - in social research, economics, management and sociology/technology.

Wilson arrives at Keele after a very short stay as professor of management control at Queen's University, Belfast - an appointment that, because of the terms and conditions, did not work out, after he had been head-hunted from the Nottingham Business School.

ARTS

Architecture

Five hundred years of careful growth

The college of the Blessed Virgin Mary, St. John the Evangelist and the Glorious Virgin St. Radegund is better known as Jesus College, Cambridge. When the college was founded in 1499 by John Alcock, Bishop of Ely, he took over the convent buildings, including the priory church which was begun in 1150. Jesus College is fortunate in having a site that is extremely spacious.

The five courts are surrounded by generous gardens and playing fields. Large trees add to the park-like atmosphere and there is a homogeneity about the mainly brick buildings, although the college's architectural history is long and complex.

The first glimpse of the college from Jesus Lane is an intriguing one - trees seen over old brick walls, the square tower of the chapel looking almost like a parish church, and then the slender opening that leads to the narrow entrance path, known as "the chimney". This is the main pedestrian approach, usually lined with abandoned bicycles, ending at the Tudor gatehouse.

It is one of the simplest and best gatehouses in Cambridge, dating from around 1500 and looking at the most romantic when the college flag is flying from the battlemented top.

Once a visitor has passed through the gatehouse into first court, one of the architectural conventions of the college is immediately apparent - the three-sided court: first court, second court, chapel court, and north court are all open on one side. This makes the college seem fluidly connected to its parkland and gardens and adds an intensity to the experience of the fully enclosed, four-sided cloister court. The north side of the original cloister was the refectory of the convent and is now the college hall. There are some fine Early English gothic arches that remain in the cloister from the original Chapter House.

The simple brick three-storey ranges typify the Jesus style and different architects at different periods have added buildings in a careful and coherent way. Alfred Waterhouse (of Manchester Town Hall, the Natural History Museum and the Prudential in



Jesus College: Another court will be built for the quinqucentenary of its founding in 1996.

London's Holborn) added the north range of the second court in 1870 and managed to be disciplined by the convention of low-key brick walls, adding only a slight touch of flamboyance with an asymmetrical tower and spire. In the 1920's and 1930's the architect Morley Horder added connected ranges around the southern end of the chapel court.

Horder (1870-1944) is an almost forgotten contemporary of Sir Edwin Lutyens, who is best known for his traditional country houses, particularly in the Cotswolds and Dorset. He was renowned for his Bohemian appearance and for designing a modest house for Lloyd George, but he should be re-examined as he was a master of materials and built, like Lutyens, at a time when English craftsmanship was still practised and taught. He also built Westcott House in Cambridge and the National Institute of Agricultural Botany -

an exercise in the Wren manner. His substantial group of stone Italian Renaissance buildings for the University of Nottingham are his best known works.

In the 1960's the college added a large new court by the Cambridge architect David Roberts, with student rooms arranged on an echelon plan to maximise sunlight. It is in a different tradition from the rest of the college and only its distance from the older buildings renders it acceptable.

Recently the college announced that it planned to build a new court to commemorate the quinqucentenary in 1996 of its foundation. The site was selected to the south of the Morley Horder neo-Tudor buildings on what is now a car park and part of the Master's garden.

The college, advised by the architect Fellow, Nicholas Ray, prepared a master plan and

embarked on the delicate procedure of choosing an architect. A committee of twelve, chaired by the Master, Lord Renton, considered 30 or so firms and reached a shortlist of eight. Great care was taken, and the eight firms were interviewed in their offices. Then selected buildings by four of the original eight firms were visited and finally two were chosen to prepare sketch proposals for the development.

Selecting an architect is a difficult business and the college procedure seems to have been exemplary. The two firms finally chosen to compete were Edward Cullinan and Partners and Evans and Shalev. Interestingly, the two were briefed together and then paid a reasonable sum to prepare schemes that had to be presented to the college and the whole fellowship. There was a clear majority of Fellows in favour of the Evans and Shalev scheme.

There are three phases of the proposed development: firstly a new college library and computing centre, secondly some 60 residential rooms, and thirdly an auditorium to seat 200 with associated music teaching rooms. Limited funds at present have meant that the architects have had to produce designs that allow for a phased development and also for the unlikely possibility that some phases may never be built.

The library will be built first. It has a formality and dignity that suits its purpose as well as subtle and potentially beautiful lighting effects from the unusual windows and vaulted ceiling. The circular top-lit stair is reminiscent of the similar space at Truro, where it is a great success.

As the college has gone to such trouble to find good architects who have prepared a sensitive and effective design for a difficult site, it is much to be hoped that benefactors will soon be found to build the entire new court to as high a standard as possible. What better way of marking five hundred years of careful college growth on this beautiful Cambridge site?

best known for their law courts at Truro (winner of the Financial Times Architecture Award) - a fine contemporary building that is very sensitive to the townscape and context of Truro. They also won the competition to design the Tate Gallery in Cornwall that is under construction on a sensitive and important site in St. Ives. Their scheme for Jesus College is first class and promises to add a very distinguished new court to the college.

It deals with the difficulties of the historic context in a sensitive way. The designers have sensed the architectural atmosphere of the college and followed the language of well-proportioned windows in substantial brick walls which are trimmed in real stone.

There are pitched roofs behind parapets that align in height with the rest of the college. These architects understand appropriateness - designing what is fitting for the context but with a strong character of its own.

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Colin Amery

Opera North/Leeds

The Thieving Magpie

Opera North celebrate the Rossini bicentenary with the new production of a work especially dear to all Rossinians. *La gazza ladra*, a semi-seria opera, is pastoral in convention, radical in approach to that convention. In its treatment of a historical case of social injustice - a servant-girl condemned to death for stealing cutlery actually fished by a tame magpie - it moves with unflinching steadiness from innocent domestic comedy to dark tragedy.

The opera is not the less powerfully affecting for adhering to the intimate confines of the *semiseria* tradition. On its own it should have put paid to the durable "lazy Rossini" calumny once and for all. But like all masterpieces of art whose innovations are concealed beneath a supposedly familiar surface, it poses particular problems of reception for those who come to it with their Rossini notions fixed entirely by *The Barber*.

Structurally, it is a "big" achievement for a *semiseria* - amply developed and scored (as befits a work written for La Scala), requiring patient

unfolding, delicate characterisation, singing at once emotionally expressive and freshly virtuosic, and a producer's ability to phase the movement toward tragedy. For all these reasons, *La gazza ladra* is given far less often than it deserves: this production is the first in Britain since ENO's of 1978.

Gratitude to the company is therefore unfettered - but not blind. Opening night did not, I feel, entirely rise to the occasion. That may well happen during the run; on Friday the throat infections of two leading singers, Andrew Shore as the villainous Mayor and Matthew Best as the heroine's murdered father, must surely have left their mark.

Already the ensemble virtues of the production, by Martin Duncan in Sue Blane's designs, and the sensitive qualities of Ivor Bolton's conducting were much in evidence. Jeremy Sams's new translation is crisply singable, with characteristically felicitous touches. The sepia-tinted cut-out scenery and use of footlights manifest both "period" sensibility and quick, intelligent modern stagecraft. All the roles are

applied acted; in a marvellously rounded portrayal of Victorian values in action - which includes, of course, the sexual harassment of servant-girls - Mr Shore proved the evening's star in spite of vocal vagaries.

But during the evening I came to sense slightly less complete trust in the work's inherent vitality than I expect from an Opera North show. Damagingly heavy cuts have been made to the score. The production opens with comically dancing servant-folk and closes with an ill-advised infusion of late 20th century psychodrama: the heroine Ninetta, fatally undone (in Mr Duncan's eyes) by her trials, goes bonkers during the opera's final strains of happy-ever-after music. Good "political" insight, bad production idea.

In between, certain episodes were handled with superb economy. What was missing on Friday was an overall security of tone - and, to be tactically frank, a sufficiently vigorous display of Rossini's singing skills. Banishing the memory of Della Jones's 1978 ENO Ninetta, I still found Anne Dawson lacking in attack, sharpness of delineation, forwardness of tone. Her characterisation, so seriously and gracefully undertaken, can be deemed "English" in both the good and less good connotations of the epithet.

But the gentle, musicianly Pippo (one of opera's great pants parts) of Elizabeth McCormack, and too many smaller roles underplayed, Arwel Huw Morgan's ripe Fabrizio is an honourable exception. The Gennetto of Barry Banks, an excellent high tenor, is particularly ill served by the cuts. On Friday the promise of the show was never fully realised. But subsequent performances may well tell a different tale - and the opera itself is a wonder.

Max Loppert



Anne Dawson as Ninetta: lacking in attack

Leeds Grand Theatre; in repertory until May 9, then on tour to Nottingham, Manchester, Leeds and Sheffield

Theatre in London

White Woman Street

The Bush and the Irish have done it again. Sebastian Barry's *White Woman Street* is little more than talk, but it goes down very well on the tiny Bush stage that always manages to look bigger than it is.

The setting is Ohio 1910 and, Barry being an Irish playwright, it is of course Easter. *White Woman Street* is the name of a town where there was once the only white woman for 500 miles around. Legend has it that she was revered like a saint: the Indian whores were not a patch on her and it was said that sailors preferred to be with a dolphin rather than touch the Indian women.

Trooper O'Hara visited the white woman some 20 years ago only to find an Indian in her place. It is widely believed that he murdered the Indian, although we learn later that she was a virgin who slit her own throat. Trooper (Jim Norton) is now on his way back to the town with a bunch of fellow drifters. They are also going to rob a train.

Nothing much happens. The men talk, sleep and do a rather effective mime of riding across the Ohio landscape - a striking scene designed by Kendra Ulyatt. There is a mixed bunch, as big a racial mix as you can get in a quintet, including a black, a Russian whose mother was Chinese, and

Blakely, the Englishman who came from Grimsby. Trooper himself came from Sligo. The only other character is the fairly westernised Red Indian barman.

As an exercise in anti-climax, the build-up to the train robbery is cunningly done. We do not see it take place and are left to assume that the robbers have been fought off. Trooper emerges blood-stained, and dies thinking of Ireland. That is about it.

The satisfaction is in the dialogue and the playing. Barry establishes a remarkable camaraderie between the diverse drifters. It is sentimental, as when talking about memories of Easter, but not displeasing. It shows wildly different people co-existing together and putting up with each other's moods. George Irving's Blakely perhaps stands out, but you can admire the group as a whole. The play is directed by Caroline Fitzgerald, who specialises in Irish work. It is no more, and no less, than a good Irish tale.

Malcolm Rutherford

Bush Theatre, London W12, (081) 743 3388. Moves to Peacock Theatre, Dublin, May 21

Jordan

Matthew Arnold used to advise against literature which presented suffering unalleviated by incident. *Jordan* at the Lilian Baylis Theatre challenges Arnold: a dramatic monologue based on the life of Shirley Jones, the woman who killed her son, Jordan, was acquitted of murder in the winter of 1987, and took her own life on the day she was released from court. This makes grave and compelling theatre.

If Anna Reynolds' stage-writing debut seems over-enthusiastic, it is everywhere blessed with a superb, strong performance from co-writer and solo actor Moira Buffini as Shirley. She has enough self-consciousness to know her own desperation and enough madness to self-destruct; and she has the intelligence to puncture her environment. Also, Fiona Buffini's directing is medicinal.

The action takes place in a cell beneath the crown court, and flicks backwards, like some *film noir*, into Shirley's past: childhood in Morecombe, motherhood in Portsmouth, remand in Holloway.

Gradually, the details of Shirley's deprived existence emerge. A violent father gives way to a savage, promiscuous boyfriend who beats both Shirley and their baby. When the boyfriend

leaves, she takes to prostitution, turning nights with clients into fluff toys for Jordan.

Out of money, and in desperation, she smotheres her child and attempts suicide. She survives to face the rigours of the legal system.

Then follow the psychiatric ward and the court scenes - played from an oversized chair - which manage both pain and wit. The prosecutor declaims, "She thinks psychiatrists are a load of crap..." She is definitely fit to plead.

Everywhere the play exalts the ordinary in Shirley's home, the patterns of survival, in prison the patterns of privilege. Real community exists only in the maternity ward.

As a women's play tackling women's issues, *Jordan* needs more acuity; as a play about imprisonment, this is powerful and knowing. *Jordan* is never enjoyable, but always challenging and often enlightening. Remember this: a true story: Shirley Jones' wonderful bravery deserves to be seen.

Andrew St George

Lilian Baylis Theatre (071 837 4104) until 16 May

BBC Radio 3/Renaissance Theatre

Hamlet

Hamlet turns a new face to every decade, Peter Brannagh's *Hamlet* face we have seen. In this recorded production, which he has co-produced with Glyn Dearman for the Renaissance Theatre Company in collaboration with the BBC, his face is immaterial; it is his voice that matters. He could not give a like performance on stage; the soliloquies, for example, are private, for his own satisfaction (and of course for ours). He is an assortment of people - a confident young prince, a fearful mourner of his dead father, a seriously affectionate suitor of Ophelia, a know-it-all amateur actor, a deadly fencer. One thing he never is, whatever he may say: he is not mad.

Simple to make Richard Brer's Polonius think so. He is a credulous old thing, though his advice to Laertes, wiser than often thought, is wisely impounded. Derek Jacobi's Claudius, not much older than

his stepson (who is thirty), is too actively intelligent to be taken in by such foolery; his rejected repentance is particularly good. It is easy to persuade Gertrude, (Judi Dench, ideal) that if her beloved son behaves other than she is used to there must be something wrong with him. Ophelia (Sophie Thompson) is never bright enough to know.

On *Hamlet*'s own side we have a sharp Horatio (Michael Williams), and a sympathetic Fortinbras from James Simmonds. Bernardo and Marcellus, officer-class sentinels, are only too ready to swear silence when the Ghost's voice threatens from below, for the Ghost is John Gielgud. "More of a voice than a character," Sir John says, yet he effectively mixes anger and indignation, even in his few lines in Gertrude's closet.

It is great to hear the text as it might have been composed in Shakespeare's mind, with no secondary concern for scenery

or costume or period. The text is the complete First Folio with the accepted additions from the good Quarto, and it plays about three and three-quarter hours, with brisk delivery and comparatively little time given to sound effects.

Ophelia speaks, not sings, her mad songs; if this is to save time, Patrick Doyle's long *intermezzi* might have been truncated instead, comely as they are. Listening with the text in my hand, I noted a good many minor errors, unless they were editorial changes - worst, when Laertes (James Wilby), threatening to charge Hamlet "Thus diest thou", said "Thus diest thou", something quite different.

B.A. Young

BBC Radio 3, 26 April. Also published as a Random Century AudioBook, on CD or cassette.

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BARCELONA

Gran Teatre del Liceu 21.00 Kathleen Kuhlmann in Steffen Pointek's Dresden production of *La Cenerentola*. Repeated on Thurs and Sun. Sat: song recital by Frederica von Stade (412 1466). Palace in the 21.00 Tokyo String Quartet plays works by Schubert, Britten and Beethoven. Wed: 1 Musical, Fri, Sat, Sun morning: Barcelona City Orchestra (268 1000)

BERLIN

Philharmonie 20.00 Claudio Abbado conducts the Berlin Philharmonic Orchestra and choir in Schoenberg's *Gurrelieder*, with soloists including Cheryl Studer, Siegfried Jerusalem and Brigitte Fassbender. Tomorrow: Thomas Zehetmair is violin soloist with the Ensemble Orfeo (West Berlin 2548 8232). Schauspielhaus 20.00 Petr Altrichter conducts the Berlin Symphony Orchestra in a suite from Janacek's *Cunning Little*

Vixen, Richard Strauss' *Violin Concerto* (with Hoescher) and Dvorak's Eighth Symphony repeated on Wed (East Berlin 2050 2267).

Deutsche Oper 20.00 Song recital by Gwendolyn Bradley. Tomorrow: Gwyneth Jones sings *Tosca*. Wed: *Madama Butterfly* with Catherine Malfitano. Thurs: ballet by Michael Clark. Stephen Petronio and Bill T. Jones. Fri: Lohengrin. Sat: Beja's Ring. Sun: first night of new production of *L'italiana in Algeri* (West Berlin 3410 249). Komische Oper 19.00 *Eine Nacht in Venedig*. Tomorrow: Theo Adam is soloist in an orchestral concert. Thurs: ballet triple bill. Sat and Sun: ballet by Birgit Scherzer (East Berlin 2292 556)

GENEVA

Victoria Hall 20.30 Eliahu Inbal conducts the Orchestre de la Suisse Romande in Dvorak's *Cello Concerto* (Steven Isserlis) and Bartok's complete *Miraculous Mandarin*, repeated tomorrow in Lausanne and on Wed in Geneva. Fri: Franz Welser-Moest conducts the Lausanne Chamber Orchestra in music by Schoeck, Henze and Haydn (262511). Tomorrow, Wed, Thurs at Carouge: Compagnie Mario Marchisio in Offenbach's *La belle Helene* (768 5545)

HAMBURG

MUSIC Tonight at 20.00 in the Muehlhause, Gerd Albrecht conducts the Hamburg State

Philharmonic Orchestra in Haydn's *C major Cello Concerto* (Heinrich Schiff) and Bruckner's Seventh Symphony, also tomorrow. The repertoire at the Staatsoper includes a mixed bill of ballets by Balanchine, Neumeier and Antony Tudor on Wed, Das Rheingold on Thurs and Sun, Carmen on Fri and Ariadne auf Naxos on Sun (351721)

LONDON

Covent Garden 19.30 Richard Buckley conducts a revival of John Copley's production of *L'Elisir d'amore*, with Sumi Jo, Paolo Montarsolo and Alfredo Kraus. Runs till May 9, with next performance on Fri. Tomorrow and Thurs: Kenneth MacMillan's *Manon*. Wed and Sat: Prokofiev's *Flery Angel* (071-240 1068). Royal Festival Hall 19.30 Yehudi Menuhin conducts the RPO in symphonies by Schubert and Dvorak, plus Elgar's *Sea Pictures* with Yvonne Howard. Wed: Ornette Coleman jazz evening. Thurs: Jane Glover conducts the London Mozart Players. Fri: Charles Mackerras conducts the LPO. Sat: BBC Symphony Orchestra. Sun: Walter Welles conducts the Philharmonia. Fri and Sun in Queen Elizabeth Hall: Opera Factory in Monteverdi's *Poppea* (071-828 8800). Barbican 19.45 Carlo Maria Giulini conducts the Orchestra of La Scala Milan in Beethoven's Third and Eighth Symphonies. Tomorrow: Mozart's *Mass in C*

minor. Thurs: Michael Tilson Thomas conducts the RPO. Fri: Chamber Orchestra of Europe. Sat: Purcell's *The Fairy Queen* (071-638 8891)

MADRID

Teatro Lirico La Zarzuela Placido Domingo sings Figaro in performances of *Il barbiere di Siviglia* tonight and on Thurs (429 8225). Tomorrow and Wed in Auditorio Nacional de Musica: Yuri Temirkanov conducts the St Petersburg Philharmonic Orchestra (337 0100). Wed in Teatro ARI: flamenco programme with Enrique Orozco and Paco Antequera (521 4296)

MILAN

Teatro alla Scala 20.00 Song recital by Felicity Lott and Ann Murray. The next opera production is Lucia di Lammermoor, opening on May 8 (7200 3744)

MUNICH

Staatsoper 20.00 Michel Plasson conducts the Bavarian State Orchestra in Fauré's *Pelléas et Mélisande*, Ravel's *G major Piano Concerto* (Jean Philippe Collard) and Franck's *D minor Symphony*, repeated tomorrow. Wed: *Tosca* with Anna Tomowa-Sintow and Peter Dvorsky. Thurs and Sat: Werther with Balisa and Aralza. Sun: *Le nozze di Figaro* (221316). Muehlhause der Residenz 20.00 Piano recital by Annie Fischer.

Tomorrow: Cherubini Quartet (299901)

MUNICH BIENNALE

The third Biennale, devised by Hans Werner Henze and devoted to new music theatre, opens on Thurs at the Gasteig Philharmonie with a concert performance of Jorge Liderman's new opera *Antigona Furiosa*. On Sat, the Gärtnereiplatztheater stages Oliver Knussen's two operas *Higgely Pigglely Pop* and *Where the Wild Things Are*. There are daily events till May 30 (48098 614).

NEW YORK

DANCE Metropolitan Opera 20.00 American Ballet Theatre production of *Egiphtis*, also tomorrow and Wed. Thurs: *Romeo and Juliet*. ABT season runs till June 20 (382 6000). New York City Ballet appears Tues to Sun in New York State Theater (870 5570). Fri, Sat, Sun in City Center: Ecole du Ballet de l'Opera de Paris (239 6200)

PARIS

Châtelet 19.30 Pierre Boulez conducts Peter Stein's WNO production of *Pelléas et Mélisande*, also Wed, Thurs: Marek Janowski conducts

Schoenberg, Berg and Brahms (4028 2840). Opera Bastille 19.30 Ion Marin conducts Roman Polanski's production of *Les Contes d'Hoffmann*, also Wed and Sat. Tomorrow: song recital by Frederica von Stade (4001 1616). Other events this week include a concert performance tomorrow of Handel's *Giulio Cesare* in the Palais Garnier (4017 3535) and a performance of Mahler's Second Symphony conducted by James Conlon on Thurs in the Theatre des Champs-Elysees (4720 3637).

VIENNA

Staatsoper 18.30 Der Rosenkavalier. Tomorrow: *Tosca*. Wed and Sun: *Elektra* (Behrens). Thurs: *Romeo and Juliet* ballet. Fri: *Fidelio*. Sat: *La forza del destino* (51444 2960). Musikverein 19.30 Heinz Wallberg conducts the Tonkünstler Orchestra in works by Rossini, Schubert, Korngold and Strauss. Wed and Thurs: Russian programme with the Vienna Symphony Orchestra (505 6190). Konzerthaus 19.30 Hagen Quartet plays Bartok and Beethoven. Tomorrow: concert performance of Janacek's *Osud*. Wed: Peter Schreier sings Britten's *Serenade*. Thurs: Slovak Philharmonic Orchestra (712 1211).

Telephone tickets for the Staatsoper, Volksoper and Burgtheater are available worldwide for holders of credit cards by ringing Vienna 5131 513

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MONDAY TO FRIDAY CNN 2000-2030, 2200-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0630-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV 2130-2200 (Tues) Media Europe - what's new in European media business 2130-2200 (Wed) FT Business Weekly - global business report with James Bellini 0630-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0630-0900 (Fri) FT Business Weekly

Sky News 0130-0230 (Mon), 2130-2200 (Thurs), 0530-0630 (Fri) FT Business Weekly

SATURDAY CNN 0900-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week

Super Channel 1830-2000 FT Eastern Europe Report

SUNDAY CNN 1030-1100, 1800-1930 World Business This Week

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FINANCIAL TIMES

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Monday April 27 1992

Isolating Serbia

THERE IS now a very broad international consensus that Serbia bears the largest share of responsibility for the fighting in Bosnia-Herzegovina, and that the man who can stop it, if anyone, is the Serbian president, Mr Slobodan Milosevic.

That should not be taken as implying that Serbia alone is to blame. Croatia, though publicly supporting Bosnia's independence and territorial integrity, appears to be playing a double game which will allow it either to absorb the whole republic into some kind of anti-Serb confederation or, if that fails, to annex the areas of western Herzegovina and northern Bosnia which have a substantial Croat population. And even the Moslem president of Bosnia-Herzegovina, Mr Alija Izetbegovic, has recently shown signs of reneging on his previous moderation, by speaking of a Moslem republic rather than a multinational one.

The Serbs, for their part, do have some valid arguments. In refusing to let the issue of independence be settled by majority vote they are invoking precisely the same logic that was used against them when they suggested a nationwide referendum to settle the fate of Yugoslavia. In such cases a vote proves only that one community is larger than the other.

Nor is it true that Mr Milosevic is in complete control of the actions. As in Croatia, much of the actual fighting is being done by irregular forces with no clear chain of command. The federal army, many of whose officers are themselves Bosnian Serbs, is certainly not neutral, but it does not fully control the local commanders; nor is it directly answerable to Mr Milosevic.

Small enclave

What clearly is true, however, in spite of his denials, is that many of the irregular forces do emanate from Serbia, and that they have embarked on a strategy of evicting the Moslems from the towns of eastern Bosnia, until all of them are bottled up in a small enclave around Sarajevo.

The international community is casting around for ways of convincing the Serbs that this strategy does not serve their best interests. Military intervention on the

ground is most unlikely and in such a complex situation would almost certainly do more harm than good - though the option of an air strike should be kept in reserve to deter the federal air force from intervening. The main focus for the time being is on ways of isolating Serbia.

The only European state which seems intent on thwarting this, and thereby encouraging Serbia in a self-destructive policy, is Greece. This is to be explained partly by its solidarity among Orthodox Christians, but more particularly by a shared hostility towards independent Macedonia.

Self-defeating policy

Trapped by an inflated public opinion and a demagogic opposition, the Greek government is looking increasingly foolish, and isolating itself within the EC. It is very unwise to brush aside the explicit renunciation of territorial claims which Macedonia has written into its constitution, and thereby to undermine the political standing of the moderate and statesmanlike Macedonian president, Mr Kiro Gligorov. Moreover, its blockade of Macedonia has the effect of cutting the overland route by which Greek goods reach central and northern Europe, and many European tourists reach Greece. There could hardly be a more self-defeating policy.

Greece's attitude makes it unlikely that an oil embargo on Serbia would succeed, since oil can reach Serbia through the Greek port of Salonika. Nor can sanctions do much more damage than has already been done to the ruined Serbian economy.

In adopting any such measures foreign governments must not lose sight of the objective, which can only be to make the Serbs reflect seriously on the future they are building for themselves: a future in which they would have to reckon with the irreconcilable hostility of their neighbours, whose territory would be crowded with refugees demanding the restoration of their homes. Even now a negotiated agreement, under which the Serbs of Bosnia would agree to support and participate in an independent Bosnian government while retaining links with their kith and kin in Serbia proper, offers a far more hopeful prospect.

A strategy on asylum

FOR ALL their local difficulties caused by economic slowdown, the rich industrialised countries are now, more than ever, havens of peace and stability for fugitives from troubled parts of the world. Even a recession-hit island cannot insulate itself from the trend. Britain registered 45,000 applications for political asylum last year. Although making up less than 10 per cent of all asylum requests in western Europe, the UK figure was 10 times as large as in 1986.

The British government saw a political need for action. Last November it set out legislation to toughen significantly the conditions for foreigners requesting refugee status. After the Asylum Bill ran into a torrent of criticism from churchmen, lawyers and the United Nations, the government toned down some aspects, and then abandoned efforts to push the legislation through parliament before the general election.

This was a wise decision. An attempt to rush through the measure, ignoring objections that it was neither just nor practicable, would have looked like crude expediency. When the bill makes a renewed appearance in the Queen's Speech on May 6, the government can make maximum use of the calmer post-election atmosphere. It should take full account of criticism that the bill, particularly by greatly restricting appeal procedures, could have turned away refugees with a genuine case for protection from persecution. Only then will parliament be able to vote through new measures with a clear conscience.

Backlog of cases

There is no doubt of the general need throughout the west for measures to improve screening of asylum applicants and speed up processing. Britain has a backlog of 80,000 undecided asylum cases. This not only clogs up the system, but also prevents attention being focused on the most vulnerable. Bureaucratic inefficiency has provided loopholes for unscrupulous applicants to request asylum in several different nations, enabling them to lodge multiple claims for social security benefits.

To combat fraud and speed verification of claims, the Home Office

has increased its processing staff 12-fold since 1988. Tighter administrative procedures since last autumn have already had a substantial effect in reducing abuse. As a result of closer checks into bogus asylum requests, the government now admits that last year's figure of 45,000 applications was inflated.

Over-recording

The full extent of the asylum "phantoms" is not yet known. But a drop of more than half in the number of UK applications in the first three months this year gives an idea of the scale of last year's statistical over-recording. Had the government this spring pushed through an unnecessarily draconian bill on the basis of application figures now known to have been exaggerated, the result would have been a travesty.

As it is, the government now has the opportunity to think again before a new bill becomes law, either in the autumn or in summer next year. There is a strong case for western governments to harmonise regulations for dealing with asylum-seekers. The feature of the Asylum Bill allowing introduction of finger-printing - in line with the position in all EC countries except Ireland - is clearly sensible.

If asylum is to be preserved, its credibility must also be maintained. For this reason, those seeking a better economic life must be distinguished from those motivated by fear of persecution, however arbitrary that distinction may sometimes appear.

But for economic refugees, too, a policy will have to be found, one that allows at least some immigration. More important, however, is the need to give hope to people in the places where they now live. If western governments are unwilling to open the door to goods from developing countries, they are likely to face flows of people instead.

A more generous economic policy would be thrice blessed: it would enrich those who offer greater opportunities for trade; it would enrich those who receive them; and, by alleviating poverty, it should also help reduce the political instability and oppression that creates seekers of political asylum.

The recent turmoil in the Tokyo stock market heralds profound changes in the Japanese economy. Companies fear that the decline in the Nikkei average indicates something far more serious than a cyclical slowdown. They are bracing themselves for changes as far-reaching as those caused by the two oil shocks of the 1970s and the rapid rise of the yen in the mid-1980s.

As Mr Takeshi Nagano, chairman of Keizaidoyukai, the employers' organisation, said in an interview recently: "The stock market is weak because everything is so unclear. The Japanese economy is not weak but its future is very fuzzy. It's difficult to form a consensus about what to do."

The main challenge facing business is the increase in capital costs, which followed the collapse of the financial boom of the 1980s. Other difficulties include growing labour shortages, spreading deregulation and the rise of protectionism in the US, the largest buyer of Japanese exports. Moreover, urgent economic reforms that might stimulate growth are being delayed by government inaction, including the further liberalisation of agriculture, transport and land-use laws. After nearly 40 years in power, the ageing ruling Liberal Democratic Party is losing its vigour.

Faced with the prospect of retrenchment, many Japanese executives are considering a switch from high-volume/low-margin production, which has served Japan well since the Second World War, to a low-volume/high-margin strategy. Japan has the capacity to implement reform, not least because of the skill of its workers, the capital reserves of its manufacturing companies and the healthy state of government finances. Moreover, companies may have the time to make changes because many of their foreign rivals are facing difficulties caused by the global recession.

The most sudden challenge to arise has been the increase in the cost of capital. In 1988, equity-linked funds cost less than 1 per cent. Even bank borrowings cost blue-chip borrowers less than 4 per cent. Today, equity fund-raising is hard, and commercial loans cost about 6 per cent. Also, weighed down by bad property loans, banks' capacity to lend is shrinking. Industry has not yet felt the pinch, because the economy is slowing, but a recovery could end prematurely in credit shortages. Mr Akio Morita, chairman of Sony, the electronics group, said: "The basic problem for Japanese industry is the difficulty of financing."

While investor sentiment will ebb and flow, the shift in capital costs seems permanent, since it results partly from the financial deregulation of the past decade. The post-war financial system was designed to channel low-cost funds to big industry, at the expense of individuals and small companies. Liberalisation of interest rates has given investors the power to demand market rates for their money.

Companies also face labour shortages. There are 125 jobs on offer for every 100 job seekers. As the population ages, the number of people of working age will start falling from 1996. Working hours are also being reduced from an average of 2,050 in 1990 to a target of 1,800. Labour-saving equipment will lessen the impact, but the upward pressure on wage costs will not ease.

There is also being hit by a shortage of land. The cost of land has forced Tokyo-based Nissan Motor, for example, to build its lat-

The big squeeze in Japan

Companies face a series of challenges in a changing economy, says Stefan Wagstyl

est factory in distant Kyushu, in southern Japan. In spite of the recent sharp price falls, many businesses cannot afford to buy land in Tokyo or Osaka.

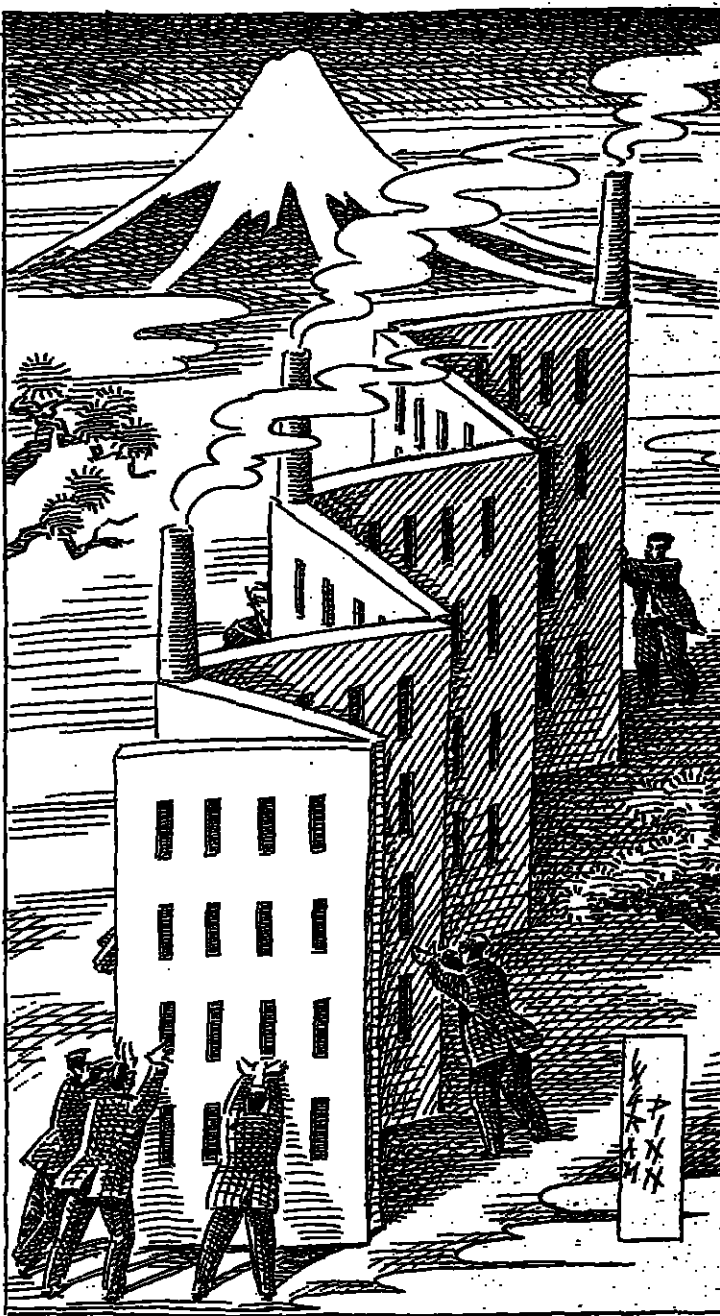
Japanese companies used to respond to domestic pressures by boosting exports, sometimes dumping goods on world markets at below-cost price. Today, this practice is much more difficult. With protectionist sentiment growing in the US and Europe, the Ministry of International Trade and Industry has been pressing companies to limit export growth. Last month, for example, carmakers were forced to accept a sharp cut in the ceiling for exports to the US. Expanding Asian markets will absorb some products - but not high-value, high-price consumer goods destined for industrialised countries. The strength of the yen, supported by continuing current account surpluses, will further squeeze export growth.

Companies would like to rely more on domestic growth. But the prospects have been dimmed by government inaction on the removal of regulatory constraints. Land reform is long overdue. In Tokyo, there are still acres of urban farms, thanks to tax laws which favour using land for crops instead of buildings. Farm trade liberalisation, including the opening of the rice market to imports, is even more urgent. By reducing retail food prices, reform could create new demand for manufactured goods. The Japanese spend 32 per cent of income on food, compared with 19.5 per cent for Americans.

The LDP-led government lacks the will to act, however. Two years ago it watered down a land reform bill and is now hesitating over rice imports.

Pressure from this combination of constraints on capital labour and demand is forcing companies to adopt varying strategies. The pressures on profits are severe in the principal international industries, particularly car-making. Auto companies believe the Japanese market may have reached saturation - like the US and parts of Europe. Developing countries will require more cars, but not the high-cost, high-margin models sold in the industrialised world. Some of Japan's 11 vehicle makers may not survive the decade. "We are at a structural turning point for the next one or two years," said Mr Yoshitomi Tsuji, president of Nissan Motor.

Electronics makers are still counting on future expansion, notably in office and factory automation. But in consumer products, the industry has yet to find a hit to follow the video recorder. The mass commercialisation of high-definition television seems remote, with the cheapest individual sets priced at ¥1m (€420). Smaller consumer electronics specialists face grave



difficulties, notably the loss-making Sansui. Even Sony suffered an operating loss for the year to March 1991, its first as a listed company.

It is wrong, however, to generalise. Even within the more hard-pressed industries some companies, such as the cash-rich Toyota Motor, feel little pressure from rising capital costs. Whole industries remain buoyant, such as shipbuilding, owing to orders for big tankers. Consumer services, including travel, theatres and restaurants, are still expanding.

Nevertheless, overall retail sales are slowing and earnings declining. Profits have fallen by an estimated average of 15 per cent in the year to March 1991 for companies included in the Nikkei index, and could drop a further 10 per cent this year. The first step for companies is to

respond to the cyclical part of the slowdown. Production is being cut, price-discounting is rampant, entertainment, advertising and travel are being slashed. Directors are submitting to pay cuts of up to 35 per cent.

Capital spending is falling. Sony, for instance, is cutting investment in the year starting this month by ¥160bn to ¥280bn. Even research and development spending, precious seedcorn for Japanese groups, is being trimmed. Hitachi says R&D spending will be held at last year's level, which means a decline in real terms. Smaller companies are making big cuts: at Asahi, a software publisher, long-term R&D has been shelved. However, many businesses believe these short-term measures will not be enough to cope with an expected long-term slow-down. "I'm planning for a seven-

year recession," said Mr Kazuhiko Nishi, Asahi's president.

Some companies are taking increasingly far-reaching action. Steelmakers, for example, are reconsidering diversification. Kawasaki Steel is contemplating reducing investment in ceramic products. Similarly, companies are questioning the merits of direct investment overseas: the total fell by 35 per cent last year to \$31.2bn. It will decline further as companies complete projects started in the late 1980s - such as Toyota's UK assembly plant - and postpone new ones.

Equally important are efforts to raise profitability in mainstream businesses by curbing waste and upgrading products. Matsushita Electric Industrial, the electronics company, said: "We are shifting from volume to quality. This is not a temporary move but a permanent one." Matsushita, among others, is also cutting model ranges. An off-duty car salesman said: "The Japanese television industry produces 300 models. Only 100 can be displayed in the shops. Only 10 sell well. We can cut this waste without affecting customers."

There are also the first signs of corporate consolidation. The Nihon Keizai Shimbun, the business daily, recently published a list of 31 mergers, mostly of companies already in the same industrial grouping, or *keiretsu*. The deals cover everything from oil distribution to stainless steel.

Do all these changes presage a permanent revolution in Japanese corporate behaviour, or are they temporary responses to changing circumstances? The answer is that individual industries and companies will move at different speeds, but none can fully escape the emerging constraints on growth. The chase after sales seems certain to give way to a pursuit of profits.

A taste of the future could lie in the industry most exposed to changing capital costs - banking. Japanese banks have been forced by the erosion of their capital base to abandon their former hunt for market share in favour of boosting margins. In international markets, the Japanese share of new credits to non-bank companies has fallen from 46 per cent in 1985-89 to 5 per cent in 1989 to mid-1991, according to the Bank for International Settlements.

In manufacturing, too, senior businessmen have begun to contemplate the need for radical reform. Sony's Mr Akio Morita earlier this year called on companies to accept that growth had limits and urged giving back more to employees, shareholders and society - which means earning higher profits and distributing larger dividends.

The appeal caused widespread controversy. Mr Yotaro Iida, the chairman of Mitsubishi Heavy Industries, commented that traditional Japanese capitalism had strengths as well as weaknesses.

Fundamental change will take time - "10 or 20 years," said Mr Takeshi Ishihara, Nissan's former chairman. Even Mr Morita has said that his arguments should not be taken as an indication of Sony's policies, only as a discussion agenda.

However, if the current pressures imposed by the capital markets persist - as seems likely - the priority on profit could become permanent. As Mr Richard Koo, an economist at Nomura Research Institute, an affiliate of Nomura Securities, said: "Being a famous name will no longer be enough if a corporation cannot come up with the goods and offer shareholders a decent return."

George Graham on the state of America's infrastructure

Flood pumps up fears of urban disintegration

When a quarter of a billion gallons flooded out of a damaged tunnel into the basements of downtown Chicago recently - shutting down offices, department stores and futures exchanges alike - many city managers held their breath.

Was this the latest, most devastating manifestation of the fissures opening in America's ageing urban infrastructure - after the collapse of the Mianus River Bridge on the Connecticut Turnpike that killed three motorists; after the cracking concrete that forced the city of New York to shut down its Williamsburg bridge in 1988; after the rupture of a 36-inch water main that flooded four blocks of central Washington earlier this year?

For those who have long complained of the dwindling flow of federal money for urban investment projects, the Chicago flood seemed an omen of potential disasters in store for other cities, even though the particular circumstances of the accident had little direct relevance to other cities.

"My judgment is that you can find in almost every major American city that this [infrastructure] is close to crisis," says Dr Robert Wood, a professor at Wesleyan University and former secretary of housing and urban development under President Lyndon Johnson. But advocates of increased public investment have been crying wolf for a long time now, and warnings tend to fall on deaf ears.

Total public spending on infrastructure in the US has declined steadily as a proportion of gross national product, from 3.6 per cent in 1960 to 2.6 per cent in the mid-1980s, according to statistics compiled by Apogee Research, a Maryland organisation that specialises

in the sector. The effects of this decline in spending appear to show up in reviews of the physical condition of existing infrastructure. The US government says 22.6 per cent of the nation's 576,508 bridges have structural deficiencies, and in New York state the proportion rises to 61 per cent.

Sewers built 80 or 100 years ago in east-coast and midwestern cities are near or past the end of their normal life, while lead waterpipes need replacement. Population growth has brought many roads to saturation point, and heavier-than-expected traffic has shortened the life expectancy of the road paving.

Looked at another way, however, the picture is less depressing. Over the same 25-year span in which infrastructure spending has fallen in relation to GNP, according to Apogee, annual infrastructure spending has increased by more than 50 per cent in constant dollars, and has kept pace with population growth, remaining remarkably steady at about \$400 a head.

Mr Richard Mudge, Apogee's president, warns that engineering-based assessments of the need for infrastructure investment, such as surveys of structurally deficient bridges, can be misleading. "It used to be in the early 1980s that everybody who wanted to invest in infrastructure did needs studies - they went out and counted potholes. But that misses the original motivation for infrastructure investment, which they recognised in the 18th century, which was that it is a vehicle for growth," he says. "Assessing physical condition is important, but you must then step back and see whether you need that road or that bridge."

Mr Joseph Casazza, who has been public works commissioner for Bos-

ton since 1983, says he believes his city is doing reasonably well in keeping its capital stock in shape. "There's no question I have concerns, there's no question the city is old, but I don't perceive a public safety problem where we are going to have to close a bridge or something," he says.

Boston's bridges, however, are Mr Casazza's biggest worry. "A lot of them are 50 or 60 years old, a lot have come to the time when they should be replaced," he says. One bridge, built in the days when the vessels passing underneath were 60 feet wide, spans a 100-foot channel. Today, new vessels with double hulls to guard against environmental disasters are 95 feet wide, and can barely squeeze through.

Like other forms of public spending, however, investment in infrastructure is suffering from a tight fiscal squeeze. The federal government, with an expected deficit of \$400bn this year, has cut back on its grants to states.

The states themselves have almost all faced their own fiscal crises in the last two years, and are passing on to their cities a smaller portion of the money they receive from the federal government. "In the last couple of years, states have done a lot of temporary budget cuts. There is now a realisation that we have a fairly long-term structural fiscal problem," says Mr Raymond Schepach, executive director of the National Governors' Association.

This fiscal strait-jacket is unlikely to be loosened in the near or medium term. City managers know that they will have to continue to survive on limited budgets. As Boston's Mr Casazza says: "When it's a public safety issue, you don't have meetings and write memos, you just go out and fix it, and somehow you find the money."



EUROPEAN BUSINESS REVIEW

To be published for the first time on: 16th June 1992

Lifting of trade barriers within Europe in 1993 opens possibilities for companies to pursue and develop new cross-border business ventures. The European Business Review will discuss the economics of each European nation and provide vital facts to more senior European decision-makers on international business - than can be reached through any other title. To find out more about promoting your company in this section please contact:

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Improving skills at the workplace and in schools requires funds and flexibility, say practitioners. Andrew Adonis and Lisa Wood report

Lessons to be learnt in vocational training

In the scramble to boost training at schools and colleges, the education and employment secretaries, could lose sight of an urgent national priority: high-quality training and vocational education.

Almost half of 16-year-olds currently leave full-time education; even the most ambitious growth figures for the next decade still leave one-quarter out of the system. In any case, for many of those that stay on, schools and further education colleges, largely concerned with entry to higher education, have little to offer. The 20 per cent A-level failure rate is their grim statistical memorial.

Many of those going straight to work at 16 have fared little better. By European standards, Britain's training regime is poor, with nothing comparable to Germany's "dual system" of work-plus-training.

The response of the last Thatcher government was to hand training over to employer-led Training and Enterprise Councils (TECs) while seeking to improve work-related skills among pupils and young employees. Serious problems are evident on both fronts.

On the schools front, two state-funded initiatives - "Compacts" and the Training and Vocational Education Initiative (TVEI) - have made a mark. Sixty-two Compacts arrange agreements between employers and pupils under which an employer undertakes to offer a job with training - or training leading to a job - in return for the pupil performing to an agreed standard. TVEI provides funding - about £20,000 per school - for secondary schools to develop links with business and foster vocationally oriented studies.

Schools are concerned that funding for both schemes - totalling £125m in 1992-93 - is due to be withdrawn over the next few years. Some Compacts face the prospect as soon as next April: by then they are supposed to have gained sufficient private funding to sustain themselves, but few are likely to have done so.

Improving links between the worlds of school and work is one thing; ensuring that pupils leave school with - and/or subsequently secure - vocational qualifications is another.

Last year's white paper on education and training gave prominent billing to the A-level system of national vocational qualifications (NVQs) covering 80 per cent of the workforce is to be accredited by the National Council for Vocational Qualifications (NCVQ) by the end of this



Schemes seek to improve pupils' work-related skills

year. And a new stream of "general vocational qualifications" (GVQs) will be introduced, offering a vocational route through the sixth form or further education colleges.

NCVQ and the three main providers of vocational qualifications - RSA, City and Guilds and the Business and Technician Education Council (BTEC) - look set to meet the deadlines. But the challenge to turn the results into a successful vocational system remains considerable in three respects:

● **Parity of esteem.** Will employers treat NVQs and GVQs with respect - or as courses for A-level 'drop-outs'?

● **Parity of funding.** Much depends on the quality of the new two-year GVQs - five varieties of which (for business, manufacturing, art and design, health and social care, and leisure and tourism) are to be piloted in 100 centres this year, and a mere 40 the National (equivalent to A-levels). Not until NVQs and GVQs are as common as A-levels in schools can the reforms be judged a success. This is not just a matter of overcoming parental and professional prejudice: schools will need fresh facilities, and extra staff and

months. "It could be the seven-year-old tests all over again: chaos, followed by endless revisions," says one insider.

● **Changing horses.** Once the new qualifications are up and running, most state funding will be tied to them alone. Tec

and Scotland's Local Enterprise Companies (LECs) will be virtually obliged to fund only NCVQ-approved courses. It is vital, therefore, that the new structure "takes off", for whether it does or not the existing range of qualifications will be drastically curtailed.

Not all the omens are good: BTEC expects 270,000 first-year students this September, its highest number ever - yet some employers are expressing disquiet at the content of new courses.

● **Vocational qualifications in schools.** As yet only 137 schools offer the BTEC first diploma (equivalent to GCSEs) and a mere 40 the National (equivalent to A-levels).

Not until NVQs and GVQs are as common as A-levels in schools can the reforms be judged a success. This is not just a matter of overcoming parental and professional prejudice: schools will need fresh facilities, and extra staff and

training for existing teachers. None of this will come cheap.

Injecting NVQs into Youth Training (YT), the scheme for 16-19-year-olds, and Employment Training, the programme for unemployed adults, is the responsibility of the new Tec.

The original targets set by Sir Norman Fowler, the architect of Tec when employment secretary, were ambitious - by 1996 more than 80 per cent of 16-19-year-olds were to have achieved an NVQ at level two, equivalent to four GCSEs. Sir Norman's successor, Mr Michael Howard, revoked such targets. The Confederation of British Industry has resurrected them, but only as voluntary targets.

Tec funding for YT and ET is linked to a complex formula, which takes no account of these voluntary targets. Many Tec complain that their three-year corporate plans, which included strategies for working towards the targets, are ignored by government.

Instead the government, for a second year running, has cut in real terms their budgets for YT and ET. Tec, in turn, are cutting the amounts paid to training providers. Training organisations, which include charitable providers, claim many of them could be forced out of business.

Many Tec chairmen fear training and the acquisition of qualifications will suffer seriously under the cuts. Mrs Gwyneth Flower, chief executive of Central London Tec, says: "There comes a time when cutting back on the price must have an impact on the quality of training and the attainment of qualifications. I believe we at Centec have got to that point now."

Tec argue that government must either increase funding or enhance their flexibility in offering training programmes. According to Mr Peter Clarke, chairman of North and Mid Cheshire Tec: "Funding has now dried up, and if we don't get fresh flexibilities we might as well pack up." His Tec questions, for instance, why adult training is tied into long-term unemployment and is not available to individuals immediately after redundancy.

Mrs Shepard is unlikely to grant such flexibilities unless Tec fight hard for them. Whether G10, the group of chairmen which represents the Tec movement to government, can fight hard remains to be seen. Mr Edward Roberts, chairman of G10, says: "Politicians should decide what they are voting this money for ET and YT for. Is it to take people off the unemployment register or to create a better pool of skilled labour?"

Although, Nield was incommunicado yesterday, County NatWest's Bob Semple was overjoyed by his coup and said that it was another sign of the renewed confidence in his firm. Given Nield's walk-on role in the Blue Arrow affair, his arrival at County NatWest is the clearest sign to date that County is prepared to put this unhappy episode behind it.

Extel's number one-rated economic guru for 11 years until 1985 is joining County NatWest.

Observer's younger readers can be forgiven for wondering why anyone should be bothered about Nield's return. After all, he has spent the last three years in front of the TV cameras after a bad back cut short his job as head of equities at Phillips & Drew. Indeed, he won the Wincott broadcast business journalist of the year award last week for his "incisive yet entertaining" reporting of the economic scene for Channel 4 news.

OBSERVER

End of a family affair

■ If Barclays' chairman, Sir John Quinlan, has been told by his board of directors to give up his job, then the episode is more than a little ironic. He has done more than any of his predecessors to turn Barclays into a proper business, rather than a family-run bank, yet here he is being replaced by yet another member of one of the founding families.

Sir John is already notably older than his two predecessors were when they stepped down. And while his time at the top has not been a great triumph, he hasn't acquitted himself any worse than the likes of Sir Timothy Bevan or Sir Anthony Tuke, the two previous chairmen, who got the job partly through their family connections.

Indeed, Sir John's decision to step down from the board when he retires is admirable. It enables the new chairman to get on with the job without being second-guessed all the time by his predecessor. By contrast, when Sir John took over the Barclays' chair in 1987, he had to face across the boardroom table the two prior chairmen, the son of a previous chairman, plus three other members of the founding families.

Apart from Sir John and Tom Fisher, another faithful retainer who kept the seat warm while the younger family members went to war, Barclays' chairmen have always been drawn from one of the founding families. There have been three Tukes, two Bevanes, two Goodenoughs, and one Barclay. It now sounds as if the Buxton end is going to be given a go.

It is hard to imagine any other multinational institution which draws its chairmen from

such a narrow family clique and with such consistency. It would not be so bad if they owned a large chunk of the equity. But Sir Timothy Bevan and Andrew Buxton, who make up the dwindling family presence on the board, own far fewer shares in total than Sir John Quinlan.

Happy ending

■ It all began when the parrot fell off its perch. Mrs X of Wales was very upset when her pet parakeet passed away shortly after she bought a new gas fire. Could it have been the fumes from the faulty equipment?

The Gas Consumers Council swung into action and Mrs X soon had a new gas fire. But the drama did not stop there. British Gas "asked her to dig up the body, wrap it in a carrier bag and put it in the freezer until a post-mortem could be carried out". Mrs X refused and told British Gas that if they wanted the body they should come and "dig it up themselves". Although the cause of death of the bird was never established, the annual report of the GOC proudly reports that Mrs X accepted a cash settlement for the "inconvenience caused".

Rounding up

■ A favourite quiz question for all who believe that corporatism has been buried in the UK: which successful strike in the late 1980s was led by a director of the Bank of England and a governor of the BBC?

The answer is the engineering hours dispute; the men in question, Gavin Laird and Bill Jordan, respectively general secretary and president of the Amalgamated Engineering Union.



"I've been laid off - I solved the secret of the universe"

But, in spite of their eminence, Laird and Jordan come well down the league table of union bosses' pay. They will this week receive a 5 per cent pay rise from the union's national conference, taking each man's salary to £21,782. Only George Brumwell of the building union, Ucat, does worse in the top 10 unions' list, with £27,000.

At the top end is Alan Wilkinson of white-collar union Nalco on £55,000. Ken Gill, left-wing leader of technical union MESF on £52,000, and John Edmonds, leader of the GMB on £48,000. However, Laird and Jordan might be due for a big pay rise: the engineering union is about to merge with the electricians' union, the leader of which, Paul Gallagher, is on nearly £40,000.

Guru relaunch

■ The forecasting record of the City's economic gurus has been pretty terrible of late, so now is as good a time as any for Dr Paul Nield to prove that he has not lost his old touch. The man who was

Extel's number one-rated economic guru for 11 years until 1985 is joining County NatWest.

Observer's younger readers can be forgiven for wondering why anyone should be bothered about Nield's return. After all, he has spent the last three years in front of the TV cameras after a bad back cut short his job as head of equities at Phillips & Drew. Indeed, he won the Wincott broadcast business journalist of the year award last week for his "incisive yet entertaining" reporting of the economic scene for Channel 4 news.

Admittedly, it has been seven years since Nield was P & D's chief economist. But in his heyday he was a bigger star than newcomers like Goldman Sachs' Gavyn Davies, Roger Bootle of Greenwell Montagu, Tim Congdon of Lombard Street Research, or P & D's Bill Martin.

Although, Nield was incommunicado yesterday, County NatWest's Bob Semple was overjoyed by his coup and said that it was another sign of the renewed confidence in his firm. Given Nield's walk-on role in the Blue Arrow affair, his arrival at County NatWest is the clearest sign to date that County is prepared to put this unhappy episode behind it.

Expensive taste

■ Who said west German inflation was only 4.8 per cent? The cost of a fancy ice cream cone - our correspondent's favourite is maple walnut - in Frankfurt's Opernplatz, flanked by the mighty Deutsche Bank and the elegant Opern House, is DM2 this season, a rise of 20 per cent on last year.

No wonder the poor old Bundesbank is losing track of the money supply and strikes are in the air.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Fallacy and geography in banking competition

From Mr Geoffrey Pack.

Sir, There is a fallacy that more banks mean more competition. Anyone with experience of the banking system in the US or, for that matter, of certain countries within the EC would testify to this.

The biggest threat to competition within the banking system comes not from whether there is one more or one less bank in the market but from over-regulation. While a degree of regulation is clearly necessary for the protection of depositors and for the overall health of the financial system, there is plenty of circumstantial evidence to suggest that protecting the existing status quo of the four clearing banks in the UK would mean less efficiency and less competition.

An efficient banking market means keeping the market open to change and new entrants. There are a number of well qualified institutions which could compete in the product areas mentioned in Professor Bain's letter (April 21) and, by adopting an open market policy within a supervised environment, the regulatory authorities could ensure benefits to all interested parties - depositors, borrowers, shareholders and the public.

Geoffrey Pack, 67 Hilltop Drive, Chappagwa, New York 10514, US

From Mr Russell Longmuir.

Sir, As the political and legal barriers recede throughout the European Community, it is still mystifying that in some

Threats posed by the patenting of genes

From Drs R C Whelan and John Savin.

Sir, You correctly state in your editorial: "Don't patent human genes" (April 24). The current mess over patents with no proof of gene function is extremely dangerous. We sympathise with the position that the Medical Research Council has been forced to take and note that it is easy for other countries to take the moral high ground when they have not yet done any scientific work in this area.

It is, however, our observation that this is a dispute that has occurred too soon in the genome project: it will generate heat but little light on a critical area for industry. Such National Institutes of Health or MRC patents, even if granted (possible in the US, very unlikely in Europe), are not likely to protect subsequent inventions. Attempts to claim anything but token royalties and fees will certainly result in the NIH being sued by major US drug companies.

CEST's real worry is that

these issues are hampering industrial investment in genome research. This is the subject of a CEST lead project involving EC, MRC and European industry.

The dispute may also stir up further "green" political pressure. By 2000, this could result in a Europe devoid of a significant biotechnology industry and dependent for advanced healthcare products on the US.

Genome technologies offer the first real hope of tackling the diseases of old age, like cancer and arthritis, that will be endemic in the greying Europe of 2010. That is the real tragedy of this unfortunate international protectionism by the US government. James Watson is to be applauded as one of the few Americans to speak out against this policy.

R C Whelan, John Savin, Centre for Exploration of Science and Technology, 5 Berners Road, Islington, London N1 0PW

Financial necessities

From Mr A J Weagwood.

Sir, Companies' annual reports are a vital means of communication. It is encouraging that some attempt has been made to measure their effectiveness ("Annual reports marked 'could do better'", April 23). This can even be developed into an entertaining parlour game.

But am I alone in my concern at the implication that financial analysts need spend no more than 100 seconds, and preferably less, on extracting five key items of financial information - and the related inference that five such items are all that they need?

A J Wedgwood, partner, KPMG Peat Marwick, 1 Puddle Dock, Blackfriars, London EC4

Right time

From Mr Erik Skon.

Sir, When Margaret Thatcher and Ronald Reagan rose to power it was because they represented political changes wanted by the majority of the people in Britain and the US.

Today, the main single difference between Majorism and Thatcherism, no doubt, is that John Major seems to have realised that you cannot just turn the clocks back; you have also to come up with the contemporary solutions and ideas. John Major represents the kind of politician who gives people of the western world a glimmer of hope for the future. Let us just hope that we can say the same about the next US president.

Erik Skon, 45 Naresfield Gardens, London NW3 5TE

Another measure of Hungary's creditworthiness

From Mr Laszlo Czizjak.

Sir, I congratulate Nicholas Denton and the Financial Times for the comprehensiveness and insight of the article, "A kiss of life from across the border" (April 21). However, while the article presented the most pertinent issues in their complexities, it failed to

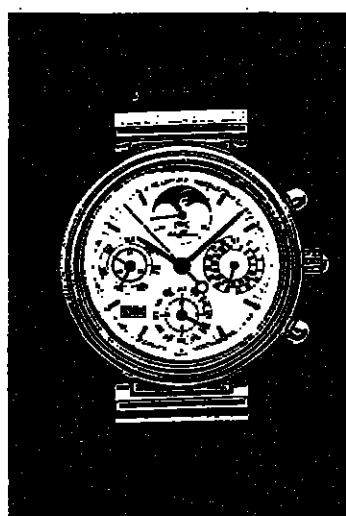
extract one key issue. From economic or credit perspective analysis, rather than citing just the per capita indebtedness. A more relative and demonstrative measure of Hungary's creditworthiness emerges through the application of the debt/service ratio. Hungary was able almost to

double its hard currency export in about a year, which contributed significantly to reducing the debt/service ratio to less than 40 per cent at the end of 1991. Moreover, the net debt has also been reduced to \$13bn in this year, while inflation was kept at below the 30 per cent level. Finally, indus-

trial exports may prove less problematic with low wages, yet the existing high science-education level in Hungary is the relevant factor for the future.

Laszlo Czizjak, 47 Lafayette Place, 5B, Greenwich, Connecticut, 06830, US

The Da Vinci by IWC.



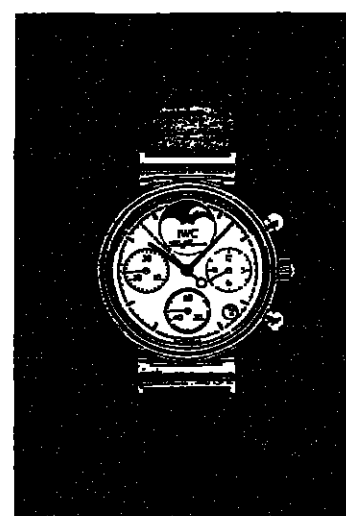
£10,325 - 18ct gold, with leather strap. Also available on bracelet.

It has to be a chronograph with perpetual calendar and moon phase display up to the year 2499. That stops the time exactly to an eighth of a second and thereby automatically counts the minutes and hours.

A chronograph that even knows automatically whether the month has 28, 29, 30 or 31 days - for centuries to come.

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A guerrilla in from the cold

David Housego on Ahmed Masood, Afghanistan's new defence minister

If any man deserves the credit for having masterminded the collapse of Afghanistan's communist regime and the fall of Kabul, it is Ahmed Shah Masood, the most successful field commander of the war and leader of the northern-based guerrilla alliance.

Now named defence minister in the interim administration, he will take over running the country, he is likely to be its most powerful member.

Mr Masood is leader of the Jamiat-Islami and has already established an Islamic administration in the north-eastern territories under his control since 1990. He has shown a flair for diplomacy and compromise in the way he undermined the communist regime from within and built alliances with other guerrilla groups.

As his strategy to overthrow President Najibullah's regime began to unfold this year, Mr Masood asked Mr Benon Sevan, UN envoy on Afghanistan, to see him. It was a critical error by Mr Sevan that he did not take up this offer then and thus open a direct dialogue with the main mujahideen commander. Apart

from a brief contact much earlier, the two met for the first time only last week at Charikar, Mr Masood's makeshift headquarters north of Kabul.

By then, Mr Masood had good reason to feel victory was his. He told journalists he could be in Kabul within two hours if he wanted, but that his priority was to establish an interim council in the capital. "I took Charikar and Bagram [the nearby airbase, the capture of which opened the road to Kabul], so it is easy for me to go into Kabul," he said.

He outmanoeuvred Mr Gulbuddin Hekmatyar, leader of the rival Hezb-i-Islam, by contrasting his own readiness to negotiate with the belligerence of Mr Hekmatyar, who had threatened an attack on Kabul.

"My proposal to Hekmatyar is that, instead of starting an offensive against Kabul, he should go to Peshawar [in Pakistan], sit with the other mujahideen leaders and reach an agreement" on an interim administration.

A Persian-speaking Tajik from the north-eastern Afghan district of Panjshir, Mr Masood was educated at a French-language school in Kabul. He took up arms

against the Kabul regime as early as 1975 in an uprising backed by Pakistan in which Mr Hekmatyar collaborated with him. When that failed, Mr Masood stayed in Panjshir and Hekmatyar made his base in Pakistan. The two men have been rivals and enemies since.

In the war against the Soviets, Mr Masood emerged as the most successful field commander, cutting out a fiefdom for himself in the north-east. He received little aid from Pakistan, which resented his independence of mind. This changed briefly in 1990 when he made a lengthy visit to Pakistan.

But he has often complained of Pakistan's lack of support for him. He essentially created his army from other resources and captured Soviet weapons. British intelligence is said to have supplied his sophisticated radio equipment.

While controlling the north-east, Mr Masood was assiduous in building up contacts in the armed forces and within President Najibullah's regime. He wooed General Rashid Dostum, head of the Uzbek militia in

Mazar-i-Sharif and one of Najibullah's main supporters. He warned him of the great loss of life in the war. "How many children can an Uzbek mother bear?" he is said to have asked by way of encouragement to make peace.

These contacts bore fruit this year as Najibullah - distrustful of his non-Pakistani commanders in the north - sought to displace them. Mr Masood allied with Gen Dostum and with General Abdul Momen, army divisional commander in the north, on the ex-Soviet border. This alliance took control of Mazar-i-Sharif, then of the Bagram airbase.

Ten days ago, the Uzbek militia, who had been flown into Kabul with the connivance of disaffected military leaders, blocked Najibullah's departure from the country. The end was in sight.

As a Tajik from the north, in a country traditionally dominated by Pushtuns, Mr Masood will find his most difficult task in reconciling the fears of Pushtuns, who make up 40 per cent of the Afghan population. In the power struggle still unfolding with Mr Hekmatyar's Hezb, the strength of the latter is that he is still seen as a Pushtun nationalist.

Car prices vary by 40 per cent within the EC

By Andrew Hill in Brussels and Kevin Done in London

CAR PRICES in the European Community differ substantially and by more than 40 per cent in the worst cases, a study prepared for the European Commission shows.

However, the Commission is divided about the causes of the price disparities, and about what actions should be taken to bring prices into line.

The report, prepared with the assistance of the Motor Industry Research Unit, the UK-based automotive consultants, shows that five manufacturers had at least one model with price differences greater than 40 per cent in one of the five study periods chosen between January 1988 and January 1991.

Germany and Spain had the greatest number of high price models in 1988, while in January 1989 the highest price models were concentrated in the UK. Spain had by far the greatest number of high price models in the three study periods in 1990 and 1991.

Even the car manufacturer with the lowest price gap had differentials as great as 17 per cent, the report by EC competition officials shows. For 18 of the 21 car models studied in detail the price differentials exceeded 18 per cent, and for 19 of the 21 models the price differentials exceeded 12 per cent for two consecutive study periods.

On Wednesday, Sir Leon Brittan, EC competition commissioner, and Mr Martin Bangemann, industry commissioner, will seek approval by fellow commissioners of two reports they have produced relating to the motor industry. One on car prices has been produced for Sir Leon, and a separate report has been produced by the Bangemann's directorate on the industry itself. Both highlight significant differences in car prices.

Advisers to Sir Leon and Mr Bangemann disagree on the extent to which the current system of exclusive car dealerships in the EC is to blame.

The system restricts sales of new cars in the EC to dealers chosen by the manufacturers and is exempt from EC competition rules until 1995. Under the terms of the 10-year exemption, EC car prices are supposed to stay within a 12 per cent band in the long-term with fluctuations up to 18 per cent only allowed for periods of less than one year.

Consumer groups argue that the system aggravates price differences.

Sir Leon and his advisers believe that while other factors - including tax differences, currency fluctuation, and varying equipment specifications - encourage price differences, the exclusive dealership system is the main culprit.

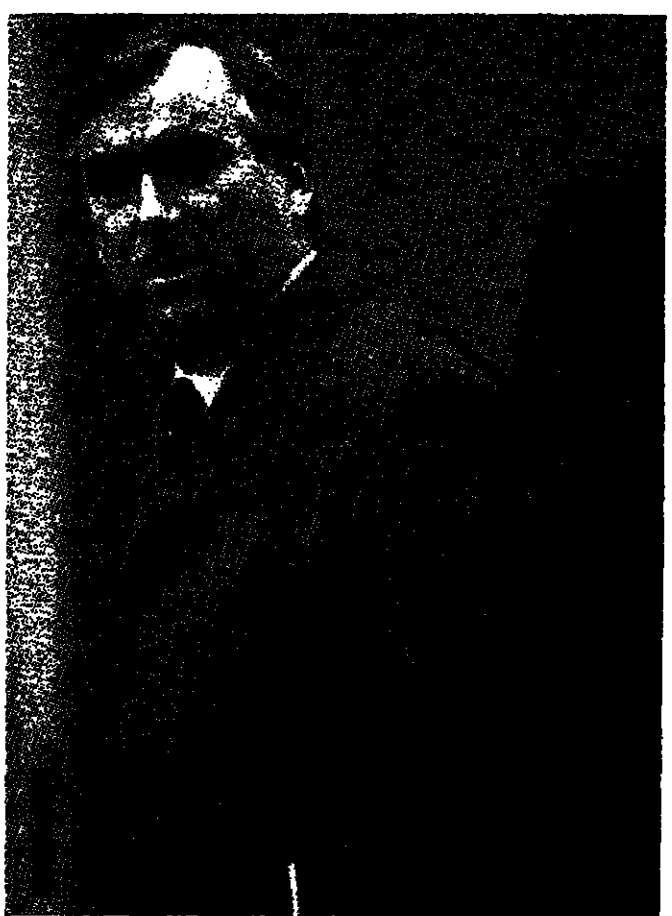
Mr Bangemann's advisers favour attacking specific abuses of the system, but say high prices in Britain and Spain have other causes.

Sir Leon will not call for exclusive dealerships to be scrapped but his advisers say that over the next three years dealers will have to show the system is consistent with a healthy internal market.

Mr Bangemann's report on the automobile industry is the latest in a series of Commission communications on different industrial sectors.

It calls for "a satisfactory and efficient system of selective distribution" to be maintained until 1995, which is unacceptable to Sir Leon. The aim, according to a recent draft, is to protect EC manufacturers from "large-scale indirect importation" of cars while they are adapting to increased competition from Japanese manufacturers.

Last year's "gentlemen's agreement" between the EC and Japan envisages full liberalisation of the EC market by 1999.



Clashing with US over Germany's fiscal deficit: finance minister Theo Walger prepares to put his case to the G7 yesterday

G7 nations divided

Continued from Page 1

draw funds from it when required. The formalities needed for Russia and most other former Soviet republics to join the IMF and its sister organisation, the World Bank, should also be completed today, paving the way for detailed negotiations on the rouble fund, a \$40m IMF standby credit for Russia, and World Bank loans to the former Soviet republics.

Mr Schlesinger indicated that Germany was less than enthusiastic about the planned activation of the GAB. He and British officials suggested the eventual rouble stabilisation fund could be subject to tougher conditions than the stand-by credit. Russia will negotiate with the IMF.

"We will want the right of veto if anything emerges that is not

satisfactory," said one UK official, noting that Russia's monetary policy was a weak part of its economic reform package.

Mr Gaidar, who had breakfast with Mr Norman Lamont, UK chancellor of the exchequer, told him yesterday that the compromises on economic policy reached between the Russian government and the recent Congress of peoples' deputies had delayed economic reform by about a month. But he said there were signs of a "supply side" response to the changes introduced in Russia with exports recovering.

The financial assistance for Russia, discussed yesterday by the G7, is part of the \$340m international support package announced by President George Bush and German Chancellor Helmut Kohl earlier this month.

Banking on new capital

THE LEX COLUMN

It has become almost automatic for each downward lurch of the Japanese equity market to prompt cries of alarm over the implications for international bank credit. Since Japanese banks rely on unrealised equity profits for part of their capital, they must in theory withdraw further from international lending as share prices fall. But does this mean the rules on bank capital drawn up by the Bank for International Settlements are unnecessarily tight? And if so, should they be relaxed for everyone, or should Japanese banks get special exemption till the market recovers?

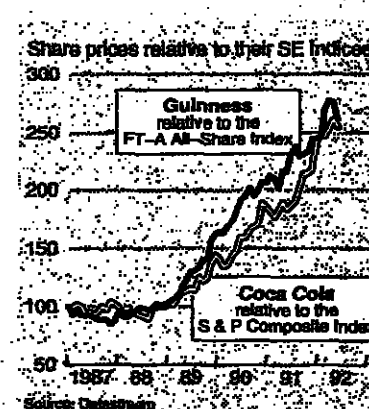
The answer on all three counts is probably not. Banks in the UK, Germany and Switzerland have the spare capital to pick up any slack in international lending. So any worries about the availability of credit are not necessarily due to the BIS requirements.

Nor is the immediate capital problem for Japanese banks that dire, as the Ministry of Finance in Tokyo pointed out last week. Most can still raise capital through issues of relatively inexpensive subordinated debt. Such issues may not, however, exceed 50 per cent of core or so-called tier 1 capital. If either the stock market or the yen fell much further, the banks could come against this limit. They would then have to raise new tier 1 capital through preference shares whose dividends have to be paid out of taxed income.

The prospect of that expense might provoke a more rapid retreat from the world arena. There would, however, still be little point in the finance ministry softening the rules. It has no formal obligation to enforce them, but credit rating agencies would certainly respond to exemptions by downgrading Japanese institutions, pushing up their cost of funds. Overseas authorities would in theory be entitled to refuse banking and securities licences to Japanese banks which failed to meet the requirements. In short, BIS requirements are likely to pose more problems for shareholders in Japanese banks than for the world at large, especially since the slide in domestic property prices has yet to be fully felt in their profit and loss accounts.

Guinness

For the fundamental investor, one of the year's most curious revelations has been that of Mr Warren Buffett's \$265m purchase of Guinness shares. "Guinness," Mr Buffett observed last month, "earns its money in much the



same way as Coca-Cola." As it happens, Mr Buffett owns 7 per cent of Coca-Cola. When he disclosed his stake three years ago, the shares were on the same historic multiple of 17 which Guinness now enjoys. Coca-Cola's multiple has since risen to 34. Is it conceivable that Guinness could go the same way?

The criteria on which Mr Buffett invests are a matter of record. The business should be simple, with a strong market position, proven management and a history of consistent earnings growth. Guinness fits the description admirably. The question is how far the market undervalues those qualities. Coca-Cola and Gillette have outperformed the US market by 140 per cent and 80 per cent respectively since Mr Buffett bought into them three years ago. But in the preceding three years, both shares had performed only modestly. In the three years before the Guinness stake was disclosed, Guinness had trebled against the London market. On that basis, Mr Buffett seems a little late for the party.

But his record argues against dismissing him lightly. A case might be made as follows. The top four spirits companies in the world - Guinness being the largest - account for only around 15 per cent of world spirits consumption. There are markets in the Far East, South America and Eastern Europe yet to be fully exploited. Even in more developed markets, there is room for a further shift to international brands. Much of Guinness's recent growth has come from jacking up the price of Scotch. That is plainly a finite process; but Scotch is by now only half the business in profit terms. While spirits margins levelled out last year, margins in beer jumped from 12 per cent to 14 per cent.

Plainly, Mr Buffett is right to value Guinness's management.

Perhaps the most important qualification is that Guinness shares, like those of Coca-Cola, enjoyed their strongest run when the markets put the highest value on growth combined with defensiveness. As pharmaceutical stocks on both sides of the Atlantic have shown lately, the markets can change their minds sharply about that when the business cycle starts to turn up. Then again, stocks like Merck and Glaxo were on very demanding multiples. After Guinness's own modest setback recently, its p/e ratio of 17 is just one point above the average for the London market. Guinness seems unlikely to prove one of Mr Buffett's star investments. He could be on to something just the same.

Pension funds

In light of the Maxwell affair, it is worth considering what the market can expect by way of legislation affecting the UK pensions industry. The obvious point to make is that a new Pensions Act is unlikely to repeat the impact of changes 20 years ago in the US, when the introduction of prudence as an investment principle led eventually to the expansion by pension funds into overseas assets. UK funds are by comparison already well diversified by assets and markets.

Tighter restrictions on self-investment apart, the main purpose of any new UK rules will be not so much to influence where pension fund money is invested as to limit the scope for Maxwell-style looting. Logically, that means addressing such obscure areas as trust deeds and the safe custody of assets, as well as the independence of fund managers.

These issues have already been worked over by a parliamentary committee. Its recommendations, if implemented, would make occupational funds more secure. Trustees would have better-defined responsibilities and fund managers would have to separate investment activity from the safe custody of assets. The question is whether such measures would be as costly as the fund management community has argued. The answer is probably not. Nor is it clear that fund managers would have a case for passing on extra costs to the clients the new measures would be designed to protect. As the parallel debate on soft commissions has shown, fund managers have been remarkably adept at keeping cost savings for themselves.

Numbers seeking asylum in the UK halved

By David Marsh, European Editor

THE number of people applying for political asylum in Britain has dropped by more than half this year as tougher Home Office screening controls start to bite.

Officials believe the latest statistics suggest a significant proportion of last year's record 44,743 asylum applications may have reflected bogus requests.

This is because people requesting asylum have since the end of last year had to apply in person to the Home Office asylum division in south London.

Potential asylum-seekers may

also have been deterred by Britain's tougher public stance on the issue.

The fall - to an average 1,730 a month in the first three months from 3,730 last year - is in sharp contrast to other European countries like Germany, which continue to have growing inflows.

A total of 35,000 foreigners applied for asylum in Germany in March. Based on current trends, this is almost twice as many as are likely to register in the UK this year.

The Home Office figures are likely to take the heat out of the debate over immigration when the much-criticised Asylum Bill

is reintroduced for parliamentary scrutiny after the Queen's Speech laying out the government's plans on May 6.

The government withdrew the bill in the House of Lords two months ago. The legislation is due to be resubmitted in the summer or autumn.

The government and refugee organisations such as Amnesty International have been pointing for months to the problem of multiple applications. Individual foreigners have been completing several asylum forms in different names.

Asylum-seekers receive social security benefits as soon as their

application form has been officially lodged giving them the chance of drawing extra benefits fraudulently. The average time for an application to be processed has been 14 months, longer if appeals are involved.

Amnesty International has criticised the government in the past for not channelling more resources towards processing asylum applications. The Home Office has responded by stepping up recruitment and training. The asylum division has 650 staff, up from only 80 in 1989, with £10m (£17.5m) per year spent on processing requests, against only pounds £1.7m two years ago.

World Weather		°C °F		°C °F		°C °F		°C °F		°C °F	
Abuja	S	27	81	Brussels	R	12	54	Frankfurt	S	21	70
Algiers	S	22	72	Geneva	S	14	57	London	S	10	50
Amsterdam	R	13	55	Madrid	S	18	64	Manila	F	27	81
Atlanta	S	20	68	Moscow	F	10	50	Melbourne	F	15	59
Bahia	F	29	84	Nairobi	S	24	75	Mexico City	C	22	72
Bangkok	F	30	86	Paris	F	11	52	Milan	S	23	73
Barcelona	S	17	63	Rome	S	23	73	Montreal	F	3	37
Batavia	S	25	77	Singapore	F	28	82	San Francisco	F	12	54
Bombay	S	29	84	Sydney	S	23	73	Seoul	S	23	73
Buenos Aires	S	19	66	Taipei	S	23	73	Singapore	F	28	82
Calcutta	S	29	84	Tokyo	F	11	52	Stockholm	F	10	50
Cardiff	S	11	52	Yokohama	F	11	52	Strasbourg	F	12	54
Chennai	S	29	84	Washington	F	12	54	Sydney	S	19	66
Cairo	F	24	75	Wellington	F	12	54	Taipei	S	23	73
Cebu	S	29	84	Winnipeg	F	12	54	Tel Aviv	F	21	70
Colon	S	29	84	Zurich	F	12	54				
Dallas	F	11	52								
Dhaka	S	29	84								
Dublin	S	10	50								
Edinburgh	S	10	50								
Hankow	S	29	84								
Hong Kong	S	29	84								
Indanab	S	29	84								
Jakarta	S	29	84								
Johannesburg	S	29	84								
Kobe	S	10	50								
Kuala Lumpur	S	29	84								
Laos	S	29	84								
London	S	10	50								
Los Angeles	S	10	50								
Luzembourg	S	10	50								
Madras	S	29	84								
Manila	F	27	81								
Moscow	F	10	50								
Mumbai	S	29	84								
Nairobi	S	24	75								
Paris	F	11	52								
Peking	S	23	73								
Rangoon	S	29	84								
Rio de Janeiro	S	23	73								
Rome	S	23	73								
Singapore	F	28	82								
Stockholm	F	10	50								
Strasbourg	F	12	54								
Sydney	S	19	66								
Taipei	S	23	73								
Tel Aviv	F	21	70								
Tokyo	F	11	52								
Toronto	F	11	52								
Yokohama	F	11	52								

THE WRITING'S ON THE WALL

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INSIDE

Groupe Bull plans fresh job cuts

Groupe Bull, the French state-owned computer maker, yesterday announced 1,100 fresh job losses to sharpen its competitiveness in the recession-hit computer industry. This follows 9,000 job cuts over the past 18 months, as part of a complete overhaul by chairman Mr Francis Lorentz (left) of the previously cumbersome company's organisation. Page 17

Goodyear beats forecasts

Goodyear Tire & Rubber, the sole surviving big US tyre maker, has reported strong first-quarter results, exceeding the company's earlier estimates. Page 17

Germany spreads despondency

A litany of bad news from Germany last week, dashing hopes of an imminent interest rate cut, left European bond markets despondent. The threat of strike action over pay settlements and a leap in German monetary supply sent European bond prices tumbling. Page 18

What goes up...

Real interest rates have been unusually high for some time now, and some forecasts circulating seem to assume that this is the new normality; but, in the long run, it can't be, writes Anthony Harris. Page 19

Credit analysts tackle Europe

For evidence that a corporate bond market is developing in Europe, look no further: a band of specialist credit analysts is springing up around the City of London, bringing a new approach to European bond investment. Page 19

Sweden sends mixed signals

It has been a week of mixed news for Sweden's government bond market. First the Central Bank governor said he wanted the krona tied more closely to the European Monetary System, followed by a commitment from the coalition government to low inflation. Then came the bad news: Sweden's forecast budget deficit is well above earlier expectations. Page 18

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Japan's banks face Y1,297bn loss

Steven Butler in Tokyo on the effects of the sharp decline in portfolio valuations

JAPAN'S city, long-term credit and trust banks have announced a total of Y1,297.3bn in portfolio valuation losses from the decline of the Tokyo stock market.

The losses have forced some of the banks also to revise earnings estimates downward for the year ending last month.

Sanwa Bank was hit hardest, with losses amounting to Y145bn (S\$17m).

The bank said net earnings would decline 10 per cent compared to earlier estimates of

Y120bn. Last year earnings were Y123bn.

The Industrial Bank of Japan and Fuji Bank reported losses of more than Y90bn. The losses are in aggregate nearly five times more than last year.

The losses directly affect current profits, and some banks have aggressively sold securities on which they can realise a capital gain to boost the bottom line.

The banks continue to hold significant hidden profits on other securities whose market value

Bank losses on securities	
Sanwa Bank	Y145.0bn
Industrial Bank of Japan	Y98.5bn
Fuji Bank	Y96.4bn
Sankyo Bank	Y88.2bn
Tokai Bank	Y84.7bn
Sanwa Bank	Y78.5bn
Daiwa Bank	Y72.7bn
Dai-ichi Kangyo Bank	Y72.0bn

remains above acquisition costs. Valuation losses have been partly offset by rising interest rate spreads as rates decline, and

the banks are reporting higher operating profits as a result.

The disclosure of losses is required under stock exchange rules. They appeared timed to follow Ministry of Finance attempts to calm investor fears about the health of the banking system.

The ministry last week said the banks were "very sound", in spite of rising bad loans linked to the property sector. The announcements were aimed at convincing investors the banks' problems were manageable.

However, the ministry's efforts appear to have raised further questions about the likely growth of non-performing loans in the current year, about which the ministry had no comment. The valuation losses are also dated to the end of March, after which the stock market plunged. Further losses will have to be declared if the market falls to recover.

Valuation losses for the banking sector in 1991 came to Y1,734bn, said the ministry. Japan's big squeeze. Page 12

Robert Peston and Andrew Taylor on Eurotunnel's growing problems

Burrowing on amid the financial gloom

EUROTUNNEL'S 220 banks are becoming inured to crisis, though they fear that the Channel tunnel company's latest financial problems are perhaps its most serious.

The 19 leading lenders to the company, known as the instructing banks, were given the grim details of Eurotunnel's financial plight by Sir Alastair Morton, the company's chief executive, on Friday.

He reiterated that Eurotunnel was in breach of its banking covenants and therefore needed their permission to continue drawing on its banking facilities. The deadline for permission is in June, when Eurotunnel will run out of cash.

Under its borrowing contracts, Eurotunnel needs agreement from 65 per cent of banks as measured by the value of their loans. Bankers, led by four agent banks - National Westminster and Midland from the UK, Credit Lyonnais and Banque Nationale de Paris from France - say receiving that support is by no means a foregone conclusion.

Many banks are feeling strapped for cash, given that so many companies are running into financial difficulties when capital is in short supply. Bankers say they expect Japanese banks, suffering from an acute shortage of capital because of the fall in the Tokyo stock market, to be particularly difficult to corral into allowing Eurotunnel to continue drawing on the facility.

Eurotunnel has credit facilities of around \$8bn, but the main lending facility from commercial banks is for \$6.8bn. Of this commercial line, Eurotunnel has already drawn \$4bn. Though

some banks may not wish to provide the remainder, bankers say that in the end they probably will give permission in the form of a waiver of the breach of the relevant banking covenant.

"With the tunnel just over a year from opening, it would be irrational to stop the funding now," said a leading banker. Sir Alastair says he would not have had any doubts about getting permission from the banks, were it not for a decision last month by an independent disputes panel which tripled monthly progress payments made by Eurotunnel to its contractors to \$75m, starting from next Thursday.

The panel ruled that Euro-

Lenders hold the key to the Channel tunnel group's future

tunnel should negotiate a new lump sum to cover the increased cost of fitting out the rail tunnels and building two passenger terminals at Folkestone in Kent and Sangatte, northern France.

It offered to fix a price if the two sides could not agree. Eurotunnel says the panel has tilted a delicate balance of power in favour of the contractors. It "tossed a hand grenade" into the negotiations, said an appalled Sir Alastair.

Eurotunnel on Thursday took the issue of increased progress payments and the panel's request that it renegotiate a new global

figure for this part of the contract to independent arbitration by the International Chambers of Commerce in Brussels.

Meanwhile, Eurotunnel has still to decide whether it will increase progress payments. Transmanche Link (TML), the consortium of five British and five French construction companies building the project, has said it will run into cash-flow problems later this summer if payments are not increased. It has threatened to halt work on parts of the project where payments are insufficient to cover its costs.

On the issue of the final cost of constructing the terminals and fitting out of the tunnels, the two sides are as far apart as ever. TML is claiming about \$1.5bn at 1985 prices for the lump sum contract which was originally expected to cost \$600m. Eurotunnel has offered to pay a sum approaching \$1bn, leaving a gap of about \$500m.

Arbitration could take several years which would give Eurotunnel time to finish construction and open the project before it might need to raise more money from shareholders to pay contractors - should arbitrators rule against the group.

The uncertainty complicates an already difficult relationship with the banks. Because of the late opening of the tunnel and the delays in running a London-Paris passenger service, Eurotunnel was already in breach of its covenants and therefore in need of a waiver. However, it did not believe it would have any difficulty obtaining this waiver, until the ruling of the disputes panel was released.

It would be devastating for



Eurotunnel chief executive Sir Alastair Morton: spelling out the grim details of Eurotunnel's financial plight

Eurotunnel if TML were to win its claims. A TML victory would represent a much more serious breach of its banking covenants, because it would constitute a change to the construction contract.

Equally serious covenant breaches would arise from the delays in the opening dates or increases in interest rates, which seriously diminished the company's cash flow and forced it to raise new money.

In those cases, Eurotunnel would require support from 90

per cent of its banks by value to have continued access to funds. Sir Alastair believes it would be impossible to win such a majority.

If there were such an apocalypse, the outlook for Eurotunnel as a company would be uncertain. The banks could opt to keep the company in existence, but control it more tightly. Or they could replace it with a vehicle of their own, which would finish and operate the tunnel.

In either case, there would be only one certainty - Eurotunnel's shares would be worth pennies or nothing.

Axa plans to sell insurance directly

By Richard Lapper in London and Alice Rawsthorn in Paris

AXA, the second-largest French insurance group, is launching direct sales of motor insurance, a move which could have significant consequences for France's insurance market.

Mr Claud Bébéar, Axa chairman, said his group planned substantial investment in the venture over the next five years. The initiative, begun earlier this month in the Paris area, involves selling directly to the public through the mass media, direct mail, and by telephone.

Axa is the first of the large French companies to sell motor insurance directly. Until now the major companies have sold policies through their agents. However, two smaller French insurers, Azur and Lloyd Continental, have already established direct sales operations as have two UK companies - General Accident and Commercial Union.

In the past the French majors have been reluctant to begin direct selling for fear of alienating the agents which have had exclusive rights to sell their products. Agents also act as a barrier against new entrants to the French market thereby deterring potential international competitors.

However, pressure is growing for change from the agents, many of which favour breaking ties to individual insurers so they can act as brokers. The French majors also face increasing competition from the growing band of mutual companies which claim 25 per cent of the French market for motor and home insurance policies.

Large companies like Axa have been encouraged by the success of direct sales companies elsewhere in northern Europe, particularly in the UK, where direct writers - such as Direct Line, the subsidiary of the Royal Bank of Scotland - now have a market share of about 10 per cent. Mr Bébéar estimates the market for direct sales in France could be of a similar size.

The Axa chairman also alluded to his group's possible ambitions in the UK. Axa's two existing UK non-life operations - Westgate and London & Hull - are both niche operations. Its other UK subsidiary, Axa Equity & Law, has a more sizeable share of the life assurance sector.

Mr Bébéar said his aim was for Axa's UK subsidiary to be at least a third as big as the top UK composites.

The world's international financial institutions (IFIs) are in the business of making a yawn out of a crisis.

The drama surrounding the west's financial bail-out of Russia and the other successor republics of the former Soviet Union is a case in point where one world problem has been dressed up in the most boring language imaginable.

The full story involves getting to grips with such financial arcana as the Group of 10 - a club of the world's richest industrial nations that, for reasons that would take too long to explain here, is comprised of 11 countries and another monetary authority, the General Arrangements to Borrow (GAB).

Early today in Washington, G10 finance ministers and central bank governors will meet to activate the GAB. This humdrum sentence is a stark warning that putting Russia and the other republics on the road to market capitalism will cost the west dear and could outlast existing financial resources.

The GAB, in IFI-speak, is a "facility" by which the 11 G10 nations can lend currency reserves to the IMF so that it, in turn, can lend more to countries in need. Barring last-minute surprises, the G10 will reach an agreement in principle today to use the GAB to finance a \$8bn IMF stabilisation fund to support the rouble - with the proviso that Russia and other republics using the rouble as their currency comply with strict IMF monetary and economic conditions before they can tap the fund.

It will be the first time the GAB has been used to help finance an IMF support programme since 1978 and since the Gab agreement was changed in 1983. Those changes boosted the cash available to the IMF through the GAB to SDR17bn when expressed in the fund's own reserve currency (about \$23.2bn) and allowed its use to

G10, IFIs, the IMF and the gift of the Gab

support IMF lending to countries other than G10 members. In 1983 Saudi Arabia also agreed to provide SDR1.5bn of credit that could be used with the GAB.

The 1983 changes were agreed to give the IMF sufficient resources to deal with the Latin American debt crisis. It is a measure of the fund's current problems that it survived the 1980s without using the GAB and is only now calling on the G10 to assist.

The GAB is not activated on trivial grounds. According to IMF rules, the fund's managing director may only draw on the GAB "if, after consultation, he

for the IMF turning to the G10 is that it is strapped for cash.

At first sight, no statement could seem further from the truth. The fund has capital of \$123bn, or SDR90bn, derived from the subscriptions of its member countries. It also has borrowings from Japan and Saudi Arabia to finance special operations.

However, the IMF cannot use all its resources to support economic reform because there will always be some members in trouble and so recipients of loans. But its liquidity in recent years has been remarkably stable.

At the extreme, it believes it

Economics Notebook

By Peter Norman

considers that the fund faces an inadequacy of resources to meet actual and expected requests for financing that reflect the existence of an exceptional situation associated with balance of payments problems of members of a character or aggregate size that could threaten the stability of the international monetary system." (my italics)

Taken at face value, these conditions might suggest the Russians, having renounced communism, now constitute a greater threat to the international monetary system than when the former Soviet Union was pledged to the destruction of the capitalist west.

A more plausible explanation

could draw on around 60 per cent of total quotas, or SDR54bn, to meet the needs of its less fortunate members. Adopting a more cautious approach to reflect possible balance of payments problems among fundamentally sound countries, the fund's usable resources based on quotas fall to around SDR40bn.

The fund has already loaned about SDR25bn of which about SDR4bn is covered by borrowings that will have to be paid back over the next two to five years. For the time being, the IMF's "pure liquidity" is estimated at between SDR21bn and SDR22bn.

The problem facing Mr Michel Camdessus, IMF man-

aging director, is that these funds will be increasingly in demand over the next six to nine months.

In 1990, the IMF committed itself to lending between SDR4bn and SDR5bn. Last year the figure went up to SDR10bn and a further SDR10bn of commitments is expected this year. Of these commitments, an estimated SDR7bn to SDR8bn still has to be disbursed.

The queue of countries wanting support is growing daily. ● Russia is in line for a \$4bn IMF standby credit as well as the \$6bn rouble stabilisation loan to help fill an estimated financing gap of \$24bn this year.

● The other 14 former Soviet republics could require total western support of \$20bn in 1992, some of which would come from the fund.

● India is in the throws of far-reaching market-oriented economic reforms that require and deserve financial support.

● Southern Africa, with 13 nations suffering from the worst drought this century, will also have big claims on the IMF.

The 1990s have so far thrown four great challenges at economic policy makers. German unification, the reform of eastern Europe, the economic transformation of the former Soviet Union and reconstruction after the Gulf War may increase total investment needs by more than \$100bn a year between 1992 and 1996, according to the IMF.

Outram mbo team outbids Pearson

By Raymond Snoddy in London

A MANAGEMENT buy-out team at George Outram, publisher of the Glasgow-based Herald and Evening Times, looks as if it has outbids Pearson, the publishing and industrial group, by offering £75m (\$132.7m) in the battle for the company.

Mr Tinsy Rowland's Lounrho group is believed to have given the management team, led by Mr Liam Kane, managing director, an exclusive option until the end of this month.

The management team is backed by Scottish financial institutions including the Royal Bank of Scotland, and Robert Fleming, the London merchant bank.

Pearson, owner of the Financial Times, bid around £70m. The planned sale is part of a campaign by Lounrho to reduce debt. It follows the disposal of Lounrho's Scottish weekly newspapers in a £45m deal to Trinity International, publisher of the Liverpool Post and Echo.

Mr Frank Barlow, Pearson group managing director, declined to comment on the Outram deal yesterday. However, Pearson has a record of not getting involved in acquisition auctions so an increased bid for Outram is unlikely. It will probably become involved again only if the management buyout fails.

Because an mbo deal would not be a concentration of ownership it would not have to be referred to the Monopolies and Mergers Commission, thereby speeding up the disposal.

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to

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We acted as financial adviser to Unilever.

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January 1992

COMPANIES AND FINANCE

GPA share agreement in principle with Aer Lingus

By Tracy Corrigan

GPA, the world's largest aircraft leasing company, has reached an agreement in principle with Aer Lingus, one of its largest shareholders, over a crucial feature of its controversial \$1.7bn share flotation, scheduled for June.

Aer Lingus, the Irish airline, has agreed in principle to "some degree of lock-up" of shares, according to a company spokesman. The sale of new and existing shares cannot go ahead until a lock-up agreement, preventing existing shareholders from selling more than an agreed amount during and after the sale, has been reached.

Although the agreement in principle represents a step forward, details of the amount of shares to be sold and the duration of the lock-up are still under negotiation.

Aer Lingus wants to sell a large portion of its 9.9m shares, while GPA is trying to limit the sale to 5 and 15 per cent of the shareholding.

Aer Lingus, like Air Canada,



Tony Ryan: price range for shares expected in May

another major GPA shareholder, is keen to sell its shares because it needs to strengthen its own balance sheet.

Similarly, a number of Japanese banks which own shares are keen to shore up their capital by selling shares at an

attractive price, following the recent declines in the Japanese stock market which eroded some of their capital.

Mr Tony Ryan, GPA chairman, said the group expects to announce a price range for the shares next month.

Taunton Cider and Kenwood ready to make market debut

By Peggy Hollinger

THIS SUMMER will see two rapidly-growing newcomers on the stock market with the flotations of Taunton Cider, Britain's second-largest cider maker, and Kenwood Appliances, one of the UK's leading household equipment manufacturers.

Taunton Cider has chosen July for its stock market debut, little more than a year after the £100m management buy-out from brewers Bass, Courage and Scottish & Newcastle.

The listing is expected to value the Somerset-based maker of Red Rock and Diamond White ciders at between £180m and £190m. It is believed the flotation could double the value of shares held by some 96 per cent of the company's 500 employees.

Taunton is expected to sell just under 50 per cent of its shares. The group, advised by merchant bankers Samuel

Montagu and brokers James Capel, will launch a prospectus in June. Forecasts are for profits of about £16m this year.

Kenwood Appliances, which was bought by management and Canderover Investments from Thorn EMI for £56m in 1989, will have a market value of between £80m and £100m, said Mr Timothy Parker, the 36-year-old chief executive.

Although the flotation date has not been set, Mr Parker said it was likely to be after annual results are published in June.

The nine-strong management team will end up with about 10 per cent of the Kenwood shares, he added.

The group aims to raise between £40m and £50m, the bulk of which will be used to pay off Kenwood's £35m debt.

Sales for the year to the end of March 1992 had increased from £76m to £90m, Mr Parker said. Forecasts are for pre-tax profits of more than £9m.

Rationalisation costs leave Jourdan £519,000 in the red

THOMAS Jourdan, the industrial conglomerate, traded at break-even in 1991 but after exceptional charges ran up a loss of £519,000, compared with a profit of £1.21m.

The final dividend is again 1p, but that means a cut from 2.5p to 1.5p in the total. Losses per share were 1.47p (earnings 5.92p).

Sales dropped by 16 per cent to £25.5m but four of the five subsidiaries traded profitably.

However, losses at Woodstock Furniture and £639,000 exceptional rationalisation expenses (£322,000 credits) led to the year's deficit.

The scale of Woodstock's operations were cut back sharply both in 1991 and early 1992 but, like other luxury kitchen makers, it suffered from much lower demand because of the inactivity of the housing market and lack of consumer confidence.

In the other sectors (electric appliances, household textiles, china and pottery, brushes) action taken was a combination of seeking additional business and cutting back fixed overheads at least in line with the decline in sales. Despite the adverse trading gearing was cut from 20 per cent to below 10 per cent through control of working capital and particularly by control of stocks.

Five Oaks Investment makes good progress

CONSIDERABLE progress was made by Five Oaks Investment, the property group, in the six months ended December 31 1991, the pre-tax loss being cut from £7.88m to £3.71m.

Rental income improved from £1.48m to £1.56m, while sales from investment properties were only £207,000 (£1.12m). The biggest factor, however, was no provision for reduction in value of completed developments, against £8.8m last time.

Vacant space in the income producing portfolio had fallen from 5.9 per cent at the year-end to only 3.5 per cent to date.

In February the Court confirmed the scheme to offset the deficit on distributable reserves. No ordinary dividend can be recommended yet, nor, in the absence of reserves, can preference payments be resumed.

Ramco Oil halved to £526,000

Ramco Oil Services, USM-quoted provider of tubes for the oil industry, reported halved profits in 1991 on turnover down from £4.78m to \$4.11m.

Pre-tax profits were £526,000 (£1.13m) with the fall at the operating level from £1.2m to £345,000. Earnings were down from 3.96p to 2.39p but the dividend is held at 2p per share.

Mr Stephen Kemp, chairman and chief executive, said prospects were good.

NEWS DIGEST

Acorn back to annual profit

ACORN COMPUTER Group covered from its first half loss to record a pre-tax profit of £274,000 for 1991, compared to £1.58m.

The previous year included £561,000 exceptional credits. Sales in the second half regained the levels of previous years to finish at £40.9m (£45.5m), gross margins were improved and operating expenses well controlled.

With interest costs falling as the cash position improved, the second half provided a profit of £694,000. Earnings for the year were 0.5p (2.4p).

Over the year the opening overdraft of £6.5m was turned into a cash balance of £1.4m

by December 31. The group retained its position as the leading supplier in its major market, UK education. However, spending in the consumer market was severely hit by the recession. The Australian and New Zealand companies were making good progress.

Clayton pays less

Clayton Son & Co (Holdings), the engineering group, finished 1991 with a pre-tax loss of £491,000, after £314,000 at the half way stage, and is cutting the final dividend to 5p.

The interim was omitted. In the previous year the interim was 2.5p and the final 0.3p, from pre-tax profits of £543,000.

Turnover in 1991 improved from £17.4m to £19.7m but generated a loss of £202,000 (profit £542,000). Net interest payable rose to £297,000 (£42,000).

Losses per share were 8.89p (earnings 13.9p).

Youghal loss up

Increased pre-tax losses of £3.7m (£3.4m) were announced by Youghal Carpets (Holdings), the County Cork-based carpets and textiles group, for 1991. For 1990 the loss was £2.84m.

The directors said the results were severely affected by the recession in the UK where demand for carpets had been affected by the slow-down in house sales.

In the Irish Republic carpet sales were in line with the previous year. A fall in yarn sales also reflected the difficult market conditions in the UK.

Strenuous efforts were being made to control costs. Turnover dropped to £48.3m (£55.2m) with an operating loss of £1.33m (£255,000), and there was an exceptional loss

of £456,000 (£401,000) being mainly redundancy costs. Loss per share amounted to 8.33p (6.09p).

Usborne in red

Usborne, the agricultural services, property and motor products group, fell into pre-tax losses of £4.12m in the 1991 year against profits of £1.63m.

Continuing businesses were profitable but the results were hit by a £4.1m share of an associates loss and losses connected with discontinued businesses of £1.17m. The company said the continuing businesses made profits in the early months of the present year.

Turnover was £210m (£193.9m). After a tax credit of £187,000 (£531,000 charge) and an extraordinary charge of £163,000 (£648,000) there was a loss for the year of £4.05m (£529,000).

Losses per share were 6.03p (1.68p earnings). A reduced final dividend of 0.3p is proposed making 0.4p (1.5p) for the year.

Downiebrae declines

Pre-tax profits at Downiebrae Holdings fell from £634,000 to £423,000 in 1991, and the dividend is halved to 0.5p per share.

Turnover improved to £1.56m (£1.4m) but trading profit slumped to £5,700 (£55,000) as margins came under pressure. Pipe flange manufacturing lost £9,000 (profit £3,000) and profit cutting made profits of £15,000 (£50,000).

Net rental income was static at £54,500, interest on cash deposits fell to £35,000 (£124,000) and investment income to £383,000 (£499,000). Earnings per share worked through at 1.98p (3.19p).

CROSS BORDER M&A DEALS				
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Total (France)	Petrogal (Portugal)	Oil	£518m	Portugal's biggest privatisation yet
Solvay (Belgium)	Unit of Tenneco (US)	Minerals	£282m	Strengthening No 1 position
ICI (UK)/Du Pont (US)	Agreed Swap	Acrylics/nylon	£280m	ICI continues restructuring
Philip Morris (US)	Tobak (Czechoslovakia)	Tobacco	£118m	60% stake approved
Wax Corp (US)	Waverley Pharmaceutical (UK)	Pharmaceuticals	£22m	Continuing Euro expansion
Cookson (UK)	Leach & Garner (US)	Industrial materials	£10.1m	Leach puts outstanding 50%
IBM (US)	MT-Computers (Hungary)	Computers	n/a	Majority stake
International Platinum (Canada)	Jameston Exploration (S Africa)	Platinum exploration	n/a	SA becoming attractive
Flexible Ducting (UK)	Matten & Timm (Germany)	Ducting	n/a	Furthering strategic expansion
Guoco Group (Hong Kong)	Benchmark Bank (UK)	Banking	n/a	Follows Hoare Asia buy

Source: FT Mergers & Acquisitions International

Notice of Repayment
U.S. \$100,000,000
SANPAOLO
Floating Rate Depositary Receipts Due 1992
used by The Law Debenture Trust Corporation P.L.C. evidencing endorsement to payment of principal and interest on deposits with

ISTITUTO BANCARIO SAN PAOLO DI TORINO S.p.A.
Nassau Branch

NOTICE IS HEREBY GIVEN that, in accordance with Condition 6(b) of the Receipts, the Bank will repay all of the Deposits at their principal amount on 8th June, 1992.

Repayment will be made on and after 8th June, 1992 against surrender of the relevant Bearer Receipts, together with all unremitted Coupons, at the specified office of any Paying Agent listed below. Upon the due date for repayment of any Deposit relative to a Bearer Receipt, unremitted Coupons appertaining to such Bearer Receipt (whether or not attached) shall become void and no payment shall be made in respect thereof. Where any Bearer Receipts are presented for payment without all unremitted Coupons relating thereto, the principal of the Deposit relative to such Bearer Receipt shall be applied in making payment to the relevant Receiptholder only against the provision of such indemnity and security as the Bank or the Depositary Trustee shall require.

Interest due on 8th June, 1992 will be payable in the normal manner against surrender of Coupon number 26 on and after 8th June, 1992. Deposits having become due for repayment shall be repayable and interest thereon having become due for payment shall be payable in accordance with Condition 7 of the Receipts at any time on or prior to the 8th anniversary of the Relevant Date thereafter, but, at the expiry thereof, the obligations of the Bank to repay such Deposits or to pay such interest (as the case may be) shall be discharged.

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CH-1002 Basel

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L-1470 Luxembourg

Banque Indosue Belge S.A.
Rue des Colonies, 40
B-1000 Brussels

(for payments of principal only)
Bankers Trust Company
Four Albany Street
New York, N.Y. 10015

Bankers Trust Company, London
27th April, 1992

Agent Bank

SGA SOCIETE GENERALE ACCEPTANCE N.V. JPY 10,000,000,000
7 1/8% GUARANTEED NIKKEI AVERAGE NOTES
DUE 8TH JUNE, 1993

Notice is hereby given that, in accordance with the Terms and Conditions of the Notes, the issuer has elected to redeem all of the outstanding Notes in the aggregate principal amount of JPY 10,000,000,000 on June 8th, 1993 at their Repayment Amount calculated by "Goldman Sachs International Limited London" as Calculation Agent in accordance with condition 6 "Redemption and Purchase" (D) "Repayment Amount".

The Notes should be presented and surrendered for payment together with coupon due June 8th, 1993 attached.

On and after June 8th, 1992 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

THE FISCAL AND PRINCIPAL PAYING AGENT,
SOGENAL
SOCIETE GENERALE GROUP
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LUXEMBOURG

CORRECTION NOTICE
SVENSKA INTERNATIONAL LTD.
USD 25,000,000
Subordinated Floating Rate Notes 1995

Notice is hereby given that the interest period from November 29, 1991 to May 29, 1992 the rate of interest on the Notes is 5.25 per cent annum.

The coupon amount will be USD 265.42 per USD 10,000 Note.

SVENSKA HANDELSBANKEN S.A.
Agent Bank

U.S. \$75,000,000
SWEDBANK
(Sparbankernas Bank)
Subordinated Floating Rate Notes due 1997

Notice is hereby given that for the three months interest period from April 24, 1992 to July 24, 1992 the Notes will carry an interest rate of 10.50 per cent annum. The interest payable on the Notes will be U.S. \$2,004.25 and U.S. \$112.17 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000. The sum of U.S. \$12,117.42 will be payable per U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank
April 27, 1992

Daiwa Overseas Finance Limited
U.S. \$40,000,000
Guaranteed Floating/Fixed Rate Notes due 2002

Guaranteed as to payment of principal and interest by The Daiwa Bank, Limited

Interest Period: 27th April, 1992 to 26th September, 1992
Number of days: 154 days
Interest Rate: 4.80% per annum
Coupon Amount of each Note: U.S. \$2,000.00

The Daiwa Bank, Limited
London Branch
as Agent Bank

NOTICE OF INTEREST RATE
To the Holders of BankAmerica Corporation Floating Rate Subordinated Capital Notes due October 1999

Pursuant to the provisions of the Notes issued under the Indenture of BankAmerica Corporation dated as of June 15, 1994 as amended by the Second Supplemental Indenture dated as of September 28, 1991, the rate for the period from April 24, 1992 to and including July 23, 1992 is 5.4075%. The amount of interest payable on July 24, 1992 is U.S. \$1,274.49 for each \$100,000 principal amount of the Notes.

MANUFACTURERS HANOVER TRUST COMPANY as Calculation Agent
April 22, 1992

INDIA 1992

The FT proposes to publish this survey on May 28 1992. This survey will be read in 160 countries worldwide, including India where it will be widely distributed. In Europe 92% of the professional investment community regularly read the FT. If you want to reach this important audience, call

Louise Hunter
071 873 3238
or Fax 071 873 3079.

Data source: Professional Investment Community 1991 (MPG Int'l)

FT SURVEYS

BusinessWeek

This week's topics:
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CO-OPERATIVE BANK PLC.
(Incorporated in England under the Companies Act 1948 to 1967)

£75,000,000
Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 24th April, 1992 to 24th July, 1992 the following information will apply.

1. Rate of Interest: 10.6875% per annum
2. Interest Amount payable on Interest: £132.86
Payment Date: Per £50,000 nominal or £1,328.64
Per £50,000 nominal
3. Interest Payment Date: 24th July, 1992

Agent Bank
Bank of America International Limited

ANZ Bank
Australia and New Zealand
Banking Group Limited
(Incorporated with limited liability in the State of Victoria)

U.S. \$250,000,000
Subordinated Floating Rate Notes due 2000 of which U.S. \$140,000,000 is being issued as the Initial Tranche and U.S. \$70,000,000 is being issued as the Second Tranche

Notice is hereby given that for the Interest Period 24th April, 1992 to 24th October, 1992 the Notes will carry a Rate of Interest of 4 1/4 per cent per annum with an Amount of Interest of U.S. \$2,473.09 per U.S. \$100,000 Note. The relevant Interest Payment Date will be 26th October, 1992.

Bankers Trust Company, London
Agent Bank

Schlumberger

SCHLUMBERGER LIMITED
FIRST QUARTER 1992 EARNINGS UP 18%

New York, New York, April 22. Schlumberger Limited announced today that stronger oilfield activity outside North America pushed net income ahead 18% and earnings per share 16% ahead of last year. Operating revenue for the same period was \$1.55 billion, a gain of 3%.

Despite a 19% decline in active drilling rigs worldwide, Schlumberger Oilfield Services revenue increased 4% over the same quarter one year ago. Revenue at GECO-PRAXIA, our seismic operation, was 22% ahead of last year. Secon Force and Wireline & Testing, Eastern Hemisphere and Latin America were also strong contributors. The significant decline in all our North American oilfield operations, caused by a 34% drop in active drilling rigs, was more than compensated by increases elsewhere.

Measurement and Systems revenue was level with last year. At Schlumberger Industries, our electrical, water and gas metering companies, revenue was 5% ahead of last year.

According to Russ Baird, Chairman, "The first quarter of 1992 has revealed unexpected weaknesses in the economies of Japan and Germany, which will postpone any strong, U.S.-led global economic recovery. As a result, oil demand continues to be sluggish and some oil companies, particularly in the U.S., have announced cuts in their capital expenditures for 1992. On the other hand, OPEC's cut in production should ensure that increases in oilfield activity planned for the year will take place. The net effect for Schlumberger is that 1992 will be another year of meaningful growth."

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CORPORATE GOVERNANCE

The FT proposes to publish this highly topical survey on June 3 1992.

The governance of publicly-owned companies has become a major business issue in recent years. This survey will be seen by 54% of Chief Executives in Europe's top companies. If you wish to reach this important audience, call Sara Mason on 071 873 3349 or fax 071 873 3064 for advertising details.

Data source: Chief Executives in Europe 1990.

FT SURVEYS

COMPANIES AND FINANCE

Groupe Bull announces 1,100 further job cuts

By William Dawkins in Paris

GROUPE BULL, the French state-owned computer maker, yesterday announced 1,100 fresh job losses to sharpen its competitiveness in the recession-hit computer industry.

This follows the 9,000 job cuts made over the past 18 months, as part of a complete overhaul by Mr Francis Lorentz, chairman, of the previously cumbersome and bureaucratic company's organisation.

The new reductions, all in France, represent 3.76 per cent of the 39,800-strong world workforce, on top of the 19 per cent reduction made last year.

Bull has 16,400 staff in France.

The job losses come on top of Bull's original restructuring



Francis Lorentz: making complete group overhaul

The net loss of jobs will be less severe because Bull is also hiring new staff to work on its wide-ranging technology, research and commercial alliance announced in January with International Business Machines of the US.

These posts will be offered to those due to lose their old jobs, and all involved will be offered retraining or help to find alternative employment. Bull said it hoped to avoid redundancies. The plan has won the approval of the group's works council.

The move comes three weeks after Bull said it more than halved losses to FF3.3bn (\$500m) net last year, from a record FF6.79bn in 1990. It warned it did not expect to break even until next year, rather than 1993 as planned.

SBC fails to match previous year

By Ian Rodger in Zurich

SWISS Bank Corporation said its after-tax operating income "did not quite match 1991's excellent first quarter performance".

No figures were revealed, but the bank, Switzerland's second largest, said income from trading was 3.9 per cent lower and net interest earnings were below last year's levels. On the other hand, it claimed, commission income was up a substantial 16.4 per cent and income from the derivatives business also grew.

The bank's total assets grew by SF4.6bn (\$2.6bn) since the beginning of the year to SF172.7bn, primarily as a result of currency movements.

The shift towards customer lending continued with interbank lending down 3.4 per cent and customer lending up 4 per cent to SF109.7bn.

Interbank deposits dropped by 5.1 per cent, or SF2.8bn, while customer deposits, mainly in demand and time deposits, rose 6.3 per cent.

Union Bank of Switzerland, Switzerland's largest, said its net profit in the first quarter was higher than in the same period last year, with all businesses except capital markets contributing. Also, the contribution from foreign branches and subsidiaries to the consolidated result was slightly weaker.

Bank Leu said this year's first quarter profits were satisfactory but did not give figures. It said earnings from foreign exchange and precious metals trading rose substantially, while interest earnings and commission income increased slightly.

The bank, part of the CS Holding group, was unable to repeat the very good result achieved in securities business in the first quarter of 1991.

Goodyear results beat forecast

By Karen Zagor in New York

GOODYEAR Tire & Rubber, the sole surviving big US tyre-maker, has reported strong first quarter results which exceed the company's earlier estimates.

Net income for the three months to March 31 was \$66.3m, or 94 cents a share, against a loss of \$90.1m, or \$1.64, a year earlier. Last year's results included after-tax restructuring charges of \$69.7m or \$1.02 a share.

Sales for the quarter were

\$2.8bn compared with \$2.5bn. Earlier this month, Goodyear predicted first-quarter sales of about \$2.7bn with net income reaching \$60m to \$65m.

Mr Stanley Gault, chairman, attributed the sales growth to increased automotive industry production and higher sales of replacement tyres. He said: "Contributing to the continued earnings improvement were production efficiencies resulting from higher utilisation of capacity and lower raw material costs, both of which led to a decrease in the cost of goods

as a percentage of sales."

Operating income from Goodyear's tyre business climbed to \$186.5m from \$82.8m on sales that rose 11.6 per cent to \$2.8bn. Unit tyre sales rose 16 per cent in the quarter.

Goodyear's general products business had operating income of \$62.9m, up 60.3 per cent in the quarter, on sales that rose 5.9 per cent to \$485.3m.

During the latest quarter, Goodyear narrowed its operating loss from its oil transportation segment to \$9.3m from \$35.1m a year ago.

US retailers show improvement

By Nikki Tait in New York

TWO bankrupt US retailers, Ames Department Stores and California's Carter Hawley Hale, have reported results for the quarter ended January 1992 showing some improvement in their operations.

Carter said it made a \$36.2m profit before interest expenses, reorganisation costs and other non-operating items, in the 13 weeks ended February 1, compared with a \$15m profit last time. Sales were \$699.3m against \$753.3m. However, \$113.9m for reorganisation costs meant that the net loss

widened from \$72.7m to \$102.3m.

At Ames, there was a small after-tax profit of \$3.1m in the three months to January 25, compared with last time's \$26.8m deficit - the first since it filed for bankruptcy protection in April 1990. The company had sales of \$816.4m, against \$945.8m in the same period a year earlier.

Meanwhile, at R. H. Macy, the New York-based retailer, which also filed for Chapter 11 earlier this year, control of the company's board is in the process of reverting from "inside" managers to "outside" direc-

tors. Macy was subject to a \$3.5bn leveraged buy-out in 1986, and managers held a majority of board positions prior to the bankruptcy.

However, a spokesman for the company said that a clause in the buy-out agreement specified that board control would revert to outside investors if bankruptcy occurred - and procedure had, accordingly, been put into effect.

Altogether, another ailing New York department store group, declared to comment in a response to an inquiry by the New York Stock Exchange on a sudden rise in its shares.

First-quarter setback for Royal Trustco

By Robert Gibbons in Montreal

THE RECESSION, higher non-performing loans and lower spreads reduced profit at Royal Trustco, Canada's second-largest trust company, in the first quarter.

Profit was C\$24m (US\$20.3m), or 6 cents a share, down 38 per cent from a year earlier. Loan volume was weak and assets dipped C\$4bn to C\$36.6bn from a year earlier.

Expenses remained relatively high, while non-performing loans are mostly in the depressed real estate sector. At March 31, they totalled C\$1.1bn, including C\$440m for the British subsidiary and the balance in north America.

Royal Trustco is the key financial services unit of the Brompton interests of Toronto.

● Toronto Dominion Bank has had its credit rating reduced slightly by Canadian Bond Rating Service because of problem loans in the troubled Ontario economy.

Net non-performing loans rose to 2.9 per cent of total loans at October 31 last, and although they have since declined slightly, they are still higher than the industry average.

● Midland Walwyn, Canada's biggest retail brokerage, earned C\$14m, or 37 cents a share, in the first quarter, up from C\$8.5m, or 27 cents a share, a year earlier.

WMC warns of strike impact at nickel mine

By Kevin Brown in Sydney

WESTERN Mining Corporation (WMC), the Australian resources group, said production at its Kambalda nickel operations in Western Australia had been seriously affected by industrial action in the three quarters to the end of March.

Mr Hugh Morgan, managing director, said overall production was satisfactory, but nickel and gold output had been affected by the company's long-running dispute with the miners' union.

WMC's third-quarter production report showed that one-third of Kambalda fell to 763,000 tonnes over the first nine months, compared with 910,024 tonnes in the comparable period of the previous year.

The company has been in dispute with the unions at Kambalda since last year. A 19-day strike ended earlier this month when workers were

ordered to return by the Western Australian Industrial Relations Commission.

WMC says negotiations are continuing, but claims that Kambalda can only remain open if workers agree to replace five-day mining shifts with continuous mining over seven days.

The group announced in November that it intended to abandon plans for a A\$106m (US\$90.7m) expansion of nickel production at Kambalda because of opposition from the union, which it said had "reneged" on an earlier deal.

The proposed expansion would have increased deep mining at several mines in the Kambalda area, where WMC produces around 35,000 tonnes of nickel a year.

The project was part of a A\$400m programme intended to increase the group's nickel output to 65,000 tonnes a year from 53,000.

NRI TOKYO BOND INDEX					
PERFORMANCE INDEX					
	Average (%)	Last week	12 wks ago	24 wks ago	24 wks ago
December 1991 = 100					
Overall	172.07	5.32	172.20	170.98	164.48
Government Bonds	170.37	5.43	170.71	169.92	162.73
Non-Government Bonds	172.13	5.17	172.79	171.90	169.15
Bank Deposits	168.33	5.25	168.59	166.69	160.68
Corporate Bonds	174.08	5.25	174.63	173.80	166.55
Yield curve	179.95	5.86	179.36	176.81	171.95
Government 10-year	5.82		5.74	5.56	5.97
Estimated year yield					
Source: Nomura Research Institute					

Japanese stores turn in sharp falls

By Steven Butler in Tokyo

JAPAN's department stores saw profits fall sharply last year as business conditions turned sour following a period of rapid expansion that left companies saddled with high depreciation expenses.

Supermarket chains none the less reported rising sales and profits as foodstuffs remained one of the few areas of consumer spending unaffected by the downturn in the economy.

Mitsukoshi, Japan's largest department store group, said pre-tax profits fell by 43.1 per cent to ¥10.96bn (\$81.7m) in the year to the end of February. Sales rose by a sluggish 1.1 per cent to ¥876.6bn as consumers

reduced purchases of luxury items.

Mitsukoshi blamed the profit decline on a rise in capital investment, and said that capital spending in the current fiscal year would be ¥25bn below last year's ¥83.3bn. After-tax earnings were down by 38.3 per cent to ¥5.0bn, and the company said net earnings were expected to decline by another 25 per cent in the current year.

Takashimaya said its pre-tax profits fell by 34.8 per cent to ¥13.35bn, while sales rose by 9.8 per cent to ¥839.8bn. Management costs and the cost of sales both rose, while financing costs increased.

The company reported a 73.9 per cent plunge in after-tax profits to ¥5.1bn and predicted

that another difficult year lay ahead.

Matsuzakaya said pre-tax profits fell by 30.3 per cent to ¥10.02m in the year to the end of February, the first decline in eight years.

Although sales rose by 7.8 per cent to ¥501.96m, depreciation costs doubled to ¥8.6bn. After-tax profits were off by 73.3 per cent to ¥4.07m.

Pre-tax profits at Daimaru were off by 89.4 per cent to ¥6.07bn as a result of the higher cost of sales and rising interest payments. Sales were up marginally to ¥808.3bn as clothing and art sales were hit.

Net profits were boosted by an extraordinary gain of ¥1.1bn in land sales, but were still down by 9.7 per cent to ¥3.19bn.

In the supermarket sector, Daiso, which boasts the largest sales, enjoyed a rise in pre-tax profits of 3.3 per cent to ¥2.64bn in the year to the end of February, boosted in part by Daiso's takeover of its affiliate in Hokkaido.

After tax, profits rose from ¥8.9bn to 9.8bn, and Daiso said profits would continue to rise this year, in part because of its recently established ties with Chujitsu, a supermarket company active in the Tokyo area.

Ito-Yokado, which controls the Seven-Eleven chain, reported a 9.4 per cent rise in pre-tax profits to ¥9.7bn. Sales were up by 7.7 per cent to ¥1,459.6bn. After-tax profits were up by 21.8 per cent to ¥3.7bn.

RAND MINES

Gold mining companies' reports for the quarter ended 31 March 1992

Blyvooruitzicht Gold Mining Company, Limited

OPERATING RESULTS		31-3-1992	31-12-1991
Underground operations		239 000	239 000
One million (t)		1 922	2 081
Gold produced (kg)		1 922	2 081
Yield (g/t)		1 922	2 081
Cost (R/kg)		21 891	21 891
Working profit - (R/kg)		1 062	1 752
Revenue (R/million)		188.31	188.84
Cost (R/million)		182.30	182.30
Working profit - (R/million)		6.01	6.54
Surplus operations		213 000	196 000
Gold produced (kg)		1 450	1 450
Yield (g/t)		1 450	1 450
Cost (R/kg)		23 948	23 948
Working profit - (R/kg)		5 418	5 418
Revenue (R/million)		21.73	21.73
Cost (R/million)		16.16	16.16
Working profit - (R/million)		5.57	5.57
Surplus revenue - net		2 980	2 980
Cost (R/million)		1 048	1 048
Working profit - net		1 932	1 932
Loss before taxation and State's share of profit		1 184	1 184
Taxation and State's share of profit		1 184	1 184
Profit after taxation and State's share of profit		2 727	2 727
Capital expenditure - net		1 077	970
Dividend declared		3 600	

OPERATIONS: The decline in underground mining is in line with the gradual reduction of economically available ore reserves.

FINANCIAL RESULTS: The company's financial results for the quarter ended 31 March 1992 are set out in the accompanying consolidated statement of financial results.

CAPITAL EXPENDITURE: There are commitments for capital expenditure amounting to R750 000. The estimated total capital expenditure for the remainder of the current financial year is R1.3 million.

GOLD HEDGING: The proceeds from hedging transactions completed during the quarter form part of revenue derived from the sale of gold. At the date of the report the company had the following outstanding hedging contracts:

Durban Roodepoort Deep, Limited		31-3-1992	31-12-1991
Underground operations		289 000	289 000
One million (t)		1 125	1 141
Gold produced (kg)		1 125	1 141
Yield (g/t)		1 125	1 141
Cost (R/kg)		32 597	32 597
Working profit - (R/kg)		27 438	27 438
Revenue (R/million)		121.29	121.29
Cost (R/million)		121.29	121.29
Working profit - (R/million)		0.00	0.00
Surplus operations		193 000	193 000
Gold produced (kg)		1 438	1 438
Yield (g/t)		1 438	1 438
Cost (R/kg)		23 948	23 948
Working profit - (R/kg)		5 418	5 418
Revenue (R/million)		21.73	21.73
Cost (R/million)		16.16	16.16
Working profit - (R/million)		5.57	5.57
Surplus revenue - net		2 980	2 980
Cost (R/million)		1 048	1 048
Working profit - net		1 932	1 932
Loss before taxation and State's share of profit		1 184	1 184
Taxation and State's share of profit		1 184	1 184
Profit after taxation and State's share of profit		2 727	2 727
Capital expenditure - net		1 077	970
Dividend declared		3 600	

OPERATIONS: The decline in underground mining is in line with the gradual reduction of economically available ore reserves.

FINANCIAL RESULTS: The company's financial results for the quarter ended 31 March 1992 are set out in the accompanying consolidated statement of financial results.

CAPITAL EXPENDITURE: There are commitments for capital expenditure amounting to R500 000. The estimated total capital expenditure for the remainder of the current financial year is R10.3 million.

GOLD HEDGING: The proceeds from hedging transactions completed during the quarter form part of revenue derived from the sale of gold. At the date of the report the company had the following outstanding hedging contracts:

East Rand Proprietary Mines, Limited		31-3-1992	31-12-1991
Underground operations		259 000	259 000
One million (t)		1 449	1 449
Gold produced (kg)		1 449	1 449
Yield (g/t)		1 449	1 449
Cost (R/kg)		32 677	32 677
Working profit - (R/kg)		2 571	2 571
Revenue (R/million)		182.11	182.11
Cost (R/million)		179.54	179.54
Working profit - (R/million)		2.57	2.57
Surplus operations		259 000	259 000
Gold produced (kg)		1 449	1 449
Yield (g/t)		1 449	1 449
Cost (R/kg)		32 677	32 677
Working profit - (R/kg)		2 571	2 571
Revenue (R/million)		182.11	182.11
Cost (R/million)		179.54	179.54
Working profit - (R/million)		2.57	2.57
Surplus revenue - net		2 980	2 980
Cost (R/million)		1 048	1 048
Working profit - net		1 932	1 932
Loss before taxation and State's share of profit		1 184	1 184
Taxation and State's share of profit		1 184	1 184
Profit after taxation and State's share of profit		2 727	2 727
Capital expenditure - net		1 077	970
Dividend declared		3 600	

OPERATIONS: The decline in underground mining is in line with the gradual reduction of economically available ore reserves.

FINANCIAL RESULTS: The company's financial results for the quarter ended 31 March 1992 are set out in the accompanying consolidated statement of financial results.

CAPITAL EXPENDITURE: There are commitments for capital expenditure amounting to R500 000. The estimated total capital expenditure for the remainder of the current financial year is R10.3 million.

GOLD HEDGING: The proceeds from hedging transactions completed during the quarter form part of revenue derived from the sale of gold. At the date of the report the company had the following outstanding hedging contracts:

Bühmann-Tetterode		31-3-1992	31-12-1991
Underground operations		259 000	259 000
One million (t)		1 449	1 449
Gold produced (kg)		1 449	1 449
Yield (g/t)		1 449	1 449
Cost (R/kg)		32 677	32 677
Working profit - (R/kg)		2 571	2 571
Revenue (R/million)		182.11	182.11
Cost (R/million)		179.54	179.54
Working profit - (R/million)		2.57	2.57
Surplus operations		259 000	259 000
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Bühmann-Tetterode		31-3-1992	31-12-1991
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One million (t)		1 449	1 449
Gold produced (kg)		1 449	1 449
Yield (g/t)		1 449	1 449
Cost (R/kg)		32 677	32 677
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Revenue (R/million)		182.11	182.11
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FINANCIAL RESULTS: The company's financial results for the quarter ended 31 March 1992 are set out in the accompanying consolidated statement of financial results.

CAPITAL EXPENDITURE: There are commitments for capital expenditure amounting to R500 000. The estimated total capital expenditure for the remainder of the current financial year is R10.3 million.

GOLD HEDGING: The proceeds from hedging transactions completed during the quarter form part of revenue derived from the sale of gold. At the date of the report the company had the following outstanding hedging contracts:

Interest is hereby given for the interest period beginning on April, 27th 1992, and ending on October, 26th 1992. The Bond will carry an interest rate of 5.1875% per annum.

Banco Central de la Republica Argentina
Republic of Argentina Financial Agent

THE WEEK AHEAD

ECONOMICS

Contradictory messages about the strength of recovery in the US

THE FOCUS shifts to the US this week where a welter of statistics will be scrutinised for evidence of economic recovery. Few would dispute that it is taking place, but recent data has failed to cast much light on how strongly.

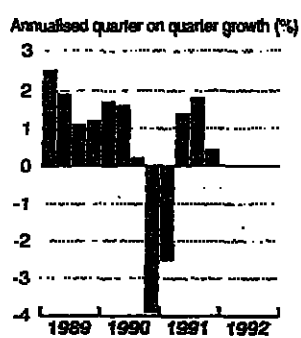
Mr Mark Cliffe, an economist at Nomura Research Institute in London, warns that, although this week's release of the advance estimates of gross domestic product for the first quarter will provide some indication of the strength of the recovery, the contradictory message of the constitution will leave room for a wide range of estimates for the second quarter.

The contradictory messages cited by Mr Cliffe include the retail sales component of consumer spending, which rose by a sharp annualised gain of 9.2 per cent on the previous quarter, and industrial production, which showed a quarter-on-quarter fall of 4.3 per cent.

Highlights of the week ahead, with median forecasts in brackets from MMS International, a financial information company include:

Today: US March existing home sales; Japan, March retail sales (down 0.1 per cent

US GDP



Source: Commerce Dept.

on year); Australia, March motor vehicle registrations (up 3 per cent); Canada, February employment earnings; UK, first sitting of newly elected parliament.

Tomorrow: US, first quarter GDP - advance (up 2 per cent), first quarter GDP deflator - advance (up 3.2 per cent), fourth quarter after tax corporate profits, first quarter employment, April consumer confidence (56.0), March new home sales (unchanged), presidential primary in Pennsylvania; UK, CBI publishes April industrial trends survey; France, fourth quarter GDP - detailed quarter on quarter

results; Japan, provisional figures for March industrial production (down 1 per cent), February leading diffusion index, first quarter corporate service price index; Australia, March manufacturing production statistics.

Wednesday: US, March personal income (up 0.3 per cent), March personal consumption expenditure (up 0.2 per cent); UK, March net new building society commitments (£2.6bn); France, March final consumer price index; Australia, first quarter consumer price index (up 0.5 per cent on quarter, up 2.2 per cent on year); Canada, March industrial product price index (up 0.5 per cent), March raw material price index; Japan Green Day Holiday - all markets closed.

Thursday: US, March factory goods orders (up 1 per cent), March factory goods shipments, March leading indicators (up 0.3 per cent), March Chicago NAPM, April Michigan sentiment, March import price index, March export price index, initial claims for week ended April 18th (410), M1 for week ended April 20 (\$5.5bn), M2 for week ended April 20 (\$5.5bn), M3 for week ended April 20 (\$2.7bn); Japan, March

construction orders, March construction starts, March housing starts (down 0.8 per cent); Australia, February import price index; Canada, February real GDP at factor cost (up 0.1 per cent on month), February building permits (up 1 per cent).

Friday: Europe - May Day. Most European markets closed excluding UK; US, April NAPM index (55 per cent), March construction spending (up 0.5 per cent); Japan, April Tokyo consumer price index (up 2.2 per cent on year), excluding perishables (up 2.5 per cent on year), March consumer price index - nation (up 1.9 per cent on year), excluding perishables (up 2.3 per cent on year).

During the week: Germany, April cost of living (up 0.3 per cent on month, up 4.5 per cent on year), March import prices (up 0.4 per cent on month, down 1.1 per cent on year); Italy, March trade balance (-£1.8 trillion); France, March unemployment rate (9.9 per cent); Japan, March trade balance - IMF basis, March current account - IMF basis, March foreign bond investment.

Emma Tucker

RESULTS DEUE

ICI, the chemicals giant, announces its first quarter results on Thursday. Pre-tax profits are expected to be between £195m and £225m compared with £198m for the same period last year. The figures will include an exceptional profit of between £15m and £20m on the disposal of the salt business.

Analysts' attention will be focused on the pharmaceutical division which in recent quarters has been producing most of the group's profits. Its trading profits are likely to be up

on a weak quarter last year, although the results for this March are likely to be poor following price rises in the US.

The performance of the agrochemicals division, which generates much of its profits in March, will also be closely watched, as will industrial chemicals to gauge the extent of the pick-up in the US economy.

Interim figures from Associated British Foods, the Sunbelt bread to British Sugar group, on Monday are hard to call following

the change of year-end to September last year. The half year will include a full contribution from British Sugar, acquired in January 1991, but the income from the diminished cash pile will be lower.

Milling and baking has been a difficult business so estimates are for a fall in pre-tax profits from the £185m comparable figure. The range is wide, from £100m to £175m.

Kwik Save, the discount food retailer, has been the subject of many rumours recently, some of which -

such as the management succession - might be explained with Thursday's interim figures. The expectation is for pre-tax profits rising from £48.1m last time to around £52m.

Bad debts will be closely watched at Travis Perkins, the builders' merchant, which reports on Wednesday. It is forecast to reveal a sharp decline in annual pre-tax profits from £20.4m to around £13m. However, investors should be reassured by the lack of gearing and the maintained dividend.

DIVIDEND & INTEREST PAYMENTS

TODAY

ICI, 12.1% (2.2% net) 1st Pst. 2.1p
Affinity, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
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ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p

TOMORROW

ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
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ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p

WEDNESDAY

ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
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ICI, 12.1% (2.2% net) 1st Pst. 2.1p

THURSDAY

ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
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ICI, 12.1% (2.2% net) 1st Pst. 2.1p

FRIDAY

ICI, 12.1% (2.2% net) 1st Pst. 2.1p
ICI, 12.1% (2.2% net) 1st Pst. 2.1p
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UK COMPANIES

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CONTRACTS & TENDERS

INTERNATIONAL MONETARY FUND
WASHINGTON, D.C., U.S.A.
INTERNATIONAL PROCUREMENT NOTICE
FOR SELECTION OF
CONSTRUCTION MANAGER/GENERAL CONTRACTOR
FOR THE CONSTRUCTION OF PHASE III -
HEADQUARTERS BUILDING

The International Monetary Fund (IMF) intends to select from proposals received, a Construction Manager/General Contractor to provide services to the Fund during the preconstruction/design and construction stages of the Fund's Phase III, Headquarters Building Project in Washington, D.C., U.S.A. Phase III, general office building addition will provide approximately 410,000 gross square feet of new office area to the existing headquarters located at 19th and H Streets in Northwest, Washington, D.C. Estimated cost of the Project is US\$100,000,000.

The Fund has prepared a Request for Proposal (RFP) document for the selection of a Construction Manager/General Contractor (CMGC). The selected CMGC shall provide the following services which will consist of two phases, Phase I, Preconstruction, and Phase II, Construction.

A. Phase I: Preconstruction Phase:
Provide Construction Management Services to the Fund during the preconstruction/design stage of the project which shall include but not be limited to evaluations, consultations, schedules, construction cost estimates, design review, procurement recommendations, etc.

B. Phase II: Construction Phase:
Based on the architect's drawings and specifications, the CMGC will solicit bids for all portions of the work and shall make subcontract awards after approval by the Fund and architect. The Fund does not guarantee that the CMGC's services will be accepted for this stage of the Project.

The anticipated contract is expected to be awarded in July 1992, with the construction stage of the project to begin in March 1993. Construction completion is anticipated in September 1996.

Prospective bidders must have substantial past experience in Construction Management and General Contracting experience in commercial structures of a similar size and nature.

It is expected that the Request for Proposal (RFP) document will be available on or about May 1, 1992, at the address as shown below:

International Monetary Fund
700 - 19th Street, N.W.,
Washington, D.C. 20431

Attn: Mr Robert O'Neil, Chief, Procurement Section
Tel: (202) 623-7103
FAX: (202) 623-4914

The RFP document will be available from the Fund upon payment of a non-refundable fee (confidential check) of US\$750.00.

The proposals are currently scheduled to be submitted in Washington, D.C. at the International Monetary Fund during June 1992. The specific proposal due date will be specified in the RFP document. The proposals will be opened in closed session. The Fund reserves the right to reject any or all proposals at its discretion. Proposal Security in the form of a Letter of Credit or Bid Bond will be required for all proposals received.

Appear in the Financial Times on
Tuesdays, Fridays and
Saturdays.

For further information or to
advertise in this section
please contact
Malcolm Miles on
071 873 3308

FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

LEGAL NOTICE

NOTICE OF APPOINTMENT OF
JOINT ADMINISTRATORS
RECEIVERS
AND LIQUIDATORS

Registration number: 01450000
Name: R. G. Goss
Address: 100, The Quadrant, London SW1W 0QJ
Date of Appointment: 18th April 1992
By whom Appointed: National Westminster Bank

Date of Charge: 18th April 1992
Matters of Charge: Trust and Estate
Y. M. Miles and M. E. Goss
Joint Administrators/Receivers

AMENDED NOTICE
The advertisement which appeared on
the 10th April, 1992 under the company
name of Thermal was incorrectly
quoted. The correct name for the
company should have read THERMAL.

LEGAL NOTICES

Company No. 0278677
Registered in England and Wales
INSOLVENCY ACT 1986
RESOLUTIONS OF FIFTH GROUP PLC

PASSED
At an extraordinary general meeting of the
above named company duly convened and
held at 40 Temple Row, Birmingham B2
5JT on 14th April 1992 the following
resolutions were passed: No 1 as an
extraordinary resolution and No 2 as an
ordinary resolution:

1. That it has been proved to the satisfaction
of this meeting that the company cannot, by
reason of its liabilities, continue its business
and that it is expedient to wind up the same
and THAT accordingly the company be wound
up voluntarily.

2. THAT, Mr R. S. Goss, of 40 Temple Row,
Birmingham, B2 5JT, be and is hereby
appointed liquidator of the company.

Dated 14th April 1992
Signed: R. S. Goss, Chairman
At a meeting of creditors held on 6th April 1992
the creditors confirmed the appointment of R. S.
Goss as liquidator.

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FT MANAGED FUNDS SERVICE[illegible]

BERMUDA (STB RECOGNISED)

LS Dist ..	LS	31 067
DM Acctm ..	DM	31 067
DM Dist ..	DM	31 067
DEL Acctm ..	DEL	31 067

CANADA (SIB RECOGNISED)

GUERNSEY (SIB RECOGNISED)

Global Gold	5815.44	15.44	16.45	17.46
Global Leisure Fund	5863.91	63.91	67.96	71.97
Global Technology Fund	5827.30	27.47	29.21	30.95

US Index	12	114.18	24.18	14.35
Japan Index	12	105.049	5.099	5.191
Europe Index	12	112.09	12.09	12.40

06	OCIRL	M38	DM	3	97	38	38
	OCIRL	M38	S	3	97	28	438
	OCIRL	M38	A5	3	97	36	24

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES AND MONEY MARKETS

Markets assess G7

The results of yesterday's G7 meeting in Washington are certain to dominate trading today as the market looks for any sign of loosening in either German or Japanese fiscal policy, writes James Bates.

By the end of last week, many analysts had given up on the idea that Germany might respond to US pressure to loosen policy. But the Bank of Japan's approach on interest rates and money supply is likely to have an impact on dollar/yen trading.

According to Gerard Lyons, chief economist at DKB

come down, the Japanese may still have bought some agreement with the Fed to support the Yen if it starts to fall.

"As the week progresses, attention is certain to fall even more firmly on the dollar as a string of important economic statistics come out of the US. Among the most important is First Quarter GDP, due out tomorrow, which the markets believe should show a rise of 1.7% figures for consumer confidence and personal consumption are also due out tomorrow and Wednesday, respectively.

"All these figures are likely to show that the economy is in the early stages of recovery, and should give further support to the dollar," said Mr Lyons. But an immediate surge in the dollar's value is unlikely. "We have seen stability in Yen/dollar rates recently," he says. "I think that rather than talk of sharp movements, the US statistics will give a firm underpinning to the dollar."

UK clearing bank base lending rate 18.5 per cent from September 4, 1991.

International, much will depend on what the Fed decides to do. "The foreign markets believe that if Japan boosts spending, it will be interpreted as a decision not to cut rates. That will give support to the Yen," he says. On the other hand, Japanese rates

	Apr 24	Close	Previous
Spot	1.7722-1.7732	1.7723	1.7683
1 month	1.7722-1.7732	1.7723	1.7683
3 months	1.7722-1.7732	1.7723	1.7683
6 months	1.7722-1.7732	1.7723	1.7683
12 months	1.7722-1.7732	1.7723	1.7683

	Apr 24	Close	Previous
8.30 am	92.2	92.2	92.2
10.00 am	92.2	92.2	92.2
11.00 am	92.2	92.2	92.2
12.00 pm	92.2	92.2	92.2
1.00 pm	92.2	92.2	92.2
2.00 pm	92.2	92.2	92.2

	Apr 24	Close	Previous
Australia	1.7525-1.7535	1.7530	1.7510
Canada	1.2515-1.2525	1.2520	1.2510
France	1.6515-1.6525	1.6520	1.6510
Germany	1.4515-1.4525	1.4520	1.4510
Italy	1.3515-1.3525	1.3520	1.3510
Japan	1.7515-1.7525	1.7520	1.7510
Netherlands	1.6515-1.6525	1.6520	1.6510
Spain	1.6515-1.6525	1.6520	1.6510
Sweden	1.4515-1.4525	1.4520	1.4510
Switzerland	1.4515-1.4525	1.4520	1.4510
UK	1.4515-1.4525	1.4520	1.4510
US	1.4515-1.4525	1.4520	1.4510

	Apr 24	Close	Previous
US Treasury Bond 8 1/2%	122.50	122.50	122.50
US Treasury Bond 9%	122.50	122.50	122.50
US Treasury Bond 9 1/2%	122.50	122.50	122.50
US Treasury Bond 10%	122.50	122.50	122.50
US Treasury Bond 10 1/2%	122.50	122.50	122.50

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
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26-week	95.00	95.00	95.00

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26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00
52-week	95.00	95.00	95.00
13-week	95.00	95.00	95.00
26-week	95.00	95.00	95.00

	Apr 24	Close	Previous
Spot	1.7722	1.7722	1.7722
1 month	1.7722	1.7722	1.7722
3 months	1.7722	1.7722	1.7722
6 months	1.7722	1.7722	1.7722
12 months	1.7722	1.7722	1.7722

	Apr 24	Close	Previous
Spot	1.7722	1.7722	1.7722
1 month	1.7722	1.7722	1.7722
3 months	1.7722	1.7722	1.7722
6 months	1.7722	1.7722	1.7722
12 months	1.7722	1.7722	1.7722

	Apr 24	Close	Previous
£/\$	1.7722	1.7722	1.7722
\$/£	0.5643	0.5643	0.5643
¥/\$	160.00	160.00	160.00
\$/¥	0.00625	0.00625	0.00625
DM/\$	1.9360	1.9360	1.9360

	Apr 24	Close	Previous
£/\$	1.7722	1.7722	1.7722
\$/£	0.5643	0.5643	0.5643
¥/\$	160.00	160.00	160.00
\$/¥	0.00625	0.00625	0.00625
DM/\$	1.9360	1.9360	1.9360

	Apr 24	Close	Previous
£/\$	1.7722	1.7722	1.7722
\$/£	0.5643	0.5643	0.5643
¥/\$	160.00	160.00	160.00
\$/¥	0.00625	0.00625	0.00625
DM/\$	1.9360	1.9360	1.9360

	Apr 24	Close	Previous
3 month	1.7722	1.7722	1.7722
6 month	1.7722	1.7722	1.7722
12 month	1.7722	1.7722	1.7722
18 month	1.7722	1.7722	1.7722
24 month	1.7722	1.7722	1.7722

	Apr 24	Close	Previous

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60	62.2	-2378
61	62.8	102 2378
62	63.4	102 2378
63	64.0	102 2378
64	64.6	102 2378
65	65.2	102 2378
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80	74.2	102 2378
81	74.8	102 2378
82	75.4	102 2378
83	76.0	102 2378
84	76.6	102 2378
85	77.2	102 2378
86	77.8	102 2378
87	78.4	102 2378
88	79.0	102 2378
89	79.6	102 2378
90	80.2	102 2378
91	80.8	102 2378
92	81.4	102 2378
93	82.0	102 2378
94	82.6	102 2378
95	83.2	102 2378
96	83.8	102 2378
97	84.4	102 2378
98	85.0	102 2378
99	85.6	102 2378
100	86.2	102 2378

[illegible]

TABLE 2

London Share Prices
Real time share prices are available by
calling FT Cityline on 0891 43 + the four
code listed after the share price on this p
Calls charged at 38p/min cheap rate and
18p/min at all other times.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

NASDAQ NATIONAL MARKET[illegible]

4:00 pm prices April 24

[illegible]

EUROPE'S BUSINESS NEWSPAPER

MONDAY INTERVIEW

Avuncular provider of advice

Lewis Preston, president of the World Bank, talks to Michael Prowse and Peter Norman

Six months after taking over as president of the World Bank, the world's premier development institution, Mr Lewis Preston is dipping his toes in media waters. His handlers have finally persuaded him to start giving press interviews. They have not all gone well. A frosty piece in the New York Times described him as spending the interview "slouched in the corner of a carved-wood sofa" and being more interested in his pictures of wild birds than in economic development.

Today, the blue-blooded former Wall Street banker is sitting up straight and radiating charm. Posing over half-moon spectacles, a mug of coffee in one hand, he seems avuncular rather than gruff or intimidating. Indeed, one could almost believe this is not the World Bank president but an amiable retired banker who has wandered into the Washington office of an old friend.

During a decade at the top of J P Morgan, one of the few US banks to emerge relatively unscathed from the debt-ridden 1980s, Mr Preston studiously avoided publicity. Regularly consulted by the world's top central bankers, he managed to wield influence from behind the scenes. It is clear he would like things to stay that way.

"The bully pulpit doesn't interest me a bit," he declares. For Mr Preston, who devoted 30 years of his life to J P Morgan, it is institutions, not individuals, that matter. Already intensely loyal to his new home, he says the test of his performance will be "what people think of the bank, not what they think of me".

But does the World Bank president, given his potential influence on development issues, not have a special duty to speak out? He rejects the argument. It is vital, he believes, for the bank to establish intellectual leadership, but it does not matter if issues are articulated by him or by other bank officials. What counts is how well the institution performs.

So far, he says, he has found little wrong with the bank's policies. But "hate mail" from development lobbyists suggests the execution of policies falls short of excellence. He hopes that tough management skills honed at J P Morgan and an "ability to delegate" will enable him to make improvements.

Bank officials have found the first few months of the Preston

presidency bracing. He started by axing an entire tier of senior management, releasing around 240 staff for more productive roles. He has since turned his attention to the bank's opaque internal budget. This is so confusing, he says, that it is impossible to identify whether resources are misused. He is certain, however, that there is "a lot of fat here".

The one policy that he has gone out of his way to endorse is poverty alleviation. He says he is not making a rhetorical flourish when he describes it as the bank's "overarching objective".

But should this be the main goal? After all, at an early stage of development, poverty was the last thing to concern successful capitalist economies such as the US. Should the bank not aim mainly at stimulating growth?

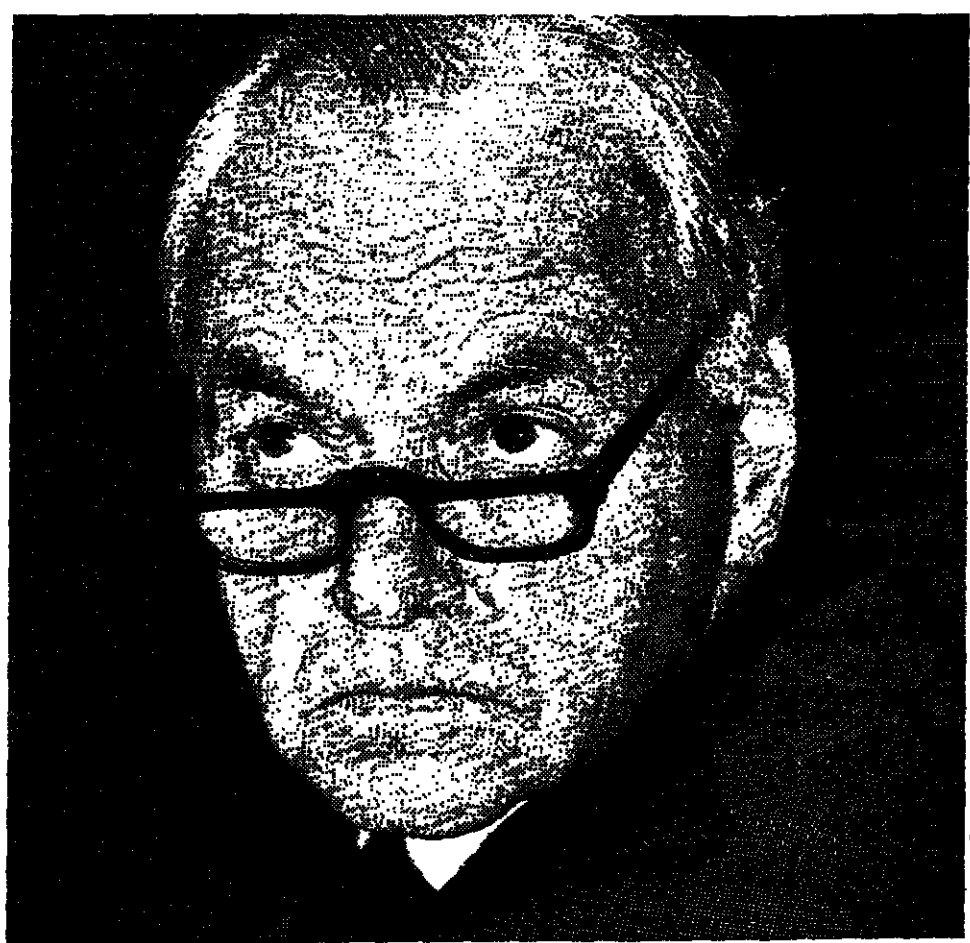
Mr Preston is clearly uneasy at the ideological overtones of the question. "I don't think the trickle-down theory is very satisfactory... You have to have a social safety net in place for the most disadvantaged people. Without such policies, you are wasting money. 'Adjustment programmes won't work.' He hints that one of Mr Boris Yeltsin's initial problems was his failure to understand that Russia does not have an adequate safety net.

Has the bank not been left behind in the former Soviet Union, where the International Monetary Fund has established itself as the principal outside adviser? No, says Mr Preston. The fund's lead role in the early stages reflects its macro-economic responsibilities. "We've been working awfully closely."

The bank is cranking up to lend heavily. From the middle of 1994, it will be lending \$4bn-\$5bn a year to the former Soviet republics. Eastern Europe will be receiving a further \$3bn. All told, the former communist countries will get a quarter or more of all bank loans, significantly changing the character of the institution.

Mr Preston concedes that the shift of resources - some of the bank's best personnel as well as cash - is making its traditional Third World clients nervous. But he says the timing of the collapse of communism was fortunate. The bank was underfunded and now has considerable headroom for extra lending. Smiling broadly, he adds that the bank has anything but a shortage of economists.

He does worry, however, that



'We have no monopoly on brains'

global competition for capital could adversely affect the poorest countries. The bank is trying to drum up support for the 10th replenishment of the International Development Association, its soft loan affiliate. If IDA 10 is to be as generous in real terms as the bank's previous effort, it will have to raise about \$18bn. But Mr Preston believes significantly more money is needed, both to reflect the growing number of potential recipients (which now include Vietnam and Cam-

knows his briefing papers must contain the answer. But he does not remember it. Perhaps his experience in southern Africa was too limited, he muses.

What about the future of the bank? With more than 5,000 mostly Washington-based staff, is it not too big and remote? Could not some of its functions be undertaken by the private sector? After all, two of the bank's most senior officials have recently left to start up a private venture for channelling risk capital to developing economies.

Mr Preston's thinking on such issues is at an early stage. "We have no monopoly on brains," he concedes, "although we sometimes seem to have a monopoly on insensitivity." He hints that there is nothing sacrosanct about present arrangements. "If anybody can deliver a service better than us, we ought to be using them." He also appears sympathetic to arguments for greater decentralisation. "My instincts are that we should have more people in the field."

He says the big change already well under way is the bank's metamorphosis from a lending institution to a provider of advice. He is not embarrassed that the bank's net transfers to many clients are declining as old loans are repaid. This is happening "all over Latin America" and is a sign of the success of past programmes. He says people are wrong to think loans are the only lever for influencing policy. At J P Morgan, he recalls, old clients did not reject his advice just because they no longer needed his loans.

Looking ahead, he seems untroubled by the many problems confronting policymakers. The industrial economies are in a shaky condition. The former Soviet Union is in turmoil. Millions are starving in the Third World. Yet Mr Preston's elegant, two-storey penthouse office is a haven of tranquillity.

PERSONAL FILE

1928 Born New York City. Served in Marine Corps before graduating from Harvard College.

1951 Joined J P Morgan, the New York bank. Served clients in south western US and later in the commodities industry.

1966 Head of J P Morgan's London office. Developed Eurocurrency business, becoming executive vice-president, international banking, in 1968.

1976 Vice-chairman and director, J P Morgan. 1980-90 Chairman and chief executive, J P Morgan. September 1991 President, World Bank.

bodia) and the expanding cost of measures to protect the environment.

One lesson the bank has taught him is that there is no conflict between economic development and the environment. "It is absolutely clear that they are not in tension," he says. A recent trip to southern Africa helped convince him that the poor tend to suffer most from environmental degradation.

But surely there must be a conflict at some level? Suppose everybody in China drove a car. What would happen to carbon emissions or global warming?

Mr Preston hesitates. He

Work, learn and don't procreate

How should a wealthy society treat those who cannot (or will not) help themselves? In the US, patience with passive welfare policies seems suddenly to have snapped. State legislatures of all political hues are experimenting with policies designed to change behaviour. Sensing an issue with political mileage, President Bush has just approved radical welfare experiments in Wisconsin.

Mr Tommy Thompson, the Republican governor of Wisconsin, is pioneering a policy known as "welfare" or "bridgefare". This aims to encourage teenage mothers to marry by allowing them to keep benefits even if their husbands have a modest independent income. At the same time, Wisconsin plans to penalise welfare mothers who have additional children. At present, teenage mothers get \$440 a month, rising to \$517 for two children and \$617 for three. In future, the payment for a second child will be reduced to \$479 with no further increment for larger families. Under a scheme known as "learnfare", the state has already cut the welfare cheques of teenage mothers who fail to attend high school.

In New Jersey, liberal Democrats are taking the lead. Mr Wayne Bryant, a black representative from a poor district, dismisses conventional welfare as a modern form of "slavery". He says wage earners do not get a pay rise just because they have another child, so why should welfare mothers? Mr Jim Florio, the state's liberal governor, aims to "wean people off welfare" by forcing them to become responsible for their actions. He wants to cut welfare payments for extra children and implement a form of bridgefare. California is leading a pack of other states considering similar reforms.

The reformers - dubbed "new paternalists" by their critics - say their aim is not to save money. Policies aimed at changing behaviour will require additional resources: clients have to be monitored more closely while schemes



MICHAEL PROWSE on America

such as learnfare involve higher education spending.

However, with state budgets under intense pressure because of the prolonged economic slowdown, the reforms are being introduced in a climate of austerity. Economies are often the main priority. 14 states have cut benefits for able-bodied adults, including Michigan, which has abolished all such assistance. In California, the most controversial reform is a planned, across-the-board cut of up to 25 per cent in family benefit rates.

The drive to modify personal behaviour - to make the poor adopt middle-class attitudes - is a natural progression from the last big welfare reform, the Family Support Act of 1988. This aimed to encourage self-sufficiency by requiring states to enrol a gradually increasing proportion of welfare recipients in work or training programmes. Critics are already dismissing it as too timid: exemptions mean that its "workfare" provisions may eventually apply to only a small fraction of welfare rolls.

Is the new paternalism desirable? Libertarians will argue that unconditional payments - a basic income or negative income tax - are preferable to social engineering. Yet given the failure of passive policies, a determined attempt to influence behaviour seems worth trying. For many families, the difference between poverty and prosperity will be determined by attitudes to work, study, marriage and lifestyle. The proof lies in the success of many immigrants who arrive with few skills or resources. But the morality of punish-

ing parents by cutting their children's benefits is questionable. It is also naive to expect quite small financial incentives to make a huge difference. Welfare is needed precisely because a fraction of the population will not or cannot respond readily to economic signals. In the past two decades, the real value of US welfare benefits has fallen by an average of 27 per cent, without curbing welfare rolls. There is also little correlation between state benefit rates - which vary enormously - and welfare populations.

This is because welfare dependence partly reflects structural economic change. The sharp decline in the relative pay of unskilled workers has created a trap: after allowing for childcare, transport and other costs of work, many single heads of household cannot earn enough to replace even the shrunken benefits now offered. In many cases, the only visible alternatives are welfare or two wage packets - and I doubt if bridgefare will miraculously alter attitudes to marriage.

The trouble with policies to mould behaviour is that they rely too heavily on sticks and not enough on carrots. Neither federal nor state government yet seems prepared to fund even the modest job training provisions that form the core of the 1988 law. Senator Daniel Patrick Moynihan, the New York Democrat who fathered the bill, reckons that federal funding needs to be at least quadrupled from today's miserly \$1bn.

Pending fundamental changes in attitudes to family formation, the surest way to reduce welfare dependency is to boost the earning power of single parents. That means much greater investment in training and perhaps experimentation with public sector programmes that guarantee jobs for long-term welfare recipients. The new paternalists are right to attack the culture of dependency. But they do not deserve to be taken seriously unless they back reforms with more hard cash.

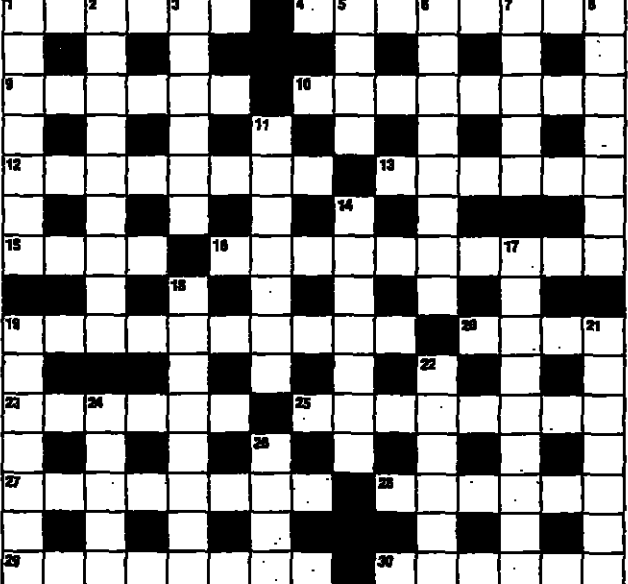
Heavens above, is the City a zoo?
Bulls, bears and stags, and now Pelicans too!

Seikan

JOTTER PAD

CROSSWORD

No.7,833 Set by DANTE



- ACROSS**
- Exact payment from Geneva (6)
 - A wing consisting of ten parts (8)
 - Settles for cat food (6)
 - Clearly write a note according to fact (8)
 - Soldier held to be healthy after service, but the writing is on the wall (8)
 - Carbohydrate consumed makes clothes hard to wear (6)
 - Short place of late news (4)
 - Groundless rumour that there's unemployment? (4,6)
 - Signed in and made an impression (10)
 - Flag of many colours (4)
 - It's a possibility concerning literary composition (6)
 - Charming Arab about to swindle the French? (6)
 - Wireless user gets a new set in a ship (6)
 - Make successful use of the clues (6)
 - Slack water at dusk (8)
 - Not a drop-out, of course (6)
- DOWN**
- Fast scoring rate? (7)
 - Work of art produced from scratch? (9)
 - Start to impress the opposite sex (3,5)
 - Unusual combination of destructive and constructive forces (4)
 - Antagonist's form of denial (8)
 - Stop being an outsider (6)
 - Tales of those looking for childish amusement? (7)
 - It's used in composing some music? (7)
 - Tales of fact? (7)
 - Games pitch out in the garden (6)
 - Needy and greedy take a new turn, I see (8)
 - Determine to find another answer? (7)
 - Lets her move out into lodgings, perhaps? (7)
 - Stop in the name of the law (6)
 - Try and eat a little (5)
 - Go ahead with the roof covering (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 9.

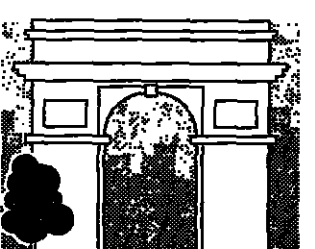
Something to offer

After a short burst of noises off, the French parliamentary establishment looks ready to ratify the Maastricht Treaty on European Union without a serious fight. For a moment the right-wing RPR Gaullists seemed set to throw themselves into a wild nationalist war-dance, calling on their ancient gods to confound President François Mitterrand's federalist schemes; but common sense has now been restored.

At first Mr Jacques Chirac, leader of the Gaullists, had only seen the Maastricht treaty as an archetypal weapon for attacking President Mitterrand; curiously, he seems to have overlooked the fact that a successful attack would be fatal for his own political ambitions. The defeat of the Maastricht treaty would be a serious blow to Mr Mitterrand; but it would also put paid to any prospect that he, Jacques Chirac, could be elected president of the republic.

As a result, there is a tacit compromise, which will allow the treaty to go through. But it has also cleared the ground for a much more important debate, on the substantive purpose of the Maastricht treaty. President Mitterrand is selling it as the guarantor of peace and stability in western Europe; but the Socialists are now selling it as the engine of economic growth.

The idea sounds banal: the Community has always been sold as the engine of economic growth. The difference is that the French Socialists are now



IAN DAVIDSON on Europe

saying that the member governments must together take active new steps to make the Community into an engine of economic growth.

Ten days ago, Mr Pierre Berégovoy, prime minister, told the Senate that the economic policies of the 12 "are not sufficiently co-ordinated". He said he had written to the presidents of the Commission and the Council, asking them to take "initiatives" to ensure that Europe become "an accelerator of growth".

The new line was reinforced last Thursday by Mr Michel Rocard, former prime minister and virtual candidate for the Socialist party in the next presidential elections. In Le Monde, he urged support for the Maastricht treaty, very largely because he believed the Community had the means to become a zone of high growth.

"Most of the dramas and difficulties of the world come from the general slowdown of economic growth," he said. "We shall not beat unemployment except through significantly stronger growth. And

significantly stronger growth implies the intervention of a single and coherent public authority over a large territory."

"I believe today that a true intellectual revolution is necessary to recover the use of those rules which brought us continuously strong growth (in the past), and which suppose the careful use of monetary, budgetary, customs, regulatory and above all fiscal instruments."

The new line is obviously political. The Socialists were hammered in the recent regional elections, and they desperately need a message of hope to counter the prospect of defeat in next year's legislative elections. Unemployment is the main problem; but since the commitment to European monetary union prevents an independent French economic policy, Europe must have an economic policy instead.

The problem is that the Socialists' new line is in manifest conflict with the thrust of the Maastricht treaty which they have just negotiated. Every aspect of the programme for economic and monetary union (Emu) is deflationary, from the high interest rates being imposed by the Bundesbank to the compulsory cuts in national budget deficits; yet the Socialists are effectively calling for collective economic refutation.

This is, in fact, the deal they thought they had bought: a hard monetary policy run by the Bundesbank, but in the context of a European eco-

nomic policy run by the 12 governments. Unfortunately, the monetary and budgetary deflation is already in place; but the European economic policy does not start until 1999. If then.

Economists may say a European refutation is impossible; but after their previous disasters, we need not be mesmerised by their latest certainties. Remember that this is the tribe that sold us Brexton House, floating rates, and fixed rates. Keynesianism, monetarism, and structural adjustment; each time with the same supercilious self-sufficiency.

Some say there is no remedy apart from liberating labour and other markets; but if this means a deliberate policy of greater insecurity and poverty for the working class, forget it. The world has seen the results of 10 years of Thatcherism, and it seems to have few takers among the conservative parties on the Continent, none among the Socialists.

Only one thing is really impossible: that mainstream political parties should admit to permanent incompetence in the central business of government, which is economic policy. Voters in the French regional elections fled both the Socialists and the conservatives, because neither side offered any solution to unemployment. If Emu means anything, it must mean a recovery through pooled influence over economic policy. Credible political leaders must have something to offer.

Prices for electricity generated for the purposes of electricity supply in England and Wales			
Period	Unit	Price	Price
1/2 hour period	£/MWh	£/MWh	£/MWh
0000	16.57	16.54	16.54
0100	16.56	16.53	16.53
0200	16.51	16.48	16.48
0300	16.46	16.43	16.43
0400	16.41	16.38	16.38
0500	16.36	16.33	16.33
0600	16.31	16.28	16.28
0700	16.26	16.23	16.23
0800	16.21	16.18	16.18
0900	16.16	16.13	16.13
1000	16.11	16.08	16.08
1100	16.06	16.03	16.03
1200	16.01	15.98	15.98
1300	15.96	15.93	15.93
1400	15.91	15.88	15.88
1500	15.86	15.83	15.83
1600	15.81	15.78	15.78
1700	15.76	15.73	15.73
1800	15.71	15.68	15.68
1900	15.66	15.63	15.63
2000	15.61	15.58	15.58
2100	15.56	15.53	15.53
2200	15.51	15.48	15.48
2300	15.46	15.43	15.43
2400	15.41	15.38	15.38

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